	Time : Phone No.	<pre>/ provided along your bid check { } No</pre>		cklist may result in rejection of the hid* are advised to register in e-Pak		
Checklist for Bidders	Opening Date :	information / documents have been subjutted	closed. if any nclosed, if any css, phone, fax no. & email etc are trimated ured. d. mg are signed & stander ng are signed & stander if du the dect & stander if ted.	Hents, or inco	Superior 1	
	Enquiry No. : M/s		<ol> <li>Fixed Bid Bond as specified is enclosed.</li> <li>Original Technical literature is enclosed, if any</li> <li>Any change in your current address, phone, fax no. d</li> <li>Any change in your current address, phone, fax no. d</li> <li>Bid validity as specified is mentioned.</li> <li>Delivery period has been specified.</li> <li>All correction /cutting/ overwriting are signed &amp; stan</li> <li>Sample (if necessary) is enclosed.</li> <li>Bach &amp; Every Page of the bidding documents shalls</li> <li>Original Bid + One copy is submitted.</li> </ol>	ilability of the above information the bid opening. RO296(J)/2023 dated 0847-74 ion aud Disposal System Path	Bldders Authorized Representative	

# Sui Southern Gas Company Limited

# Schedule of Requirement & Bid Form

FQ_Numbe	r	SSGC/LP/EPADS/NR/	/2049098	Open Bi	dding Date	06-JAN-25 10	0:06
ocument_N	t_Number 2049098			Close Bi	dding Date	27-JAN-25 12:00	
item_Code	Item Descriptio	n	Unit	Quantity	Make / Brand	Unit Price inclusive of all discount (if any) & Exclusive of GST	Value PKR
2		3	4	5		6	7 = 5 x 6
		•	Ton	4.6			
Schedule:	Delivery schedule	30 to 45 days after confirm	nation of P.O.				
		•	Kilogram	115			
Schedule:	Delivery schedule	30 a 45 days after confirm	nation of P.O.	¥			
ix Bid Bond A	mount PKR: 2						
	tem_Code 2 03193653 <u>Schedule:</u> 03013293 <u>Schedule:</u>	2 03193653 BARS SECTIONS & STEEL SIZE 3/8"/ YI (AS PER SOR)] Schedule: Delivery schedule 18 GAUGE (MILD S Schedule: Delivery schedule	tem_Code       Item Description         2       3         03193653       BARS SECTIONS & WIRES   REINFORCEMENT STEEL SIZE 3/8"/ YIELD STRENGTH 60,000 PSI (AS PER SOR)          Schedule:       Delivery schedule 30 to 45 days after confirm         03013293       HARDWARE MATERIAL   BINDING WIRE SIZE 18 GAUGE (MILD STEEL) (AS PER SOR)         Schedule:       Delivery schedule 30 to 45 days after confirm	1       2       3       4         2       3       4         03193653       BARS SECTIONS & WIRES   REINFORCEMENT STEEL SIZE 3/8"/ YIELD STRENGTH 60,000 PSI (AS PER SOR)]       Ton         Schedule:       Delivery schedule 30 to 45 days after confirmation of P.O.       03013293         HARDWARE MATERIAL   BINDING WIRE SIZE 18 GAUGE (MILD STEEL) (AS PER SOR)       Kilogram         Schedule:       Delivery schedule 30 to 45 days after confirmation of P.O.	tem_Code       Item Description       Unit       Quantity         2       3       4       5         03193653       BARS SECTIONS & WIRES   REINFORCEMENT STEEL SIZE 3/8"/ YIELD STRENGTH 60,000 PSI (AS PER SOR)]       Ton       4.6         Schedule:       Delivery schedule 30 to 45 days after confirmation of P.O.       115         03013293       HARDWARE MATERIAL   BINDING WIRE SIZE 18 GAUGE (MILD STEEL) (AS PER SOR)       Kilogram       115         Schedule:       Delivery schedule 30 to 45 days after confirmation of P.O.       0.	tem_Code       Item Description       Unit       Quantity       Make / Brand         2       3       4       5         03193653       BARS SECTIONS & WIRES   REINFORCEMENT STEEL SIZE 3/8" / YIELD STRENGTH 60,000 PSI (AS PER SOR)]       Ton       4.6         Schedule:       Delivery schedule 30 to 45 days after confirmation of P.O.       115         03013293       HARDWARE MATERIAL   BINDING WIRE SIZE 18 GAUGE (MILD STEEL) (AS PER SOR)       Kilogram       115         Schedule:       Delivery schedule 30 to 45 days after confirmation of P.O.       115	tem_Code       Item Description       Unit       Quantity       Make / Brand       Unit Price inclusive of all discount (if any) & Exclusive of GST         2       3       4       5       6         03193653       BARS SECTIONS & WIRES   REINFORCEMENT STEEL SIZE 3/8" / YIELD STRENGTH 60,000 PSI (AS PER SOR)]       Ton       4.6       6         Schedule:       Delivery schedule 30 to 45 days after confirmation of P.O.       115       115         03013293       HARDWARE MATERIAL   BINDING WIRE SIZE 18 GAUGE (MILD STEEL) (AS PER SOR)       Kilogram       115         Schedule:       Delivery schedule 30 to 45 days after confirmation of P.O.       115       115

1. The quoted unit price and corresponding term amount shall be inclusive of all duties and taxes and discount (if any) except General Sales Tax. (GST). Sales Tax will be appliable as per GST act and subsequent amendments of time to time. GST will be reimbursed to manufacturer and importers on to production of paid invoice.

ates quoted on other then bid form will not be entertained. 2. Bidders are essentially required to quote on bid f

3. Any queries / complaints regarding subject tender inquiry shall be addressed to GM(P) / DGM(P) in writing 4. EVALUATION CRITERIA : Order will be placed on the C vest Technically / Commercially Compliant bidder (s), unless specified otherwise.

each bid is required. All the bidders are advised to furnish 5. In case when bidder submit alternate bids, a seprate Bid fixed bid security amount appearing in price schedule/BOQ oner The submission of fixed amount of bid security is also mandated ise bid will be liable for rejection.

the bids valuing RS.500,000/- of less.

Quantity, UOM etc.) will render the bid as conditional bid 6. Any Bidder who change/amend the BOQ or Price Schedule (Decript and will be liable for rejection.

General Terms & Conditions, to be treated as null 7. Bid bond submission (2%) of the bid amount as mentioned in the cla & void, however, other contents of clause 9 will remain unchanged.

d by bond shall remain valid for 150 days. 8. All offers shall remain valid up to 120 days from the date of opening of bio

9. Special terms & conditions and warranty guaranty attached at annexure 01.

Signature :	
Person Name :	
Company's Name :	STAMP
Date :	

## End of page, any entry beyond this line would be invalid

"Note: Tender document is also available online on SSGC website for view oby under is eligible to participate in bidding process only after purchasing the tender documents from Tender Room SSGC Head Office as per the procedure mentioned in the Press Publication / SSGC website. It is mandatory for bidders to attach or fine office as in the time of Purchasing) as an evidence that supplier has purchased in the Druct of the Sealed Envelope (issued at the time of Purchasing) as an evidence that supplier has purchased in the Fress Publication/Addendums/Extensions issued to be notified to only those bidters who have purchased Tender documents.

il

~

In case when bidder submit alternate bids, a separate Bid Bond for each bid is required. Otherwise bid will be liable for rejection.

The quoted unit price and corresponding total amount shall be inclusive of all duties and taxes and discounted (if any) except General Sales Tax (GST). Sales Tax will be applicable as per GST act and subsequent amendments of time-to-time. GST will be reimbursed to manufacturer and importers only subject to production of paid invoice.

Evaluation Criteria: - Order will be placed on Lowest Technically / Commercially Compliant bidders.

Special terms & Conditions and Warranty Guaranty attached at annexure 01.

Bid Validity: 120 days.

Earnest Money (Fixed Bid Bond): PKR 22,000/-

Delivery Schedule: Complete delivery is required within 30 to 45 days after confirmation of PO. Note:

- The interested bidders must submit the samples (at least 05 Kg. each bar) at MCU Section, P&C, K.T. for approval & matching at the time of delivery.
- Material will checked on delivery as per approved sample.
- Each steel bundle must be bend in 02 fold.

Delivery Location: Khadeji Stores.

# Tender Enquiry No. SSGC/LP/

# **Special Conditions of Tender Document**

# <u>Note:</u> In case of any conflict between Special Conditions of Tender Document and any other terms & conditions, the Special Conditions of Tender Document will govern / prevail.

#### 1. Warranty / Guarantee Coverage

i) The successful bidder / supplier guarantee that the goods supplied against above tender enquiry are in all respect in accordance with the tender specifications & Purchase Order and that material used are in accordance with the latest approved standards and are of good workmanship / quality. Any item or part of item if found to be substandard or not meeting the specified criteria as per inspection carried out at stores. Than in such as event the Supplier / bidder hereby warrants and undertake to replace the same on Duly Delivery Paid (DDP) basis (INCOTERMS 2010) Le. Free of all cost including but not limited to transportation. Taxes and levies. In case successful bidder / supplier failure to replace the defective item / remove the defect(s) free of cost within the period specified by the Purchaser, the successful bidder / supplier will refund the relevant cost including all other expenses incurred by the purchaser in this regard.

ii) The successful bidder / supplier must confirm that the warranty for non-consumable items will remain valid for 18 months and for consumable items (i.e. Chemical, Battery etc.) will remain valid for 6 months after the goods have been successfully delivered or commissioned.

iii) It is mandatory that the successful bidder / supplier will submit the attached undertaking at Annex-1, duly filled, signed & stamped.

(v) In the where performance guarantee is not applicable, the supplier shall confirm that all supplied goods under the confirment / purchase order are new, unused, of most recent or current models and incorporate all recent improvements it design and goods unless and otherwise provided in the contact / purchase order.

v) The Winnersy Dedertaking being provided by the successful bidder is required to be submitted at least on Rs.200'- Non-indicial Stamp paper and should be duly notarized / attested.

vi) In case of Supply, insellation, Testing & Commissioning, since all these activities are inter-related to each other, therefore, the physical of supplies will be released after successful installation, Testing & Commissioning.

#### 2. Bid Security:

- a) Bid bond submission (2)b) of the bid amount as mentioned in the clause 9 of General Terms & Conditions, to be treated as null & void, however, other contents of clause 9 will remain unchanged. The submission of fixed amount of id security is appearing in the Schedule of Requirement/Bid Form.
- b) All the biddens are advised to furnish fixed bid security amount appearing in Schedule of Requirement/Bid Form, failing which neir bid will be rejected.
- c) The submission of fixed amount of the purity is also mandatory for all the bids valuing Rs.500,000/or less.
- d) The word lowest bidder or the lowest evaluated hid has been substituted to read as most advantageous bid.
- e) Sub-clause 9.2 of the General Terms & Conditions the treated as null & void, however, other contents of clause 9 will remain unchanged.

# 3. Method For Submission of Bid Bond (Under Single Stage Tr 1) velope Bidding Procedure):

In case of Single Stage Two Envelope Tenders the fixed bid bond as per clause#09 of General Terms & Conditions to be placed in the Technical Proposal. However, if the 1 d boad is placed in the financial proposal will also be considered. Without submission of bid bond (either in Teennie 1) roposal or financial proposal) the bid will be rejected.

#### 4. Bid Validity:

All offers shall remain valid up to 120 days from the date of opening of bids and bit both chall remain valid for 150 days.

5. <u>Declaration / Integrity Pact / Certification:</u> It is required to be submitted by the Successful Bibber on their letterheads after issuance of Purchase Order (PO) or Letter of Intent (LOI), for the value of R. 10,000,000/- (Ten Million) or above. ANNEXURE-C is a mandatory requirement for successful bidder.

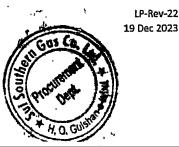
#### 6. Stamp Duty:

"The successful Bidder shall provide the copy of challan and revenue stamp, of value at the rate of twenty five (25) paisa per every hundred Rupees or part thereof of the amount of the purchase order, or at the prevailing rate as specified by the Government of Province of Sindh." Further as per Government of Sindh Board of Revenue notification NO.CIS/SWB/BOR/R&T-17/2022-808 dated 08-06-2022 all judicial and non-judicial stamp paper of the denomination of rupee five hundred and above shall be exclusively on e-stamp.

#### 7. Cancellation of Purchase Order

In case the supplier fails to deliver the material within the specified delivery schedule as given in Purchase order (P.O.) and maximum upto 120 days after the expiry of the specified delivery schedule as per Purchase Order, the Purchase Order will be treated automatically as cancelled at supplier's sole risk & cost. However, for the sake of

Page 1 of 4



clarity liquidated damages (Clause-27 of General Terms Conditions) and Default by Supplier (Clause-28 of General Terms Conditions) will be treated as given in the General Terms & Conditions of the tender documents

#### 8. Correct Postal Address.

Bidder are essentially required to provide correct and latest postal, e-mail & web addresses, Phone/cell/fax numbers at the time of purchase of tender documents for effective and timely communication, failing which in event of any non-delivery of information /communication the procuring agency will not be held responsible and bid will be considered as non-responsive.

9. "In case the local agent requires to offer bid from more than one principal / Manufacturers, it is mandatory to purchase separate tender document for each principal / Manufacturer, failing which the bid submitted with the original tender document will only be accepted and the bid with photocopy of tender document will be rejected".

10 "Original counter slip of token which is issued with original tender document to be attached on the TOP of envelope at the time of bid submission".

11. The Successful Contractor(s) / Consultant(s) shall submit a copy of Professional Tax Certificate with their invoice / Bills failing which the payment will not be released.

# 12. Blacklisting Mechanism of Suppliers and Contractors and their Local Agent:

- Black listing mechanism is attached separately in the tender documents which will become an integral part of Tender Documents and now be followed / enforced in trug letter & sprit and supersede the Black listing terms as mentioned in the General Terms & Conditions.
- PBG (Performance Bank Guarantee) for Proprietary Tenders 13. Bid Bond vietury Tenders, the Bid Bond & Performance Bank Guarantee (PBG) are not required / In case . Applicable
- ange / amend the BOQ or Price Schedule (description, Quantity, UOM etc.) will render 14. Any Bidder w 00 the bid as conditional on and will be liable for rejection.
- & Conditions is meant for vendorized items processed through negotiated 15. Clause 14.1 of General T tendering clauses.
- e most advantageous bidder is new local manufacturer, 10% trial order 16. For open competitive bidding if r will be awarded to the next most advantageous bidder at their own will be placed and remaining quoted rates.
- and in after 6 months of work completion / material delivered. 17. SSGC will not pay invoices if they are t
- 18. It is mandatory for the bidders to following the terms and conditions given in the tender documents without bid accordingly. Therefore, in this context, the bidders are any addition / deletion / amendment and su as it tantamount towards the conditional bid. Otherwise requested not to give their own terms and condition Purchase Order / Contract will be awarded based on their terms and conditions will not be considered a only as per SSGC tender terms and conditions.
- e Bank Account number (IBAN number) on the 19. The bidders/contractors are required to provide their a nion, which shall be firm (not changeable) for FORM-X' attached duly signed & stamped as one time all the future payment transactions.

#### 20. Payment:

The supplier after delivery of goods and its acceptance shall submit in the to Finance Department of the URDQ Company, containing following information i.e.

Purchase order No. & date (a)

- Items (b)
- Quantity (c)
- (đ) Price
- Invoice value (e) Point of delivery
- (f) Delivery challan indicating delivery date, etc.
- (g) Supplier(s) are required to submit signed and stamp acknowledgement slip x return. (h) Annex "C" & Annex "I" (whichever applicable) in which Sales Tax (of rele ales Tax invoice) is paid.

Payment will be made within 30 days of completion of stated requirements.

- 21. Joint Ventures: In the event that the bidder is bidding as a Joint Venture, the Company will require the joint venture agreement duly executed by the parties to the Joint Venture to be submitted with the bid. The joint venture parties shall also furnish an undertaking to be jointly and severally liable for all liabilities arising out of obligation under the Purchase Order / Contract, The, Joint Venture agreement of the parties must specify share of each partner and name of the lead partner along with their registration with the FBR, SST and BST as the case may be failure to specify these two narrations the joint venture agreement will not be entertained.
  - 22. Bank Guarantee (Bid Bond Guarantee/Performance Bank Guarantee) will be made on Non-Judicial stamp paper at the prevailing rate as specified by the respective Provinces. Further the bidder/contractor submitting the Bid Bond guarantee/Performance Bond guarantee being prepared by the State Bank's schedule banks should ensure that there should be no

Page 2 of 4



LP-Rev-22 19 Dec 2023 And the second for the second

deletion/insertion/alteration/modification of any terms in the Bid Bond/PBG guarantee format as given in the tender document or else bid will be liable for rejection.

23. In case the insurance policy submitted by the contractor is expired during the execution of job, it is the responsibility of the user department to coordinate with the contractor to get it renewed/updated till the period the job is completed/commissioned.

In case the job is not completed within the given lime as per tender terms and the insurance policy submitted by the contractor expires, the contractor is liable to get this insurance policy renewed / updated immediately till the period of the job is completed / commissioned as per tender terms failing which the contractor will be responsible for any loss to SSGC.

- 24. Bidders can quote their rates on both i.e. Schedule of Requirement/Bid Form as well as Bill of Quantity (BoQ).
- 25. Company reserve the right to award the Purchase Order /LOI to the most advantageous bidder.
- 26. As per SRO 592(I)/2022 of PPRA Regulations, for Procurement Contracts/Purchase Orders worth of Rs. 50 million and above, bidders/contractors are required to submit the Beneficial Owner's Information for Public Procurement Contracts/Purchase Orders (Annexure-I).
- 27. Fixed Bid Security Alternative Bid
  - A bidder cannot submit two bids/offers with a single fixed bid security/pay order. However, the alternative bids/offers with separate fixed bid security/pay order can be accepted, failing which the bids will be liable for rejection. In case the bidder quote different make/brands/model that will also be considered as an Alternative bid/offer and require to submit separate Bid bond for each nate prand/model.
- 28. Bidder will be blacklisted and henceforth cross debarred for participating in respective category of Public Procurate proceedings for a period of (not more than) six months, if fail to abide with a bid securing declaration (which is an integral part of tender document), however, without indulging in corrupt and fraudule moractices, if in breach of obligation(s) under the Bid conditions:
  - a) The bidder have withdown or modified their bid during the period of bid validity as specified in the tender terms.
  - b) Having been notified of the acceptance of bid by procuring agency during the period of bid validity (i) failure to sign the performance or accept purchase order (ii) fail or refuse to furnish the performance security or to complet with any other condition as mentioned in the tender document.
- 29. The term "Call Deposit Receipt" mentioner inclause # 09 (Bid Bond) of General Terms & Conditions and in clause # 02 (Bid Bond) for dentional Terms for Tenders on F.O.B & C&F basis be treated as null & void.
- 30. Wherever the "Rate Only" is mentioned (either on 1600 er anywhere in tender documents) the same shall only be applicable not exceeding 15% of the original procurement for the same items as given in the BOQ for package basis. In case the requirement is or item wise basis (not package basis) then not exceeding 15% of the original Procurement for the same items (on item wise basis) as given in the BOQ.
- 31. Lots: In case when the tender is floated on LOT basis, following class s to be applied:
  - a) The bidder(s) are essentially / mandatorily required to submit fixed on bond as mentioned in the bid form/BOQ/Invitation to Bid. Separate fixed bid bond to be a consisted against each individual LOT and its validity to be 150 days at the time of opening of technical proposal.
  - b) Evaluation for each LOT will be carried out separately. Each LOT will be aw rded separately.
- 32. Subsequent to the issuance of Purchase Order/LOI, successful bidder has to submine 19% Performance Bank Guarantee of the Purchase Order/LOI value unless & untill specified in the Tender Documents. Clause# 16.1.5 mentioned in General Terms & Conditions to be treated as null & void.
- 33. Redressal of Grievances And Settlement of Disputes:
  - Any bidder feeling aggrieved by any act of the procuring agency after the submission of his bid may lodge a written complaint concerning his grievances within seven days of announcement of the technical evaluation report and five days after issuance of final evaluation report.
  - In case, the complaint is filed against the technical evaluation report, the GRC shall suspend the procurement proceedings.



LP-Rev-22 19 Dec 2023

Page 3 of 4

- In case, the complaint is filed after the issuance of final evaluation report, the complainant cannot raise any objection on technical evaluation of the report. Provided that the complainant may raise the objection on any part of the final evaluation report in case where single stage single envelope bidding procedure is adopted.
- 34. The sub clauses 33.2, 33.4 & 33.5 of clause 33 of General Terms & Conditions to be treated as null & void.



۱



LP-Rev-22 19 Dec 2023

# Form of Bid-Securing Declaration

[The Bilder shall fill in this Form in accordance with the instructions indicated.]

Date: [date (as day, month and year)] No.: [number of Bidding process] No.: [insert identification No if this is a Bid for an alternative] To: [complete name of Procuring Agency]

ndersigned declare tha

Wa according to your conditions, Bids must be supported by a Bid-Securing

We accept that we be blacklisted and henceforth cross debarred for participating in respective category of p blic procurement proceedings for a period of (not more than) hith a bid securing declaration, however without induiging in comupt and fraudulen praces, if we are in breach of our obligation(s) under the

have withdrawn our Bid d period of Bid validity specified in the Letter چ<sup>≠</sup>of Bid; or - "Je å. ......

(b) having been notified of the acceptant our Bid by the Procuring Agenery senduring the period of Bid validity, (i) fa fuse to sign the Contract, or (ii) fail or refuse to furnish the Performance. - accordance with the ITB (or guaraniee), if required, - in

We understand this Bid Securing Declaration shall exp Bidder, upon the earlier of (i) our receipt of your notification are not the successful successful Bidder; or (ii) twenty-eight days after the expiration of the name of the

4

Name of the Bigder Name of the person duly authorized to si the Bid-on behalf of the Title of the person signing the Bic

Signature of the person Date signed

named above

\*. In the case of the Bid submitted by joint venture specify the name of the Joint Venture as Bidder

-: Person signing the Bid shall have the power of attorney given by the Bidder attached to the Bid

Note: in case of a fourt Venture, the Bid-Securing Deciaration must be in the name of all members to the lound



Standard Strandard			-
		· · ·	
		· ·	
		• •	•
		Supplier toat:	
	FORMEN		- I
<u>Ba</u>	MKACCOUNT DETAI	т с	
Mandatory -	guirement for Digital O		
		•	
s per FBR Reguiztions ref # C.No.4 ( ayment online w.z.2 01-11-2021, All mandatory:	beneficiznes are required to	-R dated 23" Sept2021 to make ;	ne j
	<b></b> ;p	I'm in the below demit which is	
Λ.		• •	
ame of Firm:			
deress of Firm:	<b>&gt;</b>		
	~		
	-0		
NiC #:		· ·	
TN #:	A.		
Tik Nan:			
		Nr.	
C Title azme:	<u> </u>	1.	
		1/2	
2511: A.1: #:			, 11 A
· · · · · · · · · · · · · · · · · · ·		(1670)	
int BAN #	· · ·		
information aircary submittee	· · ·		
	• •	$\sim$	
•		Y	
	· •	Aumorized Sign & Stamp	
DIE: 1 1 DEVIDENT		<i>.</i> -	• 
ote: <u>11</u> prymeric transactions will at time information to be provided ibmitted, piezze tick the box above	be mane on above mention by the all benefitienes in	net Account details. This is only	2
buinted, piezse tick the bor above	"Information sirendy ship	mitted" and also ensure Former	
a stamped.	ţ		. 2
			5
		бар ст. с. б. П. с. с. с. с.	
	. *		
		• •	
			~

·

.

·/ · ·

# TTHE GAZETTE OF PAKISTAN, EXTRA, MAY 14,2022 IPART II

#### ANNEXURE: I

Declaration of Ultimate Beneficial Owners Information for Public Procurement Contracts.

- 1. Name
- 2. Father's Name/Spouse's Name
- 3. PNC /NICOP/Passport No.
- 4. Natio ality
- 5. Residential adoress
- 6. Email acidress
- 7. Date on which sharpedire control or interest acquired in the business.
- 8. In case of indirect shareholding, control or interest being exercised through intermediary companies, entries or other lead persons or legal arrangements in the chain of ownership or control, following additional particulars to be provided:

Company/Limited     E       Liability Parmership     E       /Association of     E       Persons/Single     E       Member     E       Person     F       Person     Control of       Persons/Single     E       Person     F       Person     Control of       Persons/Single     E       Person     Control of       Person     Control of	 i	Legal form	; <u>3</u> ;	. 4	: 5	6	17		ı Ş	10
	Naine	Company/Limited Liability Parmership /Association of Persons/Single Memper Company/Parmership Firm/Trusted/Any other Individual, Body Corporate (to be	of Incorporation /	of Registaring		Country	Enteil Address	control d interest of BO in the Legal Person or Legal	Sharenolding, Control or ritirest of Legal Derson or Legal Anzangeriept	icentity of Natural Person who Ultimately owns or Controls the Legal Person of

9.

information about the Board of Directors (details snall be provided regarding number of shares in the capital of the company as set coposite respective names).

Part II

# THE GAZETTE OF PAKISTAN; EXTRA., MAY 14,2022 I

۶.

٦.

Name and		i 3 Fathers /		15	16	17	1.0
sumame (in	case of	Husband's	Current	Any other	1	Residenti	18
block Latter's)	foreigner	Name in Full	Nationally	Nationality	1	aliy	Numbers of
	Passport No)		,+ <sup>14</sup>	lies)	1	adoress	shares taken by cash
		Í	, î			in full of	subscribers (in
			1			the	figures and
· ·					5	registered	Words
					Occupation	/ principle	
					i i i	office	
					8	address	
					-	for a subscribe	
	•	$\wedge$			}	TS other	
						that .	
		()				natural	
					ľ	Person	
· · ·	1		41 T				
			Ju		1	1	
	1	<b>X X</b>	al Dump	TP Of man			•••
		V	In al numpe	rs of snares t	aken (i	n figures	
			Lina númpe Lina ordsi	rs of snares t	aken (i	n figures	
			OX.		aken (i	n figures	
10. Алу ot			OX.	•			
	ther information	incidental to o	OX.	•			
Name and sign	211 112	incidental to o	r relevant o				
Name and sign	211 112		r relevant o	•			
Name and sign	211 112	incidental to o	r relevant o	•			
Name and sign	211 112		r relevant o	•			
Name and sign	211 112		r relevant o	•		s).	Cu
Name and sign	211 112		r relevant o	•		s).	
Name and sinn	211 112		r relevant o	•		s).	Truisment I-
Name and sign	211 112		r relevant o	•		s).	Treutement In-
Name and sign	211 112		r relevant o	•		s).	Trautement I.
Name and sign	211 112		r relevant o	•		s).	rept
Name and sign	211 112		r relevant o	•		s).	rept
Name and sign	211 112		r relevant o	•		s).	rept.

	Sui Southern Gas Company Limited	(SSGCL)
N	Contents	
Part-A	<b>ン</b>	
Section – 1	General Terms & Conditions	Included
Section – 1A	Add tional Terms & conditions for FOB /CSA	Included
Section – 2	Special Terms Conditions	Included /Not required
Annexure–A	Format of Bid Bond can Guarantee	Included
Annexure—B Annexure—C	Format of Performance Puni Guarantee Declaration by Supplier	Included Included /Not required
Part – B	×D,	•
Section – 3	Bid Form (Schedule of requirement)	included
Section – 4	Specifications/Drawing (if applicable)	Ironded /Not required
•	Procurement La Expr. A	Ś.

.

SSĞĈ

11Pane

SSGC

## SUI SOUTHERN GAS COMPANY LIMITED

1

**Procurement Department** 

M/s.

Tender Enquiry No.

**INVIATION TO BID** 

Sui Southern Gas Company Limited, (SSGCL) has pleasure in extending you an invitation, to submit bid for the subject material according to Terms and Conditions specified in the attached Tender Document. Please read following instructions before submission of bid:

- 1. Bids are to submitted in sealed envelope provided with the tender, indicating Tender Enquiry Number & its opening, jete and time on the face of the envelope.
- Bid Bond 2 5 of the total FOR / FOB value shall be enclosed with the bid without which bid will be 2. rejected and rearrand the bidder unannounced. The Bid Bond shall remain valid till the last date of the month in which it is expiring.
- In case the bid opening dar falls on a holiday or due to some unavoidable circumstances, it is not possible 3. to open on scheduled date, it we be opened on next working day at the same time and at the same venue.
- The bidder shall bear all excense associated with the preparation and delivery of its bid/sample and the Company will in no case be have it is respect.
   Prospective bidder requiring any in Dimation or clarification of the tender may notify the same by fax or at
- the mailing address. The Company will is ond to any request for explanation or clarification, if received within reasonable time prior to submiss prior
- 6. The Company reserves the right to cancel, ad a lete or amend tendered items/quantities/any part of the tender during the bidding period without assigning reason. However, bidders shall be informed about it prior to bid opening/process.
- The Company reserves the right to accept or rejection 7. The Company reserves the right to accept or reject any and or part of a bid or to annul the bidding process and reject all bids at any time prior to award of contra d urshase order without thereby incurring any liability to the affected bidder(s).
- In case of Single stage two (02) envelope bidding procedure (in mentioned in press advertisement & Tender document), sealed technical offer & sealed bid shall be abmitted in separate envelopes Bid Bond will be enclosed with "commercial" bid. "Technical Proposal" and "A statical Proposal" is to be mentioned 8. on the top of the envelope. Technical offers will be opened and evaluated first. Financial offers of only on the top of the envelope. Technical offers will be opened at a later intimated at in presence of bidder's technically compliant bidders will be opened at a later intimated at a presence of bidder's representatives. Financial proposal of technically non-compliant bidders wa returned un-opened along with their bid bond.
- 9. For Tenders invited on F.O.B/C&F basis, conditions as mentioned in Section will also apply.
- 10. The Company will appreciate confirmation by fax No 92-21-99231583 or email at unit Desgc.com.pk or to DGM (Procurement) of your intention to submit the bid and if not interested in submit of bid, it will be appreciated if it is intimated through fax or email with mentioning of reasons.
- 11. Bids are required to be submitted at:

Tender Room, CRD Building, Head Office Complex, Sir Shah Suleman Road Gulshan-e-Iqbal, Karachi Pakistan. Ph. 0092-21-99021024, 0092-21-99021223, 0092-21-99021279, 0092-21-99013074, Fax # 0092-21-99231583, Email: mmte@ssgc.com.pk

长寿

Hope and look forward for your valued participation

Thanking you

Yours sincerely ĩa General Manager (Procurement) - >



## Section – I

ocuremen

#### **General Terms & Conditions**

Submission of bids:

SSGC

1.

- 1.1. Bids are to be submitted in sealed envelope provided with the tender (in such a manner that contents are fully kept enclosed and cannot be seen until opened) indicating tender enquiry number, its opening date and time on the top of the envelope. Envelopes shall be addressed to General Manager (Procurement Department) on the address provided on "invitation to bid". Envelope shall indicate the name and address of the bidder for returning the bid in case it is eclared late or submitted without bid bond.
- eled bids (as above) shall be mailed/submitted/dropped in tender box placed at Tender Room, Building, SSGC Head Office. Bids are to be delivered on or before closing time after which not be entertained. In case bid is sent through courier, the same shall be delivered at least han an bran before scheduled opening time.
- The Company may at its discretion extend the closing date for the submission of bids, in which 1.3. and obligations of the purchaser and bidders previously subject to the closing date case all righ will thereafter is surject to the date extended. However, any request for extension received from prospective bid errors so than one week prior to bid opening date may not be entertained. In case of esothan one week prior to bid opening date may not be entertained. In case of date, the same will be advertised in press and simultaneously shall be extension in bid op in
- intimated to prospective bidde who had purchased the tender documents. The bid shall contain no intellineations, erasures or overwriting except as necessary to correct the 1.4 errors made by the bidder, of any correction etc. it shall be signed and stamped by the person signing the bid.
- 1.5. The quoted price shall be inclu-Il duties/taxes except GST, which is to be mentioned separately. The supplier shall declar (if pplicable) regarding non-applicability of GST for which Id be produced upon demand. documentary evidence shall be enclosed
- Rates shall be item-wise, as given in price schedule/schedule of requirement/Bid Form unless 1.6. otherwise specified.
- Bidder is responsible for timely delivery of bid applocation specified 1.2 above. Company will not 1.7. be responsible for misplacement/ tampering/non-atten are/delay or any other incident in case the bid is not delivered at the designated place & time.
- 1.8.
- The quotation shall only be acceptable on/as per Bid Form. In the for foreign tender when Agent submits bid on behalf of different titter 1.9 case for foreign tender when Local Agent submits bid on behalf of different bidders, a separate in and for each Bid is required. Likewise for tender when bidder submit alternative bids a e bid bond for each bid is required or else bid will be liable for rejection.
- Deviation from tender terms and conditions isnot allowed. 1.10 er, in unavoidable circumstances, these shall be mentioned at the bottom of "Section 3: Bit deviation on any other page will not be entertained.
- 1.11 Discount offered (if any) shall be mentioned on the "bid form" only.
- The bidder(s) or their authorized representative shall put his full signature with stamp & date on 1.12 each page of tender document as well as enclosure vis-a-vis drawings, specifications etc. Any correction, overwriting shall be duly signed & stamped.
- The bid is to be completed and returned to the Company in accordance with, General terms & 1.13 conditions. General terms & conditions duly signed & stamped (as a token of acceptance) shall be submitted along with Bid Form (Price schedule) duly completed as per requirement. However, specifications/drawing is to be retained by bidder for their future references.

#### 2. Eligible Countries / bidders:

The invitation for bids is open to all manufacturers/suppliers/stockiest/dealers/pre-qualified bidders but is not applicable to those countries where inter trade protocols with Pakistan do not exist or those countries from where imports are not allowed by Government of Pakistan.

#### з. Qualification of Suppliers:

The Contigany, a tany mass filles follown the Attached s, having predible motors for or prova their evidence of any defect in surface disting Mechanismies, may require the suppliers or contractors to provide information regarding their professional, technical, financial, legal or managerial compe ern /

> Please Follow the Attached Black Listing Mechanism

whether already pre-qualified or **Bitting Collop** any shall disqualify a supplier or contractor if it finds, at any time that the information regar**phistic interparts** between the point of the state o

# Joint Ventures:

In the event that the successful bidder is a joint weithing (formation of two or more companies), the Company will require an undertaking on judicial stamp paper that the parties to the joint venture accept joint and several liabilities for all obligations under the purchase order/contract.

# 5. Clarification of tender documents:

Prospective bidders requiring any further information on clarification of the tender documents may notify, the Company in writing or by fax or at the Company's mailing address indicated in the "invitation to bids". The Company will respond in writing to any request for information or clarification of the tender documents, if relived five working days prior to closing date for the submission of bids prescribed by the Company. The company response (including an explanation of the query) will be sent in writing or by fax/e-mail to all prospective bidders who have purchased the tender documents. Verbal instructions/reference all por be acceptable.

# 6. Modification and withdraws of bid:

- 6.1 The bidder may modify a with fraw its bid after the bid submission, provided the written notice of the modification or withdrawal s ecceived by the Company prior to the deadline prescribed for submission of bid. After the bids, notations are opened, no bidder shall be allowed to revise, propose or request any change in the bid.
- 6.2 The bidder's modification or with the way notice shall be sealed and addressed to GM (P). A withdrawal notice may be sent by fax followed by a signed copy.
- 6.3 Bids once opened cannot be withdrawn durn a all by period.

# 7. Bid validity:

All offers shall remain valid up to 90 days (120 days in case of Ivro Envelope bidding procedure) from the date of opening of bids, until any further extension agreed by the littler. If the bidder agrees for extending bid validity the bid bond shall also be extended accordingly. At doer giving extension to his bid validity will not be required or permitted to modify his bid. If there will be any every/clarification or extension request asked by the Company, the bidder should reply the same within the same and if bidder takes more than 7 days the delay in reply will be added to their bid validity period.

## 8. Rate Escalation:

#### 8.1 All items except line-pipe:

Quoted prices shall remain valid, firm, irrevocable; and fixed till the fulfillment of coligations by the bidder and will not be subject to escalation & change on any account.

#### 8.2 Line-pipe only:

- 8.2.1 Bidders are essentially required to submit detailed breakdown of rates indicating per ton price of:a) H.R. Coil.
  - b) All other charges (including wastage, transportation, conversion cost etc).
- 8.2.2 Rate / price offered by the bidders shall be firm and irrevocable. However bidder offering pipe manufactured from Pakistan Steel Mills (PSM) HR coil are required to submit certified documentary evidence of HR coil rates. Adjustment in line-pipe rates (from the bid opening
  - date till the currency of order) due to change in rate of HR coil manufactured by PSM is admissible to the extent of raw material cost without wastage. The bidders are required to submit certified documentary evidence of HR coil rates published by PSM, at the time of submission of bids. SSGC may verify the document / rates from PSM.
- 8.2.3 The variation clause however shall not be applicable on line-pipe quantities which were delivered within 20 days of the announcement of the variation (both days inclusive) in price of HR coil by PSM.

;/1



8.2.4 The variation clause also shall not be applicable on the line pipe quantities delivered after the specified delivery schedule (total or monthly consignment wise)

8.2.5 No escalation is applicable on line pipe manufactured from imported HR coil.

#### 9. Bid bond (earnest money):

Bid bond equivalent to two percent (2%) of the total offer value, in favor of Sui Southern Gas Company Ltd. shall accompany the bid if bid value is above Rs.500,000 in the form of pay order, demand draft, call deposit receipt or a bank guarantee (specimen of bank guarantee is attached at Annexure-A), issued by a scheduled bank in Pakistan. The bid bond shall remain valid for 120 days (150 days in case of Two idding procedure) unless specified otherwise. The bid bond shall be returned/refunded to the un-Envelop oidders while the bid bond of the successful bidder shall be retained, till submission of successf (if applicable). Bids without bid bond will not be considered. In case the order value is Performance bob 505 the bid bond in lieu of performance bond will be retained till fulfillment of less than R obligations by the supplier. However, in either case the bidder is responsible to arrange the extension the bid bond validity as previous of ordered by the supplier is more than 2% of ordered appropriate value. If order value is less than Rs. 500,000, the bid bond will value, it may be replaced be returned along with the order. Bid bonds of non-compliant bidders may be released during evaluation process. The bid bond may be reliated if a bidder withdraws the bid duringvalidity period specified by the bidder or if successful bidder fails to:

Accept purchase order,

Furnish performance guaranteen in coordance with clause 16 of Section 1,

Supply material as per requirement and lelivery schedule.

9.1 In the event of bid bond validity following more of the prescribed period of 120 or 150 days as the case may be either (i) due to extension in the bid suprassion date or (ii) where so required by the procuring agency, then in such an event it shall be manually on the padder to extend the bid bond validity up to 120/150 days within 30 days of the opening of technold a boosal / bid, and / or where so required by the procuring agency.

9.2 In the event of the bid security amount deposited / furnished by the bidder falls short by 10% of the requisite Bid security amount. The procuring agency keeping in the the nature of the procurement may consider and allow the bidder to deposit / furnish the balance 10% amount, provided the bidder does so within 15 days of the opening of the bid. Notwithstanding that all other terms & conditions have been fully complied with.

#### 10. **Opening of bids:**

Bids will be opened in presence of bidders or their authorized agents at the address provind on "invitation to bids". The bidder's representatives who are present shall sign the bid opening sheet (avendance sheet) to mark their attendance/witness. Commercial contents of bids will be announced/recorded in bid opening sheet.

### 11. Preliminary Examination of bids:

- 11.1 The Company will examine the bids to determine their completion, computational errors, provision of guarantees, authorized signature and other related matters.
- 11.2 Arithmetic errors will be rectified on the following basis. Discrepancy between unit price and the total price obtained by multiplying the unit price and quantity, the unit price shall prevail and the total price will be corrected. Discrepancy between total bid amount and the sum of total prices, the total prices shall prevail and the total bid amount will be corrected.
- 11.3 Prior to a composed evaluation, the Company will determine the substantial responsiveness of each bid to the bidding documents. In Company's opinion a substantially responsive bid is the one which conforms to all the terms and conditions of the bidding documents without any material deviation.
- 1) 4 Pid determined as not substantially responsive will be rejected by the Company and cannot subsequently be effect to possive by the budger through correction of the non-confermity.



SSGĈ

# 12. Ciarification of submitted bids:

To assist in the examination, evaluation and comparison of bids, the Company may at its discretion inquire any clarification from bidder about their bid. All responses by bidders shall be provided in writing and no change in the price or substance of the bid shall be sought. offered or permitted.

in y

調理 下マ

# 13. Technical Literature & Samples.

The Bidder(s) shall submit the following.

13.1 Samples (if applicable/required)

13.2 Original or legible copy of technical literature/performance characteristics

- 13.3 Test Certificates (if applicable/required)
- 13.4 Documentary evidence for legal import in case of imported material. (At the time of delivery when quoted on FOR basis)
- 13.5 In case of pipeline operation material bidders must also attach a "proof from supplier/ manufacturer, that goods offered have been used successfully on a high pressure natural gas pipeline elsewice under tropical climatic conditions.

# 13.6 Specification Compliance Sheet:

Company required clause-by-clause commentary on the Specifications, demonstrating the materials responsiveness to those specifications or a statement of deviations and exceptions to the provisions of the specifications are required/desired. For purposes of the commentary to be furnished pursuant to above, the bidder sinth note that standards for workmanship, material and equipment and references to brand names a optalogue numbers, designated by the Company in the specifications are intended to be descriptive only and not restrictive. The bidder may substitute other authoritative standards, brand names and/or catalogue numbers in its bid provided which demonstrates to the Company's satisfaction that the amendates are equivalent or superior to those designated in the specifications by the Company.

Bid which does not possess above documents antificates etc., may be considered technically Noncompliant.

13.7 The offer shall be accompanied with all technical dramo uments/certifications as required under the tender specifications. Evaluation shall be carried out on the basis of data/ documents/certifications submitted with the bid. No clarification, additional information may be sought / accepted after bid opening.

13.8 Deviation to technical specifications:

The bidder shall fill the "technical compliance sheet" and mention offered specifications along with reference to its technical brochure/literature (page/clause No.etc). the main such as "Compliant" or "Confirmed" is not acceptable. Deviation to tender terms and technical specification is not acceptable. However, if bidder feels to mention minor deviation, the arry shall be referred categorically on the "Bid Form" as well as on the technical compliance sheet strang reference of its technical data sheet/brochure. In case of insufficient information, data or documents are Company is not liable to seek clarification and the bid may be determined non-compliant on provided information.

#### 14. Award/Evaluation Criteria:

- 14.1 In case of locally manufactured items e.g. service line material & meter components, manufactured by local vendors, the lowest bidder will be awarded maximum quantity as per his declared capacity and past performance in respect of delivery and quality. New vendors / manufacturers shall also be considered for placement of a purchase order up to a maximum of 10% of the tender quantity if their submitted sample has been tested and approved and provided they have quoted lowest price or agree to accept the order on lowest received price.
- 14.2 Generally for other items other than above, ordering shall be based on technical compliance and lowest quoted price. Supplies may be subject to pre shipment inspection and post qualification by a third party in case of foreign material. If required during the process of manufacturing and / or inspection, SSGCL representative may visit the manufacturer facility to witness the manufacturing / inspection process.



6 Page

Evaluation may be carried out both on item or on group of items/single or multiple package basis 14.3 depending upon the nature of requirement exclusively at the discretion of the company to ensure economic procurement.

小桃

Company reserve the right to settle the final terms of supply with the lowest evaluated and 14.4 commercially responsive bidder: Any effort by the bidder (s) to influence the outcome of bid evaluation or placement of purchase order may result in disqualification of the bidder.

## 15. Loading of Bids:

بر <sub>و</sub>تيه<sup>1</sup> ي

SSGC

Bids may be loaded with following if offer found to be deviated from specifications, delivery schedule, terms & conditions without stating the amount involved in such deviation by following method:

- The cost of compensation / loading amount for that item shall be derived from the bid itself. 15.1 15.2
- 15.1 is not possible, average of rates of other bidders, who have quoted for that item conforming chnical specification, shall form the basis for cost compensation/loading. 15.3

pany will encourage participation by local bidders who will be given price preference. factor shall be determined as per prevailing Government policy / SRO. However they will subpart details of local value addition on raw material imported by them and percentage of ed component with documentary evidence.

- 16. Performance Bond:
  - 16.1 In case purchase is above Rs:500,000, the successful bidders shall submit performance bond guarantee which is to be submitted within ten days from receipt of LOI or order along with integrity pact. The successful ers shall submit a performance bank guarantee (PBG) in the form of a pay order or bank guara the (recimen attached at Annexure-B) issued by a scheduled bank in Pakistan, for an amount equivalent 1% of the total value of the purchase order or as specified, in the "letter of intent". The performance) unless specified otherwise; shall remain valid till;
    - Completion of final satisfactor, de 16.1.1
    - very in case of consumable items. 12-18 months from the date of sans 16.1.2
    - y delivery of the equipment/machinery. 16.1.3 Satisfactory delivery/installation of n in case the installation responsibility is on supplier's part.
    - 16.1.4 120 days in case of chemicals.
    - 16.1.5 In case of locally manufacturing item, the PBG q ivalent to 3 months delivery schedule will be required after placement of purchase order, which should remain valid till completion of final satisfactory delivery of the other quantity.
    - In case of small diameter line pipe (MS/MDPE) in 16.1.6 G hall remain valid up to 3 months after completion of satisfactory final delivery.
    - In case of Vehicles, Manufacturer's Warranty is required in 16.1.7

The guarantee will be released after completion of this period, subject to a 16.2 of the supplied equipment/machinery/system as mentioned at 16.1 above. The su performance the guarantee valid at their cost until fulfillment of the obligations. shall keep 16.3

In case the bidder does not submit the performance bond as specified, the delivery shall be deemed to have commenced 10 days (15 days in case of import) from the issuance of letter of intent/purchase order. The proceeds of the performance bond shall be payable to the Company as compensation for any loss resulting from the supplier's failure to complete its work under the purchase order/ contract. The validity period of the performance bond is to be extended if the delivery date/period is being extended mutually by the Company/Supplier. 16.4

The performance bond will be discharged / returned by the Company not later than thirty (30) days following the date of completion of the supplier's work under the purchase order/contract including any warranty/guarantee/performance obligations as specified in the special conditions of contract. The supplier shall not be absolved of their liability to perform in case of encashment of performance bond by the Company, who shall have the right to claim and receive all damages/losses incurred due to non-performance.

The Company shall promptly notify the supplier in writing for any claim arising under this guarantee. Upon receipt of such notice, the supplier shall prompting repair or uplace the defactive goods or parts thereof, without cost to the Company other than, where applicable the cost of inland delivery of the repaired of replaced goods or parts from the port of entry to the final destination



14.

71Page

16.5

- If the supplier, having been notified, fails to rectify the defect (s) in accordance with the purchase 16.6 order/contract, the Company may proceed to take such remedial actions as may be necessary at the supplier's expense. Any amount payable by the supplier under this clause may be recovered by the Company, by withdrawing from the performance bond without having to notify or seek the approval of the supplier.
- Nothing herein contained shall be construed to time supplier's obligation of performance of the 16.7 order contract to the value of the performance bond.
- Guarantee/Warranty: In case where performance guarantee is not applicable, the supplier shall 16.8 confirm that all suppliedgoods under the confract/purchase order are new, unused, of the most recent or current modelsand incorporate all recent improvements in design and goods unless provided otherwise in the contract/purchase order. This guarantee shall remain valid for a period of twelve to eighteen months after the goods have been delivered or commissioned.

#### htract: 17. Purchase Orde

material may be placed on fulfillment of conditions mentioned at 14 & 16 above Purchase order ( confirmation for proceedings with the suppliers. which is through formal

# 18. Assurance:

The successful bidder will be required to give satisfactory assurance of its ability and intention to deliver the goods, pursuant to the tender quiry and contract within the time set forth therein.

#### 19. Force Majeure:

- In the event of either party bereto being rendered unable, wholly or partially, by force majeure circumstances to carry out its oblight ons under the purchase order/contract documents, such party 19.1 shall give notice and full parts war and other satisfactory evidence of such force majeure ther party within 7 days after theoccurrence of the circumstance(s) in writing or by fac to the cause(s). Relied upon the obligations of the ity giving such notice so far as they are affected by such force majeure shall be suspended for the period during cause(s) shall, as far as possible, be remedied and obviated with all reasonable up at in. The term 'force majeure' as employed herein, remedied and obviated with all reasonable in the term 'force majeure' as employed herein, shall mean acts of God or public enemy, cited and urrection, fires, floods, earthquakes or other physical disasters, order or request of government blockade or embargo. It is, however, clarified that strikes, lockouts, shortage or non-availability of raw naterials, rains, and disturbances, other labor dispute or congestion's in ports on the supplier, size shall not be included in the term 'force labor dispute or congestion's in ports on the supplier. majeure'.
  - In case the force majeure contingencies last continuously for nor than one month, both parties will agree on the necessary arrangements, for the further implicit nutation of the purchase 19.2 will agree on the necessary arrangements, for the further ind inpresible, both parties shall order/contract. In case further implementation is unforeseeable and inpresible, both parties shall arrange for the termination of the purchase order/contract, but without or or ligations prior to such termination it being finderstood that each party she ful ill its contractual obligations so far as they have fallen due before the operation of force maje

# 20. Amendment in purchase order/contract:

- The Company may at any time by a written notice to the supplier make changes within the general 20.1 scope of the purchase order/contract in any one or more of the following:-
  - 20.1.1 Drawings, designs or specifications where goods to be furnished under the purchase order/contract are to be specifically manufactured for the Company.
  - 20.1.2 The method of shipment or packing
  - 20.1.3 The place of delivery.
  - 20.1.4 Quantities of item up to a maximum variance of +15% of purchase order/contract value.
- Company reserves the right to increase/decrease the quantities or delete any or all items listed in 20.2 the price schedule/schedule of requirement/bid form without assigning any reason.
- Upon notification by the Company of such modifications the supplier shall submit to the Company 20.3 an estimated cost for the proposed modification within ten (10) calendar days of receipt of notice of the modification and shall include an estimate of the impact (if any) of the modification on the delivery dates under the purchase order/contract, as well as a detailed schedule for tion of rn Ga the modification, if applicable.



The supplier shall not perform modification in accordance with clause 20.1 above until the 20.4 Company have authorized a modification order in writing on the basis of the estimate provided by the supplier as described in clause 20.3.

- Modification mutually agreed upon shall constitute a part of the work under the purchase 20.5 order/contract and the provisions and conditions of the contract shall apply to the said modification.
- 20.6 If modification made by the Company results in a variation in purchase order/contract quantities whose net cost effect is within 15% of the total value then the original purchase order/contract rates would be applicable. Any "modification" affecting the quantities and the corresponding cost effect beyond 15 percent would be mutually agreed upon between the Company and the supplier.



SSGC

#### ver period: 21. Extension in

- Delivery of the goods shall be made by the supplier in accordance with the schedule of 21.1 requirement a didelivery period; however, the supplier may claim extension of the time limits as set forth in the scheenle of requirements and delivery period in case of
  - 21.1.1
  - Modification on he goods ordered by the Company pursuant to clause 20. Delay in provision of any services which are to be provided by the Company (services 21.1.2 provided by the Company shall be interpreted to include all approvals by the Company under the contract)
  - 21.1.3 Delay in performance k caused by orders issued by the Company.
- The supplier shall demonstrate to the company's satisfaction that it has used its best endeavors to 21.2 avoid or overcome such causes for den the parties will mutually agree upon remedies to mitigate or overcome such causes for delay
- Not withstanding clause 21.1 above, the supply shall not be entitled to an extension of time for 21.3 completion unless the supplier at the time of sup arcumstances arising, immediately has notified the Company in writing of any delay that it may claim as caused by circumstances pursuant to clause 21.1 above and upon request of the Company, the supplier shall substantiate that the delay occurred is due to the circumstances referred by the supplier.

#### 22. Packing:

- The material shall be in original/sealed packing to ensure deliver without any damage during 22.1 transit.
- If any of the good is discovered to be damaged or unacceptable at the poi 22.2 t of embarkation, the supplier shall be responsible for replacement of those goods free of are and cost to the Company, within the delivery time schedule of the contract/purchase order
- 22.3 The identification marks showing contents, quantity and contract/purchase order number shall be printed on each skid/metal container/case containing one copy of invoice & packing list. 22.4 Handling and Transportation:
  - The Supplier shall arrange for the proper stacking of the Goods and for its proper storage and lashing and for other such provisions/suitable measures as may be necessary to safeguard against movement and damage to the Goods from the point of loading to its designated destination.
- 23. Inspection:
  - Pre-delivery inspection may be carried-out at the premises of supplier(s) and/or post delivery 23.1 inspection at company's any location, by the appointed inspector/inspection team, third party inspectors appointed by the Company.
  - 23.2 The Company reserves the right to arrange inspections and tests to the goods or manufacturing processes at any stage at any of the premises of the supplier or its subcontractor(s) or and at the point of delivery end at the goods fivel destination. Where conducted on the premises of the supplier or its sub-contractor(s), all reasonable facilities and assistance including access to drawings and production data shall be furnished to the inspector: at no charge to the Company. Such inspection, however, shall not relieve the Supplier to fulfill the obligations under the

Procuremen

purchase order/contract. If goods fail to conform to the specifications, the Company may reject them.

5. X.Q.

#### 24. Delivery:

- 24.1 Free delivery at any of the following locations, unless specified otherwise:
  - 26.1.1 R & D Section. Stores Department Abul Hasan Ispaham Road Flarachi
  - 24.1.2 R & D Section, Stores Department F-37, SITE Karachi.
  - 24.1.3 R & D Section, Stores Department F-76, Dope Yard SITE, Karachi.
  - 24.1.4 Meter Manufacturing Plant, Sir Shah Suleman Road, Gulshan-e-Iqbal Karachi.
  - 24.1.5 Khadeji Store, 57th Kilometer at Super High way Karachi.
  - 24.1.6 Any other location specified by the company.
- 24.2 Delivery period shall commence after 10 days (15 days in case of import) of the issuance of letter of intent or from the date of purchase order/contract whichever is earlier, unless otherwise specified
- 24.3 The supple shall replace defective material at their risk & cost including transportation, duty, taxes etc.
- 24.4 GST Invoice ppl able be submitted at R&D section Stores Department along with material & delivery challan.
- 24.5 Unloading and stacking through cranes, fork lifters, labor etc. will be arranged by supplier at delivery site (for material life Ripes/Heavy Machinery & Equipment etc).
- 24.6 Delivery is to be made strictly in accordance with "delivery schedule" as specified by the Company.
- 24.7 The rejected material is to be collected/lifted by the supplier within a maximum period of one month after its intimation by the Contrary. Beyond specified period, the Company shall not be responsible for storage/safety of the web? contrary indicated material.

#### 25. Delivery Failure:

- 25.1 In case the supplier fails to supply/ship the nate al within the stipulated period, the Company have the right to make an alternative arrangement of the purchase of the goods on such terms as may be offered. In such event all losses, cost and that are scustained/incurred by the Company on stated purchase shall be recovered from the Supplier without prejudice to any other right or remedy available to the Company which includes recovery or losses sustained by the Company from any due payment of the said supplier.
- 25.2 In the event Company remains unable to make such alternative argements, the Company has the right to recover from the supplier any or all losses sustained as presult of the supplier's failure to ship/supply the goods as per schedule of delivery.
- 25.3 In the event Company being forced to purchase any quantity or any other demative not specified in this document as a result of any failure to supply/ship the material, the Coup ny shall have the right to terminate the contract/purchase order without prejudice to any other prom or remedies available to the Company.

#### 26. Payment:

- 26.1 The supplier after delivery of goods and its acceptance shall submit invoice to Finance Department of the Company, containing following information i.e.
  - (a) Purchase order No. & date 🛝
  - (b) Items
  - (c) Quantity
  - (d) Price
  - (e) Invoice value
  - (f) Point of delivery
  - (g) Delivery challan indicating delivery date, etc.

Payment will be made within'30 days of completion of stated formalities.

26.2 Income Tax @ 3.5% or as applicable under the prevailing government rules will be deducted at source (except where the supplier provides an income tax exemption certificate). Quoted price shall be inclusive of all taxes, except GST, which shall be mentioned separately. Supplier(s) are required to submit signed and stamp acknowledgement slip, Sales Tax return, Annex "C" & Annex "I" (whichever applicable) in which Sales Tax(of relevant Sales Tax invoice) is said.



26.3 In case supplier is not liable to pay tax under the income tax ordinance or is liable to pay tax at a lower rate the supplier shall obtain a certificate from the tax authorities in Pakistan to that effect. In case the required certificate is not produced by the supplier prior to the date of payment, then the Company shall deduct tax at source from the gross payment payable to supplier.

300

#### 27. Liquidated damages:

SSGC

27.1 If supplier fails to deliver ordered material within the stipulated period/scheduled time specified in purchase order, Company, without prejudice to any other remedies, shall deduct from the bill or any other due payments/guarantees, as liquidated damages, a sum equivalent to 0.1% per day of the undelivered goods up to maximum 10%. The liquidated damages shall also be applicable for the cancelled quantity of goods under clause 28.

74. Whenever liquidated damages becomes payable, in the event that delivery of all goods and economic is not made within the time period specified except on account of force majeure, the Company shall quantify the same and shall serve notice to the supplier requiring payment thereof. If the supplier fails to remit payment within 15 days of receipt of such notice, the Company shall forth-with become entitled to recover the same without recourse to the supplier, by calling upon The Performance Bond, withdrawals by way of liquidated damages shall not reduce the value of the Performance bond.

- 27.3 The payment of liquidated damages shall not relieve the supplier from performing and fulfilling all its obligations under the contract/purchase order nor shall the right and entitlements of the Company be affected or record in any manner.
- 27.4 In case of order placed on FCD/COF basis, the delivery period shall commence from the date of confirmation of L/C. However, delived submission of PBG period in excess of time limit will be deducted from the delivery period for the purpose of recovery of late delivery charges.
- 27.5 The liquidated damages shall be the unprequivalent to point one (0.1%) percent of the Contract price of the delayed goods as unperformed a rule of the call of delay, until actual delivery or performance, up to a maximum deduction of the (10) percent of the Contract price. Once this maximum is reached, the Company may consider termination of the Contract at the risk and cost of the Supplier.

#### 28. Default by Supplier:

- 28.1 The Company may, without prejudice to any other remedy how itten "notice of default" sent to the supplier, cancel the purchase order whole or in part; if:
  - 28.1.1 The supplier fails to deliver any or all of the ordered quantities per specified delivery schedule or any extension thereof granted by the Company
  - 28.1.2 The supplier fails to perform any other obligation(s) under the "pu chase order".
  - 28.1.3 The Company during the delivery period has reasons to believe the the supplier will not be able to fulfill the obligations under the purchase order/contract.

The Company prior to exercising its right to cancel the purchase order/contract shall issue notice to the Supplier specifying the default(s) and the supplier shall submit an explanation within seven (07) days of receipt of such notice. If such explanation is not furnished within the stipulated time or if so furnished, is found to be unsatisfactory and/or the default(s) continues, purchase order/contract may be cancelled. The Company in addition to cancellation of purchase order/contract may suspend/cancel the enlistment of supplier.

- 28.2 The Company shall have the right to terminate/cancel the contract/purchase order concluded between the supplier and Company; if:
  - 28.2.1 The successful bidder fails to furnish the performance bond as under clause 16 thereof.
  - 28.2.2 The supplier fails otherwise to perform, fulfill or comply with terms, conditions, regulations and requirements of the contract/purchase order to carry out the work in accordance with the provisions thereof or abandons the shipment
  - 28.2.3 The supplier becomes bardening or incolvent or makes an assignment for the benefit of its creditors.
  - 28.2.4 One or more consignments of material delayed by a period of more than three months or non-supplied.

ern (

oc<sub>uren</sub>

28.2.5 Rejection of manufacturing items as a result of observation by inspection team.

- SSGC
- 28.2.6 Penalty on higher rejection rate of supplied goods.
- 28.3 The supplier shall have the right to terminate the contract/purchase order if:-
  - 28.3.1 The Company fails to establish the "letter of credit" within the stipulated period as required.

- 28,3.2 The Company becomes bankrupt or insolvent or makes an assignment for the benefit of its creditors.
- 28.3.3 The Company is in default and breach of its obligation and liabilities under the contract/purchase order.

# 29. Resolution of dispute:

The Company and the supplier shall make every effort to resolve the disagreement or dispute arising between them amicably by direct discussion under or in connection with the purchase order/contract.

### 30. Applicable land

The purchase of demonstract shall be governed by and interpreted in accordance with the laws of the Islamic Republic of Prestan.

## 31. Declaration/Integrity Pact Cortification:

- 31.1 Successful supplier shall find is the declaration (specimen attached at Annexure-C) within 10 days after issuance of L Old dec /contract if the order/contract value becomes Rs:10 million or above.
- 31.2 In case of F.O.B/C&F Purchase order Contract, the Principal as well as "local agent" both will sign the "integrity pact" as required under this clause?
- 31.3 Bidders to submit a certificate on Rs 100 non-judicial stamp paper certifying that they are not black listed by the Government/Autono your ordies and declared as defaulted supplier.

# 32. Arbitration/resolution of disputes:

- 32.1 Any difference or dispute arising out of or in comparison with the contract between the Company and the supplier which can not be amicably resolve chall be referred to arbitration in Karachi, Pakistan, to two arbitrators, one appointed by each part of such difference/ dispute. In case the judgment of the said Arbitrator being at variance, the matter shall be referred to an "umpire", who shall be appointed by both the side Arbitrators. The umpire shall be referred to a High Court or the Supreme Court of Pakistan. Such arbitrators and umpire shall be getter proceed to adjudicate he disputes in accordance with the Arbitration Act, 1940, a faw added from time to time.
- 32.2 Prior to exercising any right by the Company or supplier to terminate the prechase order/ contract under the conditions stipulated above, a return notice shall be required to be given to the other party specifying such default(s) and calling for submission of an explanation within seven (7) days of receipt of such notice. If such explanation is not furnished within the upput ted time or if so furnished, is found to be unsatisfactory, and the default(s) continuous, the purchase order/contract be terminated with notice to other party.
- 32.3 The agreement shall be governed by Law of Islamic Republic of Pakistan and the protration language shall be English.
- 32.4 During the course of arbitration, the supplier shall not suspend the performance of his esponsibilities and obligations under the contract unless authorized by the Company in writing to do so.
- 32.5 In addition to the remedies as stated above, there is a "grievance committee" formed by the Company which can be approached by supplier in case of non-settlement of issues at any stage if supplier feels that settlement is not insight or not justified.

# 33. Redressal of grievances by the procuring agency.

- 33.1 Grievance Committee is in place to address the complaints of bidders that may occur prior to entry into the procurement contract.
- 33.2 Aggrieved bidder may lodge a written complaint concerning his grievances not later than fifteen days after the announcement of the bid evaluation report.
- 33.3 Bidder is to submit complaint on letter head duly signed by the authorized person. Tender reference, details / nature of complaint, complainant active telephone, cell, postal address, email



address must necessarily be provided. Incomplete / anonymous complaints will not be responded at all.

- 33.4 The Committee shall investigate and decide upon the complaint within fifteen days of the receipt of the complaint
- Mere fact of lodging of a complaint shall not warrant suspension of the procurement process. 33.5

# **Blacklisting of Suppliers and Contractors:**

The Company shall permanently blacklist or temporarily debar (at least for 6-months from participating in SSGC's tender proceedings) if, a supplier or contractor who either constantly fails to perform satisfactorily performance or found to be indulged in or bit and fraudulent practices as defined below:

- Corrupt and fraudulent practices" includes the offering, value to influence the action of contract //Company. offering, giving, receiving, or soliciting of anything
- ne supplier/contractor found sepond ble for the detriment of the Company during proceedings proceedings and the contract, proceedings of the execution. 34.2
- 34.3 Misrepresentation of facts a to influence the procurement process or the execution of the purchase ord contract.
- among bidders (prior to or after bid submission) designed to establish bid 34.4 Collusive on on- competitive levels and to deprive the Company of the benefits of free and prices at artificial, open competi

# 35. Supplier's Guarantee and Reconsibilities:

The Bidder/Supplier shall guares hat the materials supplied against this tender enquiry is new and is of acceptable quality and has been ed and approved on similar jobs. The validity and scope of such guarantee will be in accordance with tions stated in this document. In case the opinion of the vices in accordance with the specifications specified in Company the Goods fail to perform the se Section IV due to manufacturing defect cline material and/or workmanship, the Supplier shall replace, repair or reconstruct such Goods at Lis cost in Pakistan wherever the Goods shall be located so that such Goods shall be restored to such cq that it shall perform in satisfactory operating condition or to replace it with new Goods at Suppliers cost so that the goods shall perform in accordance with the specifications and details as set forth in the Control /tender documents. If the Supplier shall fail to do so after expiry of 15 days notice to this and served on him by the Company, the Company shall be at liberty to repair, replace and/or reconstruct the good s at its costs provided in the event, the Company shall be entitled to recover total cost of such replace the Supplier withdrawing from the Performance Guarantee.

#### 36. Language:

3

SSGC

.34.

The bid prepared by the bidder and all correspondence and documents relating to the bid exchanged by the bidder and the Company shall be written in English language. Any primed Perspire furnished by the the bidder and the Company shall be written in English language. Any prin ture furnished by the bidder may be written in another language provided that this literature is accord anied by an English translation in which case for purpose of interpretation of the bid, English translation govern.

# 37. Vehicle Applied by Authorized dealer of local manufacturer :

Incase of vehicle supplied ly authorized dealer of local manufacturer, the authorized dealer will be responsible to get the vehicle (s) registered through Excise Department Government of Sindh and provide Original Registration book / Original Registration Invoice / Tax payment receipt / other related documents & provide the vehicle (s) number plate (s) to SSGC. Registration fee will be reimbursed by SSGC subject to submission of Government of Sindh Excise Department receipt.



SSGC

Section - 1A

# Additional Terms for Tenders on F.O.BJC&F basis:

#### 1. Submission of bids:

- 1.1 Bid bond (Earnest money) @ 2% of the tatel F.O.B value as per clause ?, of section 1 of "General terms & conditions" is required to be submitted with the bid. It may be noted that bids without bid bond will be rejected and returned to bidder.
- 1.2 In case the bidder is manufacturer the bid shall either be completely prepared by the foreign bidder including signing and stamping of all documents. In case, such documents are being signed by the local agent of the bidder, the bid shall essentially include supplier's original Performa invoice and an original authority letter in favor of local agent to sign the documents on their behalf. The bid is liable for rejection if these condition are not met.
- 1.3 In case of Bidder Stering to supply goods which the bidder did not manufacture or otherwise produce, the bidder shall be duly authorized by the goods manufacturer or the producer to submit bid or supply the goods on their behali
- 1.4 Bids shall be submitted (referably through local agents), in two copies, (original + copy).
- 1.5 The price on unit FOB and Contractions is to be quoted separately. Following are to be essentially indicated
  - in the bid form:
    - Country of origin. 1:5.1
    - Port of shipment. 1.5.2
  - Estimated gross/net weight, emension & volume of offered item and estimated weight of each 1.5.3 item. mantities.
  - Delivery period or schedule in cas ·1.5.4
  - Original technical literature. 1.5.5
  - Beneficiary's complete address. 1.5.6

rne by the supplier. 1.6 Foreign bank charges and L/C confirmation charges w

- 1.7 Bid Currency:
  - es Dollars. A bidder expecting to incur The rates shall be quoted in bidder's home country or in Uni a portion of its expenditures in the performance of the contract in more than one currency and wishing to be paid accordingly shall indicate the same in their bid. However, bid from Pakistan would be paid in
  - Pak Rupee.
  - (Clause 1.5 of General Terms & Conditions is not applicable)

#### 2. Bid bond:

- Bid bond shall be equivalent to two percent (2%) of the total F.O.B value, in avoin f Sui Southern Gas Company Limited and shall be in the form of pay order, demand draft, call deput receipt or a bank 2.1 Bid bond shall be equivalent to two percent (2%) of the total F.O.B value, in guarantee (specimen attached at Annexure-A), issued by a scheduled bank in Pakistar The bid bond shall colure) unless remain valid for 120 days (150 days in case of Single Stage Two Envelope bidding specified otherwise. The bid bond shall be returned/refunded to the un-successful bidders whi e the bid bond of the successful bidder shall be retained, till submission of Performance bond. Bids with a bid bond will not be considered. In case the order value is less than US\$:25,000 the bid bond in lieu of performance bond, will be retained till fulfillment of obligations by the supplier. However, in either case the bidder is responsible to arrange the extension of bid bond validity as per requirement. If bid bond submitted by the supplier is more than 2% of ordered value, it may be replaced with appropriate value. Bid bonds of noncompliant bidders may be released during evaluation process. The bid bond shall be denominated in the currency of the bid or any other freely convertible currency.
  - 2.2 Bid submitted on behalf of different principals shall be required to submit separate bid bond along with the bid for each offer.
    - (Note as mentioned at Clause 9, 9.1 & 9.2 of General Terms & Conditions shall also apply).

3. Conversion to single currency:

In order to carry out evaluation and comparison, the Company will convert all bid prices expressed in various currencies to Pak Rupees at the buying exchange rates established by the State Bank of Pakistan or any other commercial bank in Pakistan for similar transactions on the date of opening of bids. In case of Two Envelope Bidding System, the exchange rates prevailing at the time of opening of Technical Proposals will be used for conversion and evaluation.

94 . J





- 4. Evaluation Criteria:
  - 4.1 The evaluation of bids will be carried out on C&F / landed cost basis, however purchase order will be placed on FOB price on freight to collect basis. The bidders are required to submit best freight charges obtained by them from Pakistan National Shipping Corporation (PNSC) in order to have a uniform basis to arrive at C&F cost. Bill of lading to indicate "freight payable by the consignee at destination" in local currency. Foreign currency exchange rate (selling) will be considered as of bid "opening date".
  - 4.2 In the case of goods to be offered from outside Pakistan, custom duties and other similar import taxes which are applicable shall be added to the bid.
  - 4.3 In case shipment by air it shall be arranged through Company's airfreight forwarder (s) or their nominated agent. "on freight to collect basis ".

4.3 to 14.4 of General Terms & Confittions are also to be applicable).

## 5. Loading of Bids:

Freight charge from port of loading up to Karachi port or unit C&F value must be indicated in bid form. failing, which bid with loaded by 5 to 10% freight charges. Bid will be declared non-compliant if loading results an extensive inc in price of material.

(Clause 15 of General Terr & Conditions is also applicable).

- 6. Performance bond:
  - 6.1 In case purchase order value is US\$. \$ 00/- or above or equivalent for other currencies, letter of intent will be issued to successful bidders for aboves of performance bond guarantee which is to be submitted within 15 days from receipt of L.O.I. The successful bidders shall submit a performance bank guarantee which is a scheduled back in (P.B.G) in the form of bank guarantee (second attached at Annexure-B) issued by a scheduled bank in Pakistan, for an amount equivalent to 10% of the total value of the purchase order or as specified, in the letter of intent .The performance bond unless surge therwise, shall remain valid till:
    - se of consumable items. Completion of final satisfactory delivery in 6.1.1
    - 6.1.2
    - 12-18 months from the date of satisfactory del very of the equipment/machinery. Satisfactory delivery/installation of system in case the installation liabilities will b tallation liabilities will be on supplier's 6.1.3 part.
    - 120 days in case of chemicals. 6.1.4
  - The Letter of Credit shall be operative upon receipt of Performance Bond (s) pecified in para6.1) and integrity 6.2 pact, any delay due to late submission of Performance Bond will be on su plice account. Late submission of PBG should not affect the delivery schedule.
  - The performance bond shall be denominated in foreign currency or in currency of he contract/purchase 6.3 order or in a freely convertible currency acceptable to the Company and shall the form of a bank guarantee.
  - In very special case subject to approval of the management, the P.B.G could be acceptable in Pak Rupee. 6.4 However, an undertaking should be given by the supplier that in case of encashment of P.B.G supplier shall deposit short fall amount due to Pak Rupee exchange rate.
  - 6.5 Warranty/Guarantee:

In case where performance guarantee is not applicable, the supplier shall warrant that all goods supplied under the contract/purchase order are new, unused, of the most recent or current models and all recent . improvements in design and goods have been incorporated, unless provided otherwise in the contract/purchase order. This guarantee shall remain valid for a period of twelve to eighteen months after the goods have been delivered or commissioned.

(Clause 16.2 to 16.8 of General Terms & Conditions are also applicable).

7. Delivery:

to case of "FOP" order/compact, shipment(s) shall be effected per vessel of Pakistan National Shipping. ?.1 Corporation (PNSC) owned or chartered vessels on "freight to collect" basis. Bill of lading to indicate "freight payable by the consignee at destination". In case goods ready for shipment and the PNSC vessel is



not available at port of loading, supplier shall intimate the same to Company immediately so that matter could be taken with PNSC in Pakistan.

5°,

A# 6 3

100

- 7.2 In case of C&F order/contract, the supplier hereby guarantees/ensure
  - To use clean and dry vessel suitable for marine transportation and shall not use tramp vessels. 7.2.1
  - 7.2... The goods/material will be shapped dispatched, with all care and diligence at their risk & cost and goods to be mored below deck. Accordingly, the supplier shall be responsible for all damages/losses during inland and marine transportation from the supplier's plant until arrival at Karachi port.
  - To provide as part of its work all services and functions related to handling, loading, unloading. 7.2.3 lashing and securing in ship's holds and all costs, charges and expenses of which shall be included in the purchase order/contract price, unless otherwise specified:
- 7.3 In case of FOB order/contract, the supplier's obligations shall be over after the goods have crossed the ship's rails. The co-ordination, scheduling and lining-up for a PNSC vessel shall be the obligation of the supplier.
- 7.4. The supplier shall reimburse the Company all additional duties, taxes and other such charges paid by the Company on account of short shipment by the supplier for all items subsequently shipped on a no-charge the supplier. The supplier shall also reimburse the Company all additional duties, taxes basis or otherwise and other such charges pail by the Company on account of incorrect involcing by the supplier.
- 7.5 Shipment shall be deemed to have been made when the supplier has shipped the goods against a clean bill of lading and all other such docum station, as specified in clause 9.3 & 9.4 appearing next in sequence) have
- 7.6 The supplier shall ensure that all above mentioned acts and other incidental and ancillary functions are conducted in accordance with sound ap conducted in accordance with sound appropriate engineering practices. The company supplier shall take oppose any incorrect or inadequate practice adopted by supplier in this respect and the supplier shall take corrective action/measure forthwith to corrective omissions. If any goods are discovered to be damaged or ac eptable engineering practices. The Company shall be entitled to corrective action/measure forthwith to correction unacceptable at the point of loading, the support all be responsible for replacement free of all charges and costs to the Company within the delivery ad specified in the purchase order/contract.

#### 8. Insurance:

- 8.1 All goods supplied under the purchase order/contra All goods supplied under the purchase of detreorder against loss or damage incidental to manufacture or acting the fully insured in a freely convertible currency n transportation, storage and delivery in the manner specified in delivery clause 7,.
- 8.2 Marine Insurance shall be the responsibility of the Company unless otherwise specified.
- 8.3 The supplier shall advise the Company by fax at least seven (7) to the expected date of shipment, s di the following particulars:-
  - Name of the vessel and of the shipping company, 8.3.1
  - 8.3.2 Age of the vessel (which should be less than 20 years).
  - 8.3.3 Lloyds 100A1 or equivalent classification of the vessel.
  - 8.3.4 . ETD from Port of dispatch and ETA at Karachi
  - URD 8.3.5 FOB/C&F value of the consignment. The above information shall also be transmitted to the Company's underwriters, M/s. Variation Corporation by fax No. 0092-21-9202779 and to the Company referring Policy No. NIF/M/K nsurance 2/73.

#### 9. **Payment:**

- 9.1 Payment of FOB/C&F prices shall be made in the currency of bid through an irrevocable letter (L/C) established in favor of the supplier, negotiable through the bank of their choice. Bidder shall indicate full name and address of the negotiating bank and the place at which they wish to negotiate the letter of credit. All bank charges outside Pakistan will be on supplier's account and all bank charges within Pakistan will be at Company's account. If confirmed letter of credit is required then charges for confirmation will be on supplier's account.
- 9.2 The supplier's request (s) for payment shall be made to the Company in writing as follows:
  - 9.2.1 It shall be accompanied by an invoice describing as appropriate, the goods delivered and the services incurred and by shipping documents submitted pursuant to Clause 9.4 hereof and upon fulfillment of other obligations stipulated in purchase order/contract.
  - 9.2.2 Against shipping documents on arrival of ordered material at consignee destination. Bidder (s) will have to clearly mention, if they wish to opt for this mode of payment
- 9.3 The letter of credit shall be available upon presenting the following documents to the negotiating bank within 15 days of the date of the bill of lading covering shipment of each consignment



	14				
-1		and the second secon			
	SSGC			а таких на	
•	0.2.1	<b>T</b>	· .	- · · ·	
	9.3.1- 9.3.2-	Invoice Packing list		4 copies	
۰.	9.3.3-	Bill of lading " freight to be paid	hy consignee		· •
,		at destination" evidencing shipm	ent in terms		
<i>.).</i>		of the purchase order to Karachi	-Pakistan made copies.	6 non-negotiable	
		out to order in the name of Co.'s	bank, Notify		
	0.2.4	party Sui Southern Gas Compan	y Ltd.,	•	
	9.3.4	- Certificate of Origin (Verified/ E	ndorsed by Chamber of Commerce )		
•	9.3.5-		*****	2copies Inspection report.	
	9.4 Witho	ut prejudice to the supplier's respon	nsibility for providing documents m	entioned as at 9.3.1 to 9.3.5	
•	auuvc	to pank, the supplier shall forward	the following non-negotiable door	ments directly to Component	
	Karac	history after snipment so as to reach	the Company at least 15 days prior	to the arrival of the vessel at	
	9.4.1	-Livoite	** ~~*********************************	· · ·	
	9.4.2	-Bui of I ling	•	6 copies	
	9.4.3	-Packing List		6 copies	
	9.4.4	-Certificate - Origin (Verified /	Endorsed by Chamber of Commerce	e) 2 copies	
	9.4.5	-Manufacturers 705 Certificate/		2 copies	
	9.4.6	The invoice to be exactly as per or	der/contract. Any deviation which rer	Inspection Report.	•
		pay demurrage or any other charge	es with respect to clearance/handli	nder or cause the company to	•
	•	supplier.			
•	<b>9.5</b>	No payment hereunder shall be	and to be accepted by the Compa		
		such payment nor release the sup	tier from responsibility thereof und	er the terms of the purchase	
	0.0	order/contract.		-	
	9.6	If the Company is compelled to pa	ly dominance or storage charges or i	ncurs any loss or suffers any	
		uamage at Marachi Port on accourt	It of not conclusion by the sumplie	T of above manimum at a	
· · •			sole discretize to recover the same a	mount from supplier.	- * -
1	0. Termin	nation of purchases order by supp	lier:	• • •	
	10.1 7	The supplier shall have the right to te	rminate the contract purchase order	if:-	
	10.1.17	The Company fails to establish the le	etter of credit within the sinulated ne	ation as required up day alound	
	. 9	9.1 hereof after the supplier has mad	e compliance with the provision of	clause 6.	
	10.1.2 ]	The Company becomes bankrupt or	insolvent or makes an assignment for	we nefit of its creditors	
	10.1.5	i ne company is in default and bre	ach of its obligation and liabilities	u der fle contract/purchase	
_	•				
1		lation/Commissioning/Training:			
•	ii mstr subjec	allation/commissioning and training it	s required, the charges will be paid in	Pak Rupee and will be	
•	840300	t to deduction of all local duty and ta	xes (as applicable).	·	
• 1	2 Vehicle	e (s) supplied by foreign manufact	irer / princinal:		
	12.1 In	a case of supply of any type of vehicle	(s) / earth moving vehicle (s) by the fr	neign principal / manufacturer	
· ,	л	The character of vehicle from the cus	tom, the local agent of the foreign sur	nlier / monstrational	
	**	In the completely responsible to get t	ac vehicle (s) registered through Evel	De Denortmant Garromen and	
	re	elated documents & provide the vehic	n book / Original Registration Invoice	e / Tax payment receipt / other	
	b	y SSGC subject to submission of Gov	ernment of Sindh Excise Department n	suation fee will be reimbursed	
				•	7
	12.2 1	the bidder / supplier shall quote only	those vehicle (s) / which fully comply	to Pakistani environment and	ŀ
	v	psres) are cacity available in Pakistan	DOULD UNSUIT THEY VENICLE IN CONSIG	abio i.e (fuel/ori & lubricant/	<i>:</i>
				·	
•				horn C	



Annexure - A

#### On Non Judicial Stamp Paper of Rs. 50/- (Fifty) Per 100,000 Format of Bid Bond Cuarantee

BANK GUARANTEE NO	
DATE OF ISSUE	
DATE OF EXPIRY	
AMOUNT	

Sui Southern gas Company L ST. 4/B, Block-14, Gulshan-e-Iqbal, Sir Shah Suleman Road, Karachi.

SSGC

Dear Sirs,

## id Rock Fink Guarantee

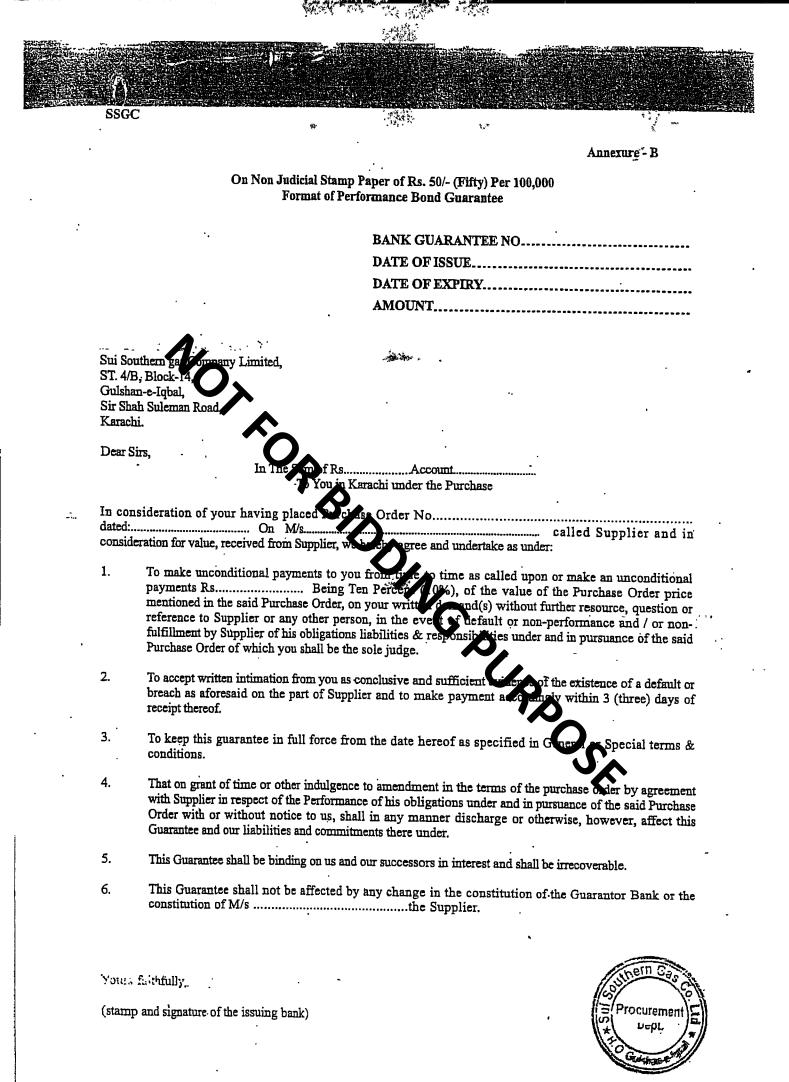
In consideration of M/s......hereinafter called the Bidder having submitted the accompanying bid & in considera to of value received from Bidder we hereby agree and undertake as follows:

- - required by the terms of the bid as accepted or on the Bidder failure to give the requise Performance Bond as may be required for the fulfillment of resulting contract.
- 2. To accept written intimation (s) from you as conclusive and sufficient evidence of the existence of a default of non-compliance as aforesaid on the part of Bidder and to make payment accordingly with the days of the receipt of the written intimation.
- 3. No grant of time or other indulgence to, or composition or arrangement with the Bidder in respect of the aforesaid Bid with or without notice to us shall in any manner, discharge or otherwise, however, effect and Guarantee and our liabilities & commitments hereunder:
- 4. This Guarantee shall be binding on us and our successors in interest and shall be irrevocable.

#### Yours faithfully,

(stamp and signature of the issuing bank)





19|Page

(Format of Declaration)

Greneral iManager (Procurement) Sui Southern gas Company Limited, ST. 4/B, Block-14, Gulshan-e-lqbal, Sir Shah Suleman Road, Karachi. Dear Sir,

#### Declaration

(the Seller/Supplier) hereby declares its intention not to obtain or induce the procurement of any contract, right, interest, privilege or other obligation or benefit from Sui Southern Gas Company Limited or any administrative subdivision or agency thereof of any other entity owned or controlled by it (SSGC) though any corrupt business aractice.

Without limiting the generalized the foregoing, (the Seller/Supplier) represents and warrants that it has fully declared the brokerage, commission fees etc. paid or payable to anyone and not given or agreed to give and shall not to give or agree to give to anyone within or outside Pakistan either directly or indirectly through any natural or juridical person, including its affiliate, agen, associate, broker, consultant, director, promoter, shareholder, sponsor or subsidiary, any commission, gratification, brice finder's fee or kickback, whether described as consultation fee or otherwise, with the object of obtaining or inductor are procurement of a contract, right, interest, privilege or other obligation of benefit in whatsoever form from SSCC, except that which has been expressly declared pursuant hereto.

(The Seller/Supplier) certifies that it has made and will packs full disclosure of all agreements and arrangements with all persons in respect of or related to the transaction with ISGC and has not taken any action or will not take any action in circumvent the above declaration, representation a paranty.

(The Seller/Supplier) accepts full responsibility and strict liability to making any false declaration, not making full disclosure, misrepresenting facts or taking any action likely to defeat the puppose of this declaration, representation any warranty. It agrees that any contract, right interest, privilege or other ability to be to SSGC under any law, contract or other instrument, be voidable at the option of SSGC.

Notwithstanding any rights and remedies exercised by SSGC in this regard, (The Seller Supplier) agree to indemnify SSGC for any loss or damage incurred by it on account of its corrupt business predices and further pay compensation to SSGC in an amount equivalent to ten times the sum of any commission, statification, bribe, finder's fee or kickback given by (The Seller/Supplier) as aforesaid for the purpose of obtained or inducing the procurement of any contract, right, interest, privilege or other obligation or benefit in whatsoever for nom SSGC.

Yours faithfully,

Signature & Stamp (The seller/supplier) Note:

- 1. The above declaration is required to be submitted by the Successful Bidder after issuance of Purchase Order (PO) or Letter of Intent (LOI) on Bidder's letter head, for purchase order / letter of intent of a total value of Rs. 10,000,000/- (Ten million) or above.
- 2. Please note that submitting the declaration is a mandatory requirement.



Annexure - C



# BLACKLISTING MECHANISM

### 1. BACKGROUND

In pursuance of Rule-19 of Public Procurement Rules, 2004 read with Rule-2(f) and the criteria for Blacklisting of Suppliers and Contractors doing business with the SSGCs is reiterated hereafter to eliminate unfair trade practices.

## 2. SCOPE

The procedua shall be applicable and remain in force, along with any amendments thereto, within Sui Southern Gal company Limited ("SSGC") until any clear instructions or guidelines are impacted by the Government through Public Procurement Regulation Authority (PPRA), Pakistan Engineering Council (PEC), or act, other competent forum. The procedure shall also be applicable on the prequalified firms. The procedure shall be applicable on any "Person", which for the purposes of this Mechanism shall inter an include suppliers, bidders, contractors, consultants, firms, individuals, and organizations transacting (asir ss with SSGC. Wherever any provision of this Mechanism shall be in conflict with provisions of any applicable guidelines of donor agencies, or any other applicable Statute / Law or Rule enforced at the time in Pakistan, the provisions of such applicable guidelines, laws, or rules shall prevail. This SOP shall be to ne a part of the future Bidding Documents.

# 3. DEFINITION OF TERMS

- 3.1 "Appellate Authority" Authority to Appellate against issuance of Blacklisting Order.
- 3.2 "Appeal" Right of firm/individual to here protest against the issuance of Blacklisting Order.
- 3.3 "Procuring Agency" Any department/division/factory/project exercising general and/or administrative control over the unit.
- 3.4 "Blacklisting Order" An administrative penalty discualifying a firm/individual from participating in procurement for a given period.
- 3.5 "Suspension" The administrative penalty imposed for intrations committed during the competitive bidding stage, whereby such firms/individuals are prohibited from further participation in the bidding process of Procuring Agency.
- 3.6 "Contract Implementation" A process of undertaking a project or outract in accordance with the contract documents.
- 3.7 "Termination of Contract" Extinction of contract by reason or resolution or rescission under applicable rules/regulations/laws arising from the default of the firms/individuals.
- 3.8 "Delist" Removal of supplier/contractor from blacklisting.
- 3.9 "PC-Project Committee-" A three-member committee comprising of User, Audit & Procurement Deptt. to address the issue.
- 3.10 RPC-SSG's Rights Protection Committee To examine the justification of PC.

# 4. REASONS FOR BLACKLISTING

4.1 The following shall comprise the broad multilateral guidelines for blacklisting:



Page 1 of 9 Dated : 12<sup>th</sup> October 2020

- 4.1. I "Corrupt Practice" means the offering, giving, receiving, or soliciting, directly or indirectly, of anything of value to influence the action of a public official in the procurement process or in contract execution;
- 4.1.2 "Fraudulent Practice" means a misrepresentation or omission of facts in order to influence a procurement process or the execution of a contract;
- 4.1.3 "Collusive Practice" means a scheme or arrangement between two or more bidders, with or without the knowledge of the Purchaser, designed to establish bid price at artificial, non-competitive levels, and
- 4.1.4 "Coercive Practice" means harming or threatening to harm. directly or indirectly, persons or their property to influence their participation in the procurement process or affect the execution of a contract.
- 4.2 In addition to above, blacklisting of firms/individuals may be resorted to when the charges are of serious nature, which include but are not limited to the following:

# 4.2. I Competitive Bidding Stage

Jot ing the competitive bidding stage, the Procuring Agency shall impose on bidders or processes without prejudice to the imposition of additional administrative sanctions as the internal rules of the agency may provide and/or further criminal prosecution. as provided by applicable laws, for violations committed which include but are not limited to the following:

- i. Submission of higibility requirements containing false information or falsified documents.
- documents. ii. Submission of bids that contain false information or falsified documents, or the concealment of such is icontain in the bids in order to influence the outcome of eligibility screening or any other stage of the public bidding.
- eligibility screening or aby other stage of the public bidding.
  iii. Submission of unauthorized or fixe documents for pre-qualification/ tendering i.e. without specific authorization fixing the principals/ manufacturers etc.
- without specific authorization from the principals/ manufacturers etc. iv. Failure of the firm to provide automatic Warranty Undertaking and Performa Invoice of the manufacturers / Principal / Dading house.
- v. Failure of the firm to submit specific authority letter of the Original Equipment Manufacturer (OEM) for participation in a particular tender;
- vi. Unauthorized use of one's name, or using the name of the name of another for purpose of public bidding.
- vii. Deviations from specifications and terms & concluons of the purchase order/contract.
- viii. Withdrawal of a bid, or refusal to accept an award or refusal to perform the job or enter into contract with the government without justifiable cause after he had been adjudged as having submitted the Lowest Calculated Responsive fin or Highest Rated Responsive Bid.
- ix. Refusal or failure to post the required performance security within the prescribed time.
- x. Refusal to clarify or validate in writing its Bid during post qualification within a period of seven (7) working days, or as may be specifically prescribed, from receipt of the request for clarification:
- xi. Any documented unsolicited attempt by a bidder to unduly influence the outcome of the bidding in his favor.
- xii. Any attempt to give illegal gratification to any representative of the purchaser to influence the process of procurement.



Page 2 of 9 Dated : 12th October 2020 In addition to the penalty of suspension, the bid security posted by the concerned bidder or prospective bidder could also be forfeited / encashed.

S. Car

# 4.2.2 Purchase Order / Contract Implementation Stage

During the Purchase Order / Contract implementation stage, the procuring entity shall impose on contractors after the termination of the contract the penalty of suspension from participating in the public bidding process, without prejudice to the imposition of additional administrative sanctions as the internal rules of the agency may provide and/or further criminal prosecution, as provided by applicable laws, for violations committed which include but are not limited to the following:

- i. Failure of the contractor, due solely to his fault or negligence, to mobilize and start work or performance within the specified period in the Letter to Proceed.
- ii. Failure by the contractor to fully and faithfully comply with its contractual obligations without valid cause, or failure by the contractor to comply with any written lawful instruction of the Procuring Agency or its representative(s) pursuant to the replementation of the contract. For the procurement of infrastructure projects or onsultancy contracts, lawful instructions include but are not limited to the following:
  - a. Imployment of competent technical personnel, competent engineers and/or work supervisors;
  - b. Provision of warning signs and barricades in accordance with approved plans and specifications and contract provisions;
  - c. Stockpiling the proper places of all materials and removal from the project site of waste and excession aterials, including broken pavement and excavated debris in accordance with approved plans and specifications and contract provisions;
  - d. Deployment of commuted equipment, facilities, support staff and manpower; and
  - e. Renewal of the effective cates of the performance security after its expiration during the course of contact implementation.
  - f. Non-Performance of the supply of material.
  - iii. Assignment and subcontracting of the contractor any part thereof or substitution of key personnel named in the proposal without prop written approval by the Procuring Agency.
- iv. For the procurement of goods, unsatisfactory progress the delivery of the goods by the manufacturer, supplier or distributor arising from his fault or negligence and/or unsatisfactory or inferior quality of goods, as may be provided in the contract.
- v. For the procurement of consulting services, poor performance by the consultant of his services arising from his fault or negligence, any of the following icts by the consultant shall be construed as poor performance:
  - a. Defective design resulting in substantial corrective works in design and/or construction;
  - b. Failure to deliver critical outputs due to. consultant's fault or negligence;
  - c. Specifying materials which are inappropriate, substandard or way above acceptable standards;
  - d. Allowing defective workmanship or works by the contractor being supervised by the consultant; and
  - e. Submitting CV's of key personnel in the prequalifying process or bid documents of professionals that are not in actual employment of the bidder.



Page 3 of 9 Dated : 12<sup>th</sup> October 2020

- VI. For the procurement of infrastructure projects, poor performance by the contractor or unsatisfactory quality and/or progress of works arising from his fault or negligence.
- vii. Willful or deliberate abandonment or non-performance of the project or contract by the contractor resulting to substantial breach thereof without lawful and/or just cause.

In addition to the penalty of suspension, the performance security posted by the contractor could also be forfeited.

- 4.2.3 In addition to above, other grounds for blacklisting of firms/individuals include but are not limited to the following:
  - i. Obtaining fraudulent payments;
  - ii. Obtaining contracts by misleading the purchaser:
  - iii. Refusal to pay SSGC dues etc.;

  - iv. Failure to fulfill contractual obligations;v. Change in the status of firm's ownership/partnership etc. causing dissolution of the firm which kine of inspection / bidding prior to original registration of the firm;
  - vi. Registrati of firm with a new name by the Proprietor or family or a nominee thereof of a firm that has been already blacklisted;
  - vii. Consequential operational damages caused to SSGC equipment or infrastructure as a result of equipment or parts the cof supplied on trial basis or due to failure of such equipment;
- Contractors who have negrated Plea Bargain under the National Accountability Ordinance 1999, or contractors involved with any other criminal proceedings conducted by any viii. Contractors who have investigation agency where defut has been proved specifically in relation to supplies made to or contracts concluded with
  - ix. Involved in litigation or needless petriching to influence or obstruct the procurement process either on his own behalf or at the behave frany other vested interest; x. A firm may be disqualified for a period excendable to two years in case a decision by a court
  - is awarded against the said firm after litige to or where the firm is involved in litigation at least three times during two financial years, or where a firm has on account of litigation caused substantial financial losses to SSGC;
  - xi. Blacklisted by other Federal and Provincial Government Ministries / Divisions / Departments and organizations / autonomous bodies subordinate thereic, and
- xii. Blacklisting in case of Joint Venture firms will also res a instermination of the concerned Joint Ventures Partners.
- 5. SYSTEM OF PENALTIES

For the purpose of uniformity, following system of penalties shall be adopted for procurement of goods, works and services:

- 5.1. For two defaults the firm may be temporary blacklisted for doing business with SSGC for one year; the case to be communicated to PPRA for uploading of temporary blacklisting.
- 5.2. For three defaults the firm may be permanently blacklisted from doing business with SSGC; and their registration may be cancelled. the case to be communicated to PPRA for permanent blacklisting, uploads on PPRA website.



5.3. In case of fraud, concealment of fact etc. the firm may be permanently blacklisted for doing business with SSGC and their registration may be cancelled.

# 6. SUSPENSION AND BLACKLISTING PROCEDURE

1. The supplier or contractor who is to be blacklisted either temporarily or permanent is given adequate opportunity of being heard.

243

- 2. The supplier or contractor who is to be blacklisted either temporarily or permanent is called for meeting by providing adequate time, so as to given him adequate opportunity of being heard before taking any action.
- 3. In case the supplier or contractor does not attend the meeting on the given date and time a final notice is served to him / her to attend the meeting on the revised date and time. It is the final notice, if the supplier or contractor does not attend the meeting as per schedule automatically be considered at fault. Action will be taken as per below clauses 5 to 9.
- 4. A three-member committee is formed comprising of User, Procurement and Internal Audit departments to ranges the issues in the meeting with the supplier or contractor.
- 5. In case the supplier of contractor is found at default based on the fact of the case as well as the tender terms and conditions, and do not justify the grounds of his default as per the tender terms and conditions, the approval is sought from the management for their temporary or permeant blacklisting alongwith encashment of bid bond or PBG as the case may be.
- 6. The decision of the management is mmunicated to the defaulted supplier or contractor through a formal letter.
- 7. A copy of the letter of the defaulted supplied contractor alongwith covering letter with pertinent documents is / also forwarded to the enthority (PPRA) for uploading on PPRA website.
- 8. The blacklisting information of the supplier / contractor is aploaded on the websites.
- 9. Any bidder not satisfied with the decision of the procuring ager cy, hay lodge an appeal in the relevant court of jurisdiction.
- 10. After coming into force the procurement contracts, the dispute between the parties to the contract shall be settled by arbitration.

# 7. STATUS OF BLACKLISTED FIRM/INDIVIDUAL

Blacklisting of a firm/individual will not affect other ongoing contracts/works/supply orders. However, such blacklisted firm shall stand barred from all future tender processes/participation and Standing Security, if any, could be confiscated until recovery of financial damages ascertained by the authority while issuing Blacklisting Order.



Page 5 of 9 Dated : 12<sup>th</sup> October 2020

- 3

# 8. DELISTING

A temporary blacklisted firm / individual shall be automatically restored after the period for the penalty has elapsed, unless the procuring agency wants to maintain the blacklisted status of firm / individual due to justifiable reasons with the prior approval of Appellate Authority. In the latter case, the temporary blacklisted firm / individual shall be restored.

# 9. AMENDMENTS

- 9.1 In the implementation of Blacklisting Mechanism, the modifications may be introduced thereto through the amendment of its specific provisions as the need arises.
- 9.2 Any amendment to this Blacklisting Mechanism shall be applicable to tenders advertised for bid after the effectivity of the said amendment.

# 10. EFFECTIVITY

The Blacklisting Mechanism er any amendments thereof shall take effect immediately and from the date of its issuance. All future tender documents must be governed by these instructions. However, these cannot overrice the provisions of Public Procurement Rules, 2004.

# 11. The Steps of be Followed are As Under

The causes and reasons to be taken into consideration or Debarment / Blacklisting of any person are given as under:

## 1. PRE-AWARD STAGE:

The following shall be considered, inter alia, the events / resons for initiating proceedings under this Mechanism at the Pre-Award Stage:

- i Indulging in Corrupt: Fraudulent as well as Collusive practices
- ii Submission of false and spurious documents, making false state to as making frivolous complaints and allegations to gain undue advantage.
- iii Commission of embezzlement, criminal breach of trust, theft, cheating, the ty, bribery, falsification or destruction of records, receiving stolen property, false use of trademark, securing fraudulent registration, giving false evidence, furnishing of false information of serious nature.
- iv Submission of false bid security or infringement of documents to get undue monetary or any other benefit.



Page 6 of 9 Dated : 12<sup>th</sup> October 2020 v Breach of confidentiality of evaluation process based on illegal access or in any way to get undue benefit or to provide benefit or to frustrate the bidding/evaluation process. This will also include attempts to sabotage the bidding process directly or indirectly.

y zaining

2. POST- AWARD STAGE:

The following shall be considered, interalia, the events / reasons for initiating proceedings under this Mechanism at the Post-Award Stage:-

- i. Extraordinary delay in signing or refusal to accept the Notification of Award and/or the contract without any cogent reason.
- ii. Misconduct, i.e., failure to proceed with the signed contract, withdrawal of commitments, quoting an unreasonably and unfairly low financial offer and subsequently withdrawing such an offer, frustrating the evaluation/bidding process and not responding to written continunction in a reasonable time.
- iii. Causes montioned in Sub-Clauses i, ii and iii above.
- iv. Submission of fine / frivolous or mutilated Performance Guarantee or Advance Payment Guarantee etc.
- v. Non-satisfactory performance during the execution of the contract / purchase order.
- vi. Non-performance or Breed of provisions / clauses of the contract agreements/tender terms.
- vii. Notwithstanding the warranty/defeet liability period, any defect in a product, equipment, plant, facility or services rendered that that subsequently surface during field operations within 5 years of its commissioning.
- viii. Failure to honour obligations within warranty priod or defect liability period as defined in the contract.
- 3. OTHER CAUSES :
  - i. The person is blacklisted by any Government department in e abotan, or it is established that the firm is involved in any kind of corruption or corrupt plactices anywhere in the world.
  - ii. Violations of provisions / instructions set down in the Bidding Documents
  - iii. Any attempt / activity to malign or bring SSGC into disrepute and harm its interest(s).
  - iv. Person(s) blacklisted by International Financial Institutions (donor agencies) will be liable to be blacklisted after receipt of confirmation from the donor agencies without any further proceeding.



Page 7 of 9 Dated : 12<sup>th</sup> October 2020

- v. Any other cause deemed just and appropriate by CPPA in the given circumstances.
- Note: (1) If above mentioned causes occur either on part of the principal bidder or the local agent, both shall be considered for blacklisting / debarment,
  - (2) The authorization of the foreign bidder to local agent shall contain his complete particulars including the name of the company, name of the owner, National Tax number (NTN), CNIC (Computerized National Identity Card) No. etc. In case, the said information is found to be missing, even after calling for the same within a reasonable time, the authority letter shall not be accepted.
  - (3) The Bidding Documents shall be issued against original authority letter or in case of scanned copy, the email of the foreign bidder shall be enclosed. However, at the time of bidding, the original authority letter shall be attached with the bid. In the absence of the same, the bid shall be rejected.
  - 4. FORMULATION of SSGC's Rights Protection Committee: A permanent Committee namely "SSGC's Light Protection Committee (RPC or Committee)" shall examine the justification of the reasons given by the Project Authority prior to blacklisting.
  - 5. PROCEDURE FOR BLACKLISTING

Upon receipt of or obtaining 1 formation and/or knowledge that any person(s) is involved in practices mentioned in hereixan of under the heading of Pre-Award Stage; Post- Award Stage and Other Causes, the concerned Project Authority / formation shall promptly formulate its recommendations and submit through the Managing Director, SSGC to SSGC's RPC / Committee along with its findings, detensoof charges and documentary evidences to initiate proceedings under this Mechanism.

# 6. INITIATION OF AN ACTION

- (i) Within a period of 15 days after receiving the second mendations of Blacklisting / Debarment from the concerned Project Authority, the Convener of the Committee shall issue a Show Cause Notice ("Notice") thereby informan, the Person about the alleged charges and shall provide an opportunity to the defend succharges within a time period of 15 (fifteen) days.
- (ii) The person(s) shall be accorded adequate opportunity of hear non-order to defend the charges within the given timelines.
- (iii) The Notice to the Person shall be sent at the mailing/postal address as provide lunder the Contract or any other address provided by way of subsequent written communication by the Person The non-receipt of the Notice due to incorrect / change in mailing address without any written communication shall not be attributable to SSGC. In case of nonreceipt of any reply from the accused person within the formulated time, but not less than the time given in (i) above, the Committee shall have the right to proceed on Ex-parte basis.
- 7. DECISION



Page 8 of 9 Dated : 12<sup>th</sup> October 2020 The committee shall hold an independent inquiry/investigation as the case may be, and, which may include site visits and interviews with the parties concerned. The Committee shall complete the entire inquiry/investigation, preferably within a period of 30 days after receipt of response from the person against whom proceedings under this Mechanism has been initiated and shall present the report to the Managing Director, SSGC. If required, the Committee may report the case to an appropriate law enforcement agency depending upon the nature of the case for detailed investigations with the prior approval of Managing Director, SSGC. iii. The person against whom proceedings have been initiated under this Mechanism shall not proceed for arbitration/litigation during the proceedings for blacklisting.

### 8. COMMUNICATION OF DECISION

After recommendation for temporary & permanent blacklisting by "SSGC's Rights Protection Committee (RPC)", the person concerned shall be informed within 10 days of such decision. The decision of the Committee will be notified on SSGC 's and PPRA's websites and shall also be conveyed to Pakistan Engineering Council

The temporary blacklisting on the grounds and reasons specified herein above shall be for a reasonable specified period of time and as a general rule of prudence, the period may not exceed three years, except is eases where debarment/blacklisting has been done by any other government department or an International Financial Institution (Donor Agency). In case the person has been blacklisted by the government department or the International Financial

Institution (donor agency), the ranged of temporary blacklisting/debarment shall be for a maximum period of 3 years with time period for which the concerned government department/International Financial Institution (Donor Agency) debarred the contractor (whichever is higher). However the period part blacklisting cannot be revived.

Action after the Persons are placed on Blacklin and List:

- i. The decision of blacklisting will be immediately circulated to all concerned as mentioned herein above under the heading Communication of Decision.
- ii. In case of a contract already awarded to a person which has been blacklisted and termination is either not possible or not feasible, the concerned Project Andready may proceed in this case to complete the contract with the approval of Competent Authority. (3) The blacklisted person shall stand disqualified from bidding from the date of decision against them. Any pending bids shall also stand rejected. If a contract has already been awarded to person, it shall be voidable at the option of SSGC. (iv) A separate register or data base will be maintained for blacklisted firms indicating reasons and period.

### 9. Effectiveness

This Mechanism or any amendments thereof shall take effect immediately with the approval from Managing Director of Sui Southern Gas Company Limited.



Page 9 of 9 Dated : 12<sup>th</sup> October 2020



Sui Southern Gas Company Limited

Health, Safety, Environment & Quality Assurance

# HSE&QA AWARENESS FOR SUPPLIERS AND CONTRACTORS (Revised in 2023)



Always be proactive about safety!

Report Hazard before in results in an Accident

# If it's UNSAFE! ✓ Report it ✓ Remove it ✓ Replace it

والقوارر والنساءة الأيكموا جملاكن

8.3

杨浩

- - - -

2

A to a start

4 \* 118

MR

Sai Soathern Gas Company Limited

# HSE & QA-IMS POLIC

SSGC is committed to the Health and Safety of all its. Employees & Stakeholders, preservation of Environment: and achieving Operational excellence by improving: Quality of products / services along with efforts to promote Safety Culture in the Company. Continuat improvement of HSE and QA performance by reducing potential hazards to prevent injuries and illness is our key priority. It also includes communication, consultation and participation on HSE and OA. objectives and targets with stakeholders, conserving resources and adhering to applicable. Laws and Regulations in all activities / processes related to the: Transmission and Distribution of natural gas within its: franchise area.

anaging Director AUGUST 2021

- --.



Gas

MANICK

R134

#### PURPOSE 1.

The purpose of this procedure is to identify the context of the organization, assess the risks and opportunities and establish controls associated with all the activities undertaken by the company to address risks and opportunities for:

- SSGC existing facilities/installations. а.
- Any routine/non-routine activity, performed within permanent locations or b. outside permanent locations of SSGC, that requires prior permit/safety analysis to identify and mitigate safety risks.
- Any new project. C.
- Covering all the activities performed by SSGC taking into consideration of d. compliance, obligations, risks & opportunities within the scope, external and internal issues related to scope of operations, requirements, information, ctations of relevant interested parties. needs and exp
- Providing guid employees in relation to hazard identification, risk e. introl in respective areas. assessment and isk
- king and management of environmental aspects f. Identification, control, mor and assessment of its impacts

#### SCOPE 2.

This procedure is applicable to the ioanthication of occupational health and safety hazards and associated risks, environmental aspects and impacts a pociated with activities, processes and equipment related to SSGC existing facilities/installations, any new project or any routine/non-routine activity, performed within permanent locations or outside permanent locations of SSGC, that requires prior permit/safety analysis to identify and mitigate occupational health and sale

#### 3. **DEFINITIONS & ACRONYMS**

- erms of injury or ill health, damage to property, HAZARD: Source or situation with a potential for ha a. damage to workplace environment, or a combination com
- RISK: Combination of probability of occurrence of a haza event or exposure and the resulting b. consquences.
- of favorable to achieving an intended OPPORTUNITY: Opportunities can arise as a result of a situal C. result, for example, a set of circumstances that allow the organization of attract customers, develop new products and services, reduce waste or improve productivity. Actions to diress opportunities can also include consideration of associated risks.
- SWOT: Strength, Weakness, Opportunity & Threat. d.
- RISK MANAGEMENT: The set of control measures used to reduce or elim cific risk. e.
- RISK ASSESSMENT: Risk Assessment is a systematic approach to hazard id ation. This is the f. overall process of estimating the priority of risk and deciding significance of risk. matrix.
- RISK ASSESSMENT METHODOLOGY: Risk priority shall be defined by the risk a g. Hazards related to applicable legal requirements will fall in the high risk category.
- HIRA: Hazard Identification and Risk Assessment. h.
- EAIA: Environmental Aspect and Impact Assessment. I.
- IEE: Initial Environment Examination. j.
- k. EIA: Environment Impact Assessment.
- ILL HEALTH: Identifiable, adverse physical or mental condition arising from and/or made worse by a ۱. work activity and /or work related situation.
- m. OHS&E: Occupational Health, Safety & Environment.
- PTW: Permit to Work. n.
- MOC: Management of Change. ο.
- MOC Owner: The employee who initiates the MOC. p.
- JSA: Job Safety Analysis. q.
- EXECUTING DEPARTMENT: It refers to the department performing the work or is responsible to get the r. work done through contractor.



HandBook | February 2022

. Ai



#### **RESPONSIBILITIES** 4.

- 4.1 Corporate HSE&QA In-charge
- a. Managing OHS&E risks and their controls.
- b. Reporting to Senior Management on OHS&E related issues.
- Providing support to corporate HSE&QA team and zonal representatives. C.
- Liaise with zonal HSE team leaders/HSE&QA representatives for implementation of this procedure. d.

# 4.2 Zonal HSE team leaders

- Carrying out HIRA, providing and utilizing resources to identify and review OHS&E risks and а. implementing their controls in consultation with corporate HSE&QA team.
- Ensuring that employees, contractors and visitors have sufficient knowledge related to OHS&E. b.
- C. Maintaining records of the OHS&E with the help of local HSE&QA team.
- d. ing this procedure. Liaise with corporate HSE&QA team if required. Implerie

# 4.3 Zonal H

- Zonal HSE400, representative Coordinating win Zonal HSE team leader for carrying out HIRA and EAIA in their zones. а.
- Ь. Liaise with corporate CBE&QA team and zonal HSE team leader for OHS&E.
- Reviewing/monitoring input on any changes. C.

4.4 Departmental Head of Executing Department Acquiring PTW for any activity the organizes prior permit to identify and mitigate safety risks. Ensure implementation of JSA is a activity performed outside SSGC permanent locations.

### 4.5 Employees

Participating in the identification and ass nt of OHS&E risks when required by either Zonal HSE team leader or HSE&QA representative.

# 4.6 Visitors & Contractors

Identifying and reporting any risk or hazard at any location CSGC. This also includes the worksites and SSGC temporary locations during project executions.

#### **DECISION MATRIX** 5

		•
Type of Risk/Hazard Assessment	Methodology	Responsibility
HIRA	Periodic risk assessment of SSGC's existing facilities/installations such as Head office, Headquarters, Regional offices etc.	Zonal HSE team leader
PTW	On-site Risk assessment (for Permanent Locations) for any routine/non-routine activity that requires prior permit to identify and mitigate safety risks.	Departmental head/Contractor executing the task/activity requiring PTW
JSA	On-site Risk assessment (for Field Locations) for any routine/non-routine activity.	Departmental head/Contractor executing the field activity

Ga ern. Procurement Dept. Guishan

\$ Integrated Management System

4

- 1				
	MOC	Risk assessments for new Projects, major changes or modifications in existing designs and infrastructure.	MOC owner	

Risk Assessment and Management Procedure is divided into five sections based on the type of risk assessment needed:

- Section 1: Context of the Organization.
- Section 2: Hazard Identification and Risk Assessment.
- Section 3: Permit to Work.
- Section 4: Job Safety Analysis.
- Section 5: Management of Change.

# 6. PROCEDURE

Section 1 Context of the Organization

# 6.1. Context of the Org nizition

- Management defines scope of the company services and its boundaries considering the internal and external issues of the organization.
   In consultation with HSE80A March ment 8 Zenetities and its boundaries considering the internal and
- ii. In consultation with HSE&QA, Mara rement & Zonal Heads identify external & internal interested parties and maintain its list with needs & externations. Interested parties are those stakeholders who receive company services, who may be impacted by them, or those parties who may otherwise have a significant interest in the company. Interested parties may include:

Board of DirectorsGood financial performance, legal compliance/avoidance of fines.LawIdentificationof applicateapplicate tatutoryand regulatoryEnforcers/RegulatorsIdentificationof applicateapplicate productstatutory and regulatoryCustomersValue for money, quality service, taination and quick response.Good Financial Performance.Bank/FinanceGood Financial Performance.EmployeesProfessional development, prompt payment, health and safety, work/life balance, employment security.InsuranceNo claims/prompt payment/risk management.CommunityNo complaint relating to: noise, parking, health and safety, pollution, waste,External providersPrompt payment as per agreed terms, health and safety, long- term working relationship.	Interested Parties	Requirements
Enforcers/RegulatorsInstrumentsOrapplicateNaturory-andregulatoryCustomersValue for money, quality service, criterion and quick response.Value for money, quality service, criterion and quick response.Bank/FinanceGood Financial Performance.EmployeesProfessional development, prompt payment, health and safety, work/life balance, employment security.InsuranceNo claims/prompt payment/risk management.CommunityNo complaint relating to: noise, parking, health and safety, pollution, waste,External providersPrompt payment as per agreed terms, health and safety, long- term working relationship.	Board of Directors	Good financial performance, legal compliance/avoidance of
CustomersValue for money, quality service, cirction and quick response.Bank/FinanceGood Financial Performance.EmployeesProfessional development, prompt payment, health and safety, work/life balance, employment security.InsuranceNo claims/prompt payment/risk management.CommunityNo complaint relating to: noise, parking, health and safety, pollution, waste,External providersPrompt payment as per agreed terms, health and safety, long- term working relationship.	Enforcers/Regulators	requirements for the products inclusive and regulatory
Employees       Professional development, prompt payment, health and safety, work/life balance, employment security.         Insurance       No claims/prompt payment/risk management.         Community       No complaint relating to: noise, parking, health and safety, pollution, waste.         External providers       Prompt payment as per agreed terms, health and safety, long-term working relationship.	Customers	Value for money, quality service, decidation and quick
EmployeesProfessional development, prompt payment, health and safety, work/life balance, employment security.InsuranceNo claims/prompt payment/risk management.CommunityNo complaint relating to: noise, parking, health and safety, pollution, waste,External providersPrompt payment as per agreed terms, health and safety, long- term working relationship.	Bank/Finance	
Insurance         No claims/prompt payment/risk management.           Community         No complaint relating to: noise, parking, health and safety, pollution, waste,           External providers         Prompt payment as per agreed terms, health and safety, long-term working relationship.	Employees	Professional development, prompt payment, health and safety
CommunityNo complaint relating to: noise, parking, health and safety, pollution, waste,External providersPrompt payment as per agreed terms, health and safety, long- term working relationship.	Insurance: 29	No claims/prompt payment/risk management
External providersPrompt payment as per agreed terms, health and safety, long-(Vendors/Suppliers)term working relationship.	-	No complaint relating to: noise, parking, health and safety.
	External providers (Vendors/Suppliers)	Prompt payment as per agreed terms, health and safety, long-
	Trade Unions	

5

dBook | February

Gas

procurem

PROCEDURES

iii.

f.

g.

d.

e.

By using SWOT analysis or any other tool, identify external and internal issues that are relevant to company operations and its strategic direction and that may affect the ability to achieve the intended result(s) of integrated management system. Internal and external issues can be positive or negative that can affect the OH&S management system.

1.4

6.1.1. Internal issues could include in risk & opportunity assessments, but are not limited to:

ું જેવા

- a. Operations spread in two provinces.
- b. Complex transmission and distribution network.
- C. Succession planning.
- d. Contractual relationships.
- e. Availability of reliable, qualified and competent workforce.
- f. etention. g. Imp ionization.

6.1.2. External usues could include in risk & opportunity assessments, but are not limited to:

Political: Government policies, political stability, international trade agreements etc. a. Economic: Fuel/usik, thes, cash flow, credit availability, exchange rates, tariffs and b. inflation, general taxation asues etc.

10 M

- Social: Consumer buying pren, education level, advertising and publicity, ethical & c. religious issues, demographica to d.
- Technological: Intellectual property issues, software changes, internet, technology legislation, associated/dependent.company, renewable energy etc. e.
  - Legal and regulatory: Consumer protection, industry-specific regulation and permits, trade union regulations, employment law, incernational legislation, human rights/ethical issues etc.

#### Environment: Customer demographics and nronmental issues.

- Government: The directives from Prime Minister Ministry of Petroleum (energy division), regulatory bodies like OGRA, SEPA & BEPA etc.
  - Ensuring the policy and objectives are established for the integrated management system and are compatible with the context and strategic direction of neorganization. The management shall monitor and review information about external and internal issues during the management review meetings.

÷źs:

<mark>،</mark> :

6



# Always be proactive about safe

L į; Report Hazard before it results in an Accident

Ale p



185 1 13

Integrate Management System -

# Section 2 Hazard Identification and Risk Assessment

# I. Hazard Identification and Risk Assessment

The Zonal HSE team leader in consultation with local HSE&QA representatives plan and initiate the HIRA and EAIA process. The assigned team must be competent and have enough knowledge of the entire process. Cross functional teams are recommended for such activity to cover all aspects during assessment. The record of OHS&E risk assessment is maintained in Hazard Identification & Risk Assessment Form (SSGC-IMS/CRM-F-01). The identification/assessment process shall take into account:

- Routine & non routine activities, any emergency situations. а.
- b. s of all persons having access to the SSGC permanent and temporary locations. Activ
- .C. Huma havior, capabilities and other human factors.
- d. Designing of work processes. N 4.
- e. Material Inusa

••

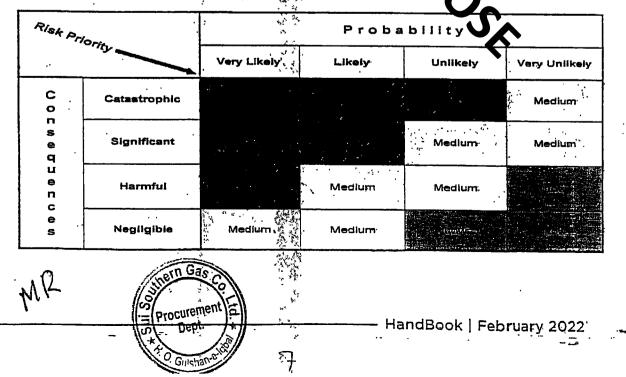
- Infrastructure, equipment and materials at the workplace or project site, whether provided by organization or others. f:
- Changes or proposed changes in the organization, its activities or materials. g.
- h. Fabrication, installation a renomissioning.
- i. Handling & disposal of water material.
- j. Purchase of goods & services,
- Any applicable legal obligation k. at s related to risk assessment and implementation of necessary controls.
- ١. Before commencement of any new po n/activity.
- Periodic Review for updating the existing the m. ard identification and risk assessment information.

#### At SSGC, we adapt five steps of risk-as essment:

- Step 1: Identify the hazards.
- Step 2: Decide who might be harmed and how.
- Step 3: Evaluate the risks and decide on precautions.
- Step 4: Record your findings and implement them.
- Step 5: Review your risk assessment and update if necessa

#### II. **Risk Assessment Matrix**

Risk assessment should be carried out as per assessment matrix below:



3:5 S

34 ct \*\*

÷,

¢

î.

755 F



57

	HAZARD CONSEQUENCE RATING TABLE		
Catastrophic	Hazard may cause death or total loss of one or more bodily functions. In case of failure a huge financial loss will occur.		
Significant	Hazard may cause severe injury, illness or permanent or partial loss of one or more bodily functions (e.g. prolong exposure to asbestos resulting in Asbestosis or prolong exposure to paint fumes resulting in Chronic Lung Disorder), or serious property damage, loss that may result in disruption of SSGC core activities.		
Harbei	Hazard may cause a reportable incident i.e. an incident that results in the employee being unable to undertake their normal duties and may need medical treatment, or property damage, loss that result in partial disruption of SSGC core activities.		
Negligible	Hezard may cause minor injury, illness or property damage, first aid reatment is required only, very low financial loss.		

	P A
·	PROPAGINTY RATING TABLE
Very Likely	Exposure to hazarchitcly to occur frequently. Similar incidents reported more than once in \$550° during last 10 years.
Likely	Exposure to hazard likely to occur but not frequently. Similar incidents reported once in last 5 years on SSGC.
Unlikely	Exposure to hazard unlikely to occur
Highly Unlikely	Exposure to hazard so unlikely that it can be assumed that it will not happen.

Risk Priority	Definitions of Priority -
	Situation is considered critical, stop work immediately or consider cessation of this operation/task. Must be fixed ASAP, Zonal HSE team leader should take immediate actions.
Medium	Is very important, must be fixed within two weeks, Zonal HSE team leader considers short term and/or long term actions.
Low	Is still important but can be dealt with through scheduled maintenance or similar type of action However, if solution is quick and easy then fix it immediately. Review and/or manage by routine procedures.

8

กะเก

Procurement

Integrated Management System

44

# IMS PROCED

# Section 2 Hazard Identification and Risk Assessment

# iii. Risk/Impact Assessment Outputs

The output of risk/impact assessment may include the following:

- Identified operations of all hazards/aspects and risks/impacts associated with company a. activities/system etc.
- Classification of risk/impact. b.
- Description or reference to control the risks/impacts. C.
- Description or reference to monitor the risks/impacts. d.
- Identified competency and or training requirements. ·e.
- setting improvement objectives and programs for its achievement. f. Insut

The risk/impact the states identified shall include controls such as termination/elimination, treatment of the risk/impact and substitution of risk by suitable means and where required tolerated as long as it meets The risk/impact local laws/legislation.

Soments as input for the following: Use output of risk/impact a

- Setting objectives and ets. a.
- Training needs identific b.
- Terminating the risk/impact if it is practical. C.
- Facility engineering control. d.
- Emergency Preparedness. e.
- Administrative controls. f.
- Insurance. g.

The ultimate requirement is to reduce the risk/impact of a level as low as reasonably practical (ALARP) i.e. where the trouble, difficulty and cost for further reduction becomes unreasonably inconsistent to the . The ultimate requirement is to reduce the risk/imp G D L P D additional risk reduction obtained.

Elimination

Engineering CHE STOL

Administrative 

Procurer Debr

GHIST

### iv. Risk Control

HandBook | February 2022

The hazards and risks are controlled through 'operational controls' by considering the following hierarchy.

20, 30

ROCEDURE

a. **Elimination:** The best way to control a hazard is to eliminate it. This can be achieved by making changes to the work process so that the task is no longer carried out, or by physically removing the hazard altogether. Elimination is the most effective way to control hazards and should be used whenever possible.

at the

1

- b. **Substitution:** Substitution is the second most effective method for controlling hazards and risks. It is similar to elimination but involves the substitution of one higher priority risk by another lower priority risk.
- c. Engineering: Engineering controls are implemented by making changes to the design of an equipment or process to minimize its hazard. Engineering controls are based on the concept of "Doing it right the first time". Departments shall incorporate this concept during planning phase of any project no ess and must seek out for best possible solution in terms of OHS&E.
- d. Administrative: Administrative controls involve making changes to the way in which people work and promoting safe work practices via education and training. Administrative controls may involve\ training employees in operating procedures, good housekeeping practices, emergency response in the event of incidents such as fire or employee injury, and personal hygiene practices.
- e. **Personal Protective Equipment (PPE):** Use of PPE will kick-off where no other controls stated above are possible. Preshould be properly identified for specific process/job.

System & work area Hazard	Likely Consequences
Access / Egress Obstructions	Mir or injury, trips and falls
Asphyxiate Gas (CO2 fire suppression)	Por site death by asphyxiation
Buried Cables	Exposite buried cables - major / minor injury
Electricity (HV/LV)	Fatality be ectric shock or serious burn injuries
··· Falling Loads / Objects	Serious head and or body injury
Flammable Vapors / Gases / liquids	Explosion or fire
Flammable Materials	Potential for fire
Hot / Humid Work Environment	Heat stress, disorientation at a stor consciousness
Moving Parts	Entrapment, major or minor ment
Noise	Long term hearing loss, tinnit sa
Openings in Floor / Walkways	Falls from height, major injury possible detaility
Flammable Materials / Gases	Creation of hazardous area; fire excosion
Heat, sparks and naked flames	Burns to exposed skin
High intensity light (welding)	Arc flash, short term discomfort, long term loss of vision
Housekeeping poor	Slip, trip, fall, fire hazards, blocking fire escapes
Lifting Operations	Falling or moving loads - serious head and for body injury
Live Electrical Work	Fatality by electric shock or serious burn injuries
Lone Working	No emergency response if injured.
Long Working Hours	Major / minor accident due to fatigue
Manual Handling	Muscular / skeletal injuries
New Task / Operation	Major / minor injury resulting from mistakes

Integrated Management System

۲n, Procuremen Dept. 10



Oxygen deficiency	Death of asphyxiation
: Poor Lighting / Visibility	Minor / major injury, fall or impact injury
Slipping / Tripping Hazards	Minor injury, trips and falls
Spillages (Oil and chemicals)	Land contamination
Substances hazardous to health	Chemical burns, tcxic, poisoning, irritants, pollutant
Repetitive Task / Operation	Muscular / skeletal injuries
Rotating / Moving Part	Major injury, potential for fatality
Sharp Edges / Cutting Surface	Amputation and cuts, predominantly to hands
Smoke / Fume	Cinconsciousness, respiratory problems
Trailing Cables and Hoses	Tripping hazard causing major / minor accident
Use of Hand To	Minor laceration and impact injuries
	Burns to skin, eyes, and respiratory system. Environment
Use of Hazardous sub tances	
Use of Power Tools	Impact injury, hand / arm vibration loss of sensation over
Use of Workshop Equipment	Major / minor injuries - entrapment, cutting tools
Vibration	Hand / arm vibration - loss of sensation over time
' Work at Height	Major / minor injury
	Я

# v. Environmental Aspect Identification & Impact Assessment

# a. Environmental Aspects:

Unplug electrical

devices that are not in use

 Avoid unnecessary driving

Use LED bulbs.

Plant a tree

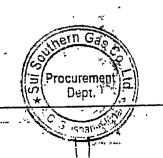
NY

An Environmental aspect is any element of SSGC bus ness operation that negatively affect the Environment. While conducting environmental assessment, following aspects are usually considered:

		,
"REDUCE CARBON	Emissions to air	Water Discharges
FOOTPRINT"	Solid non-hazardous waşte	Solid Hazardous Waste
What we can do:	Consumption of natural resources/ Ener	Noise .
• Recycle: what you	Heat	
can	Dust	vît reft
Reduce: avoid     unnecessary	Effect on visual / aesthetics	Use of evene depleting substances
consumption of	Use of radioactive / nuclear material	Spillage or chemicals
<ul> <li>Reuse: Buy items</li> <li>that are reusable</li> <li>and reuse them</li> </ul>	For identification of environments process/activity/equipment is assessed fo	r its inputs and outputs. The inputs can

be raw materials, utilities, energy etc. The output can be atmospheric emissions, liquid effluents, noise, hazardous/non-hazardous wastes, vibration etc.

The inputs, outputs, environmental aspects, their associated impact and controls are recorded on Environmental Aspect & Impact Assessment Form (SSGC-IMS/CRM-F-02)



HandBook | February 2022



# b. Control of Aspects having Significant Environmental Impact:

The significant environmental risks require control measures to eliminate or reduce the impact to a tolerable level either by establishing objective or through application of controls by considering the 4R methodology i.e. Reduce, Reuse, Recover and Recycle.

Some of the suggested operational controls are listed below:

- a. Design of environmental friendly processes/operations.
- b. Isolation or enclosure of hazardous material storage, process or noisy equipment.
- c. Mechanical exhaust systems/booths for controlling toxic materials.
- d. Replacement of potentially unsafe equipment or machinery with new equipment/machines that meet environmental standards.
- e. Electrical of nechanical safety interlock, guards, indicators.
- f. Safety devices (Relieve valves, NRVs, indicators etc.), measuring or monitoring devices gauges, computerized feedback monitoring and control systems.
- g. Environmental frie dly disposal or treatment systems etc.
- h. Fire prevention/suppression systems.
- i. Containment walls.
- j. Scrubbers.
- k. Dust Collectors.
- J. Other controls: Training, SOP.

- C.1. A set of the Har.
   A set of the
- The record of operational controls on equilibrium environmental risks is maintained on 'Environmental Aspect & Impact Assessment Form (SSGC-IMS/CF/4-102).
  - After identification of aspects and assessment of impacts, it is sent to HSE&QA Department for reviewing adequacy and correctness. Where required, u-charge HSE&QA suggests necessary changes or improvement in risk assessment to concerned a set USE Team Leader.

# c. Aspect & Impact Assessment Review & Compring:

- Zonal HSE Team Leader ensures that environmental aspects and impacts related to the activities/processes/equipment are kept current by conducting the same assessment:
- a. Once every six months to update the information, and identify new environmental aspects. (Use
- SSGC-IMS/CRM-F-02 for recording new hazards and aspects)
- b. Carry out assessment, for new or changes in activities/processes/entrement
- c. When there is a change in laws & regulations.

# d. IEE (Initial Environment Examination) / EIA (Environment InvertAssessment):

In addition to all of above assessments, SSGC will carry out IEE / EIA as required, regulatory requirements for new projects. It is the responsibility of corporate HSE&QA head/DMD/MD to ensure the compliance for all new projects.

- When combusted;
- One liter of Diesel produces 2.68 kg of CO2
- One liter of Petrol produces 2.31 kg of CO2
- One MMBTU of Natural Gas produces 53.07 kg of CO2

2

Procuremen Dept.

Integrated Management System

# Section 3 Permit to Work

### I. Permit to Work (PTW)

A Permit to Work (SSGC-IMS/CRM-F-03) is needed for any routine/non routine activity (Conducted within permanent locations of SSGC) where the work could expose persons to specific hazards. PTW should be acquired and maintained in the zones where job/activity is carried out. Normally following activities require PTW:

- a. Task based Hot Work operation such as welding, brazing, cutting, grinding,
- b. Confined space working. (tank cleaning etc.)

- c. Maintenance Work on High Voltage electrical equipment.
  d. Any janitorial service involving Safety Risks such as work at height.
  e. Any Maintenance activity by any department/contractor which compromises critical safety system.
- f. Work involving interaction with asbestos.
- g. Work in areas where there is a risk of exposure to hazardous chemicals or microorganisms.

If it's UNSAFE!

✓ Remove it

✓ Replace it

✓ Report it

h. Any job/task/activity that remires additional precautions.

i. Any specific activity performed during development, modification and up gradation of SSGC's Vital Installations including SMS/ alve Assembly/TBS/PRS etc.

### II. Exclusion

Following activities are not under the scope of PTW management, however the risk assessment, JSA and or

60

- process SOPs are implemented to contraassociated risks for the following:
- a. Providing Gas connections to new cust
- b. Emergency Response to Consumer calls
- c. Planned enhancement of Distribution netwo
- d. Work on live pipelines like hot tapping, installing Tee etc.
- e. Any major/minor rehabilitation/reinforcement work



HandBook | February 2022

IMS PROCE

PROCEDURES

# III. Responsibilities

S No.	Functions	Details	Responsibility
1	Executing Authority	The department intends to carry out the task / activity that requires PTW. Situation may arise where Executing Authority is same as Area Authority (e.g. HQs).	Fill out the PTW form. Ensures that task/activity is carried out according to the SOP and controls are implemented to ensure safe operations. Immediately report any incident happened during execution of job to In-charge HSE&QA.
2	Area Authority	Avea/Facility where the task at nvity is carried out.	Authorize PTW and verify the compliance during the execution of task/activity. Authorized to stop work in case of noncompliance to PTW requirements.
3	Contractor	The Individual/organization carrying out the Taski Activity on behalf of the executing department.	Liaise with executing department to ensure the controls are implemented as per requirement identified in PTW.
4	HSE&QA	HSE&QA will identify the risk/hazards associated with the activity/task and propose controls. In Zones where HSE&QA representatives are not present, Zonal HSE team leader will officiate for HSE&QA responsibilities.	If recruited, Monitor the task/actiony during execution and identify any gaps related to proposed controls. Responsible to close the Prov and maintains records Authorized to stop work in case of noncompliance to PTVV requirements.

in Aneron

- - E-

· 28,

in the

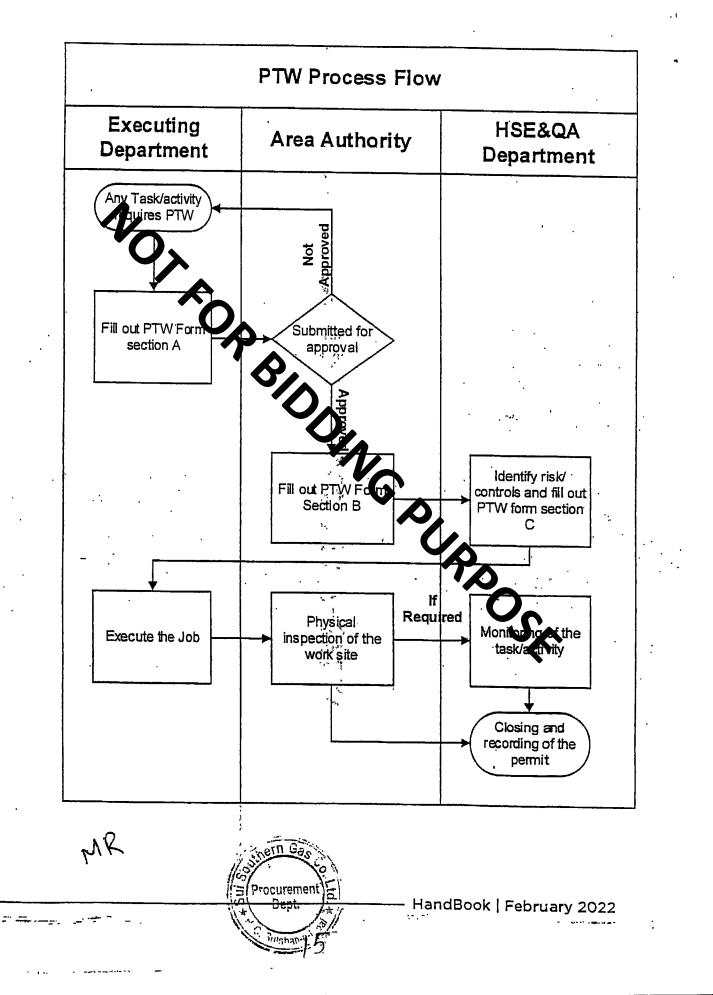
.

· · ·

Integrated Management System



# **IV. PTW Process Flow**



# V. Permit Display

Copy of the permit to work should be clearly displayed at the work site or in a location close to where the work activity is being undertaken. Executing department/contractors are also required to ensure that a copy of the permit to work is kept and made available upon request by Area Authority/ HSE&QA.

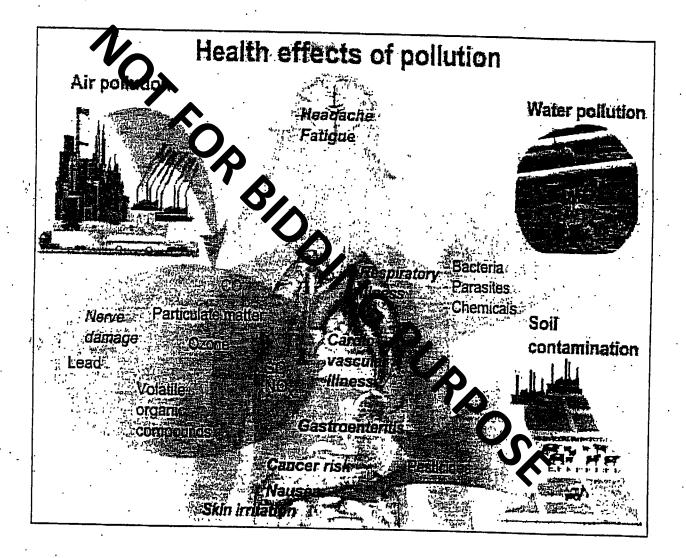
A. 8.

50

e 14

# VI. PTW Closure

Once the task/activity is completed the PTW form is returned back to HSE&QA/Zonal HSE team leader for closing and updating the records. A new PTW is required if the task/activity is not completed within stipulated time frame mentioned on PTW.





Nr



IMS PROCE

# Section 4 Job Safety Analysis

# I. Job Safety Analysis (JSA)

Job safety analysis is needed for any routine/non-routine activity (Conducted outside permanent locations of SSGC i.e. Field Locations) where the work could expose persons to specific hazards. Normally following activities require JSA (SSGC-IMS/CRM-F-04):

- a. Work on live pipelines like hot tapping.
- b. Any major/minor rehabilitation/reinforcement/maintenance work on existing distribution/transmission
- c. Installing service connection for new schemes. (Blanket JSA may be carried out for each scheme).
- d. Any Emergel cymaintenance work. e. Any particul
- ctivity requiring JSA as necessitated by HSE&QA.
- II. Responsibilitie

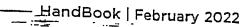
S No.	Functions	Detaiļs	Responsibilities
1	Activity In- charge/ Supervisor	Individual who is assigned to carry out the task/activity requiring JSA.	<ul> <li>List down the activities step wise and identify hazards and their controls</li> <li>Ensure that task/activity is carried with proposed controls</li> <li>Ensure the team/equipment involved are competent and safe</li> </ul>
2	Head Of Executing Department	Head of the department who is authorizing the task/activity requiring JSA.	<ul> <li>Report any untoward situation</li> <li>Authorize JSA</li> <li>Ensure Adequate resources are povided to carry out the task/a divide to</li></ul>
3	Contractor	The Individual / organization carrying out the Task/Activity on behalf of the executing department.	Liaise with executing department to ensure the controls are implemented as per requirement identified in JSA

ern R

Procuremen Dept.

Shar





ROCEDURES

# Section 5 Management of Change

99-96 kg

# I. Management of Change (MOC)

The purpose of this document is to provide all SSGC employees with instructions on Management of Change (MOC) process. Any changes that may affect quality, operations, safety, or the environment will be adequately assessed and must be approved by management or a designated representative of management prior to implementation.

Risk Assessment for any new project, major modification in existing design /facility/ installation will be carried out using MC nethodology.

# II. Scope

This procedure is intended address those changes which may have a direct impact on SSGC's Integrated Management System, of the one-sequent delivery of services.

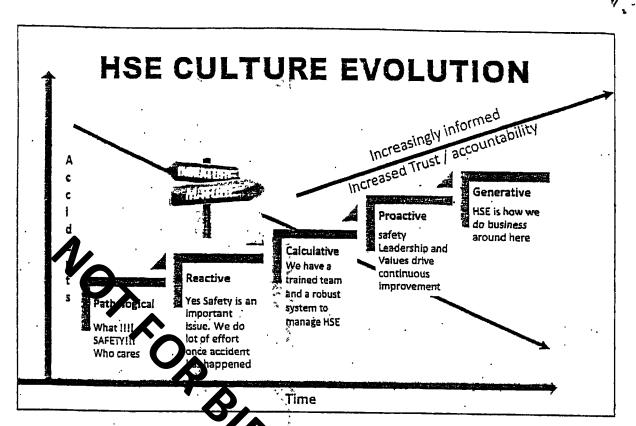
- To make sure that changes are a sensed and documented in a. Unnecessary or counterproductive changes are prevented. sed and documented in a consistent manner so that:
- b. Changes do not adversely affect sale the environment, quality, operations, or the level of service to the . client.
- c. No changes are made by individuals with nowledge and/or agreement of all relevant parties. Jut ) d. A record of the assessment rationale and sharge
- assessment process is produced. e. To make sure proper change out of employe
- g operations is addressed.

# III. Responsibility

- a. MOC Owner: MOC owner is responsible to fill out the designated section of the MOC form (SSGC-IMS/CRM-F-05) which briefly describe the details scop of the project.
- b. Area Authority: Area authority is responsible to identify the possible impacts of the change that is taking place. Generally geographical head/zonal HSE team leader is co red the area authority.
- c. HSE&QA Department: HSE&QA Department is responsible to authoria hange after assessing the risk and their controls:



Integrated Management System



IMS PROCE

# IV. Definition of Change

For the purpose of this procedure a "change" hand interation to Processes;

- a. Documented information maintained by this IMS.
- b. Equipment, hardware, software, infrastructure,
- c. Personnel assignments and training.
- d. Vendor selection and management.

Other types of changes not listed above can be related to any element, the process, such as inputs, resources, persons, activities, controls, measurements, outputs, etc.

Note: Not all alterations to a system require the Management of Change Proces (MOC) (e.g. changing employees, editorial changes to HSE & QA procedures and forms, etc.)

### V. Levels of Change

### Level 1

a. Change which has limited or no effect on deliverables, operations, safety, work environment, etc.

### Level 2

b. Changes to equipment, procedures and employee assignments that have a moderate impact on deliverables, operations, safety, or work environment.

Dept.

Snap 8

### Level 3

MK

c. Changes to equipment, procedures and employee assignments that have a major impact on deliverables, operations, safety or work environment.

HandBook | February 2022

PROCEDURES

# VI. Change Procedure

Step 1 – Initiation of Change

Any employee or contractor that becomes aware of a need for change can initiate the MOC process. The originator will notify their immediate Supervisor/Manager, detailing the proposed change on the MOC form (SSGC-IMS/CRM-F-05). With concurrence by their Supervisor / Manager, the MOC form shall then be forwarded to In-charge HSE&QA for review.

يوجفنه

1. 1

### Step 2 - Review by in-charge HSE&QA

÷?,

In-charge MSE&QA will review the MOC request for potential operational impact, cost/benefit analysis, and associated mak, with input from the appropriate process owners (Moderate Impact) and/or SSGC top management (Major Impact), as appropriate to the change under consideration. Changes that have negligible impact may be pocked by the Management Representative directly.

If the request is accepted, in-charge HSE&QA will detail any actions deemed necessary to control the impact of the change and forward as request to the appropriate process owner for implementation.

### Step 3 - Implementation of Actions

The process owner will be responsible or implementing and coordinating the actions required for the proposed change. If it is determined that further assistment is required during the course of implementing the change, these assessments will be documented and ubmitted for review prior to completing the change process. Only after all assessments have been reviewed and the MOC process be continued and monitored through completion.

## VII. Closing out the MOC

The In-charge HSE&QA will review the satisfactory implementation of the proposed change, and effectiveness of any corresponding control measures.

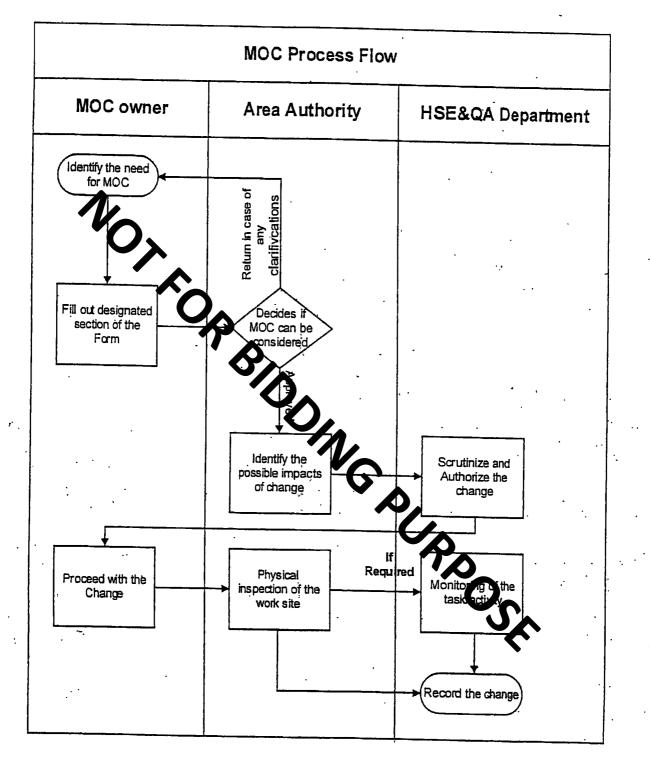
## VIII. Record Keeping

The In-charge HSE&QA will retain a log showing each MOC (Control Number of Log) and file the initial MOC request (SSGC-IMS/CRM-F-05) with all information supporting the activity taken throughout the MOC process. These records shall be maintained for a minimum of 3 years.



Integrated Management System

# **MOC Process Flow**



Deptement,

Coal

9

NR

HandBook | February 2022



7. TYPICAL SSGC OPERATIONAL HAZARDS AND THEIR POSSIBLE CONTROLS Some of the common Hazards related to SSGC operations are tabulated below and may be used while doing Risk assessment. There might be other hazards related to a particular activity/ operation or process. These hazards should be identified accordingly along with possible controls.

# 7.1. PHYSICAL

	Mar Mit Strive Jack Strive Law
azards	Control Measures
Adverse weather	Shelter, persoñal protective equipment (PPE; cold / wind / rain- proof).
Poor / Bad housekeeping	Improved safety attitude, good management, safety inspection, good work layout
Contact with hot / colors	Insulation, guarding, PPE (gloves, face shields, insulated clothing).
Drowning	us guarding, lifesaving equipment, presence of first Aider.
Excavation work	Physical Larriers; fencing, shoring, safe system of work, signs, caution tarte.
Fail from height	Edge protection, safety lines / harnesses, safe means of access, (e.g. cca folding), safe system of work (e.g. permit to work).
Fall of material from height	Alternative storage, physics means of securing.
Lighting	Good work area design and light a equipment, measuring of illumination (LUX level), appropriate a bring.
Awkward lifting while laying pipes in trenches	Define weight limits, use mechanical means for lifting and laying of pipes.
Noise	Reduction at source, insulation, PPE
Slips / Trips / Falls on same level	Good maintenance of work areas, good housekeeping, good cleaning, good footwear.
Stacking	Good work area layout, height limits, weight limits, strong packing, mechanical assistance.
Vibration	Elimination or reduction at source, damping, insulation, PPE.



22

Integrated Management System

£

# 7.2. MECHANICAL

Hazards	Control Measures
Hand tools	Periodic inspection, electrical testing and maintenance
Machines	Periodic inspection, testing, and maintenance, physical barriers (guarding), safety interlocks, supervision and training:
Mechanical lifting operations	Periodic inspections, maintenance, supervision and training.
Manual languing	Regular assessment of handling techniques (Improvisation to eliminate stress / fatigue; training in good lifting techniques;
Moving vehicles	Good road layout within premises, proper signs, vehicle maintenance, speed limit, enforce SSGC driving policy, defensive driving classes.
Over Pressure	Poper identification of pressure vessels, preventive maintenance, pressure indicators, alarms, PRV's where required, periodic inspretion

÷

·.....

# 7.3. ELECTRICAL

Hazards	Control Measures
Live working	Avoid (i.e. No Live Working) use competent / trained staff.
Hand tools	Regular inspection, testing of mectrical integrity and replacement; (where appropriate).
Heaters (elements)	Isolate from combustible material, guarding
Machines / Electrical cables	Electrical testing and maintenance, good electrical safety design, periodic inspection for design load vs actual load use of circuit breakers, lockout //tag out, anti-static materials, use double
Electrical cables / cords	Use factory assembled cords, always use plugs, no paked wires
Power Lines (Overhead/ Buried)	Look out for signs, contact local utilities (KE_WAPDA) for locations, stay at least 10 feet away from overhead lines, use proper PPE.

MR

۰. ۱



, **.**\_\_

Integrated Management System



4

°\*↓ ↓

IMS PROCEDURES \* 1- hit

# 7.4. FIRE

?

\$<sub>56</sub>...\*

Hazards	<b>Control Measures</b>
Combustible materials	Avoid, reduce storage of combustible materials, isolate from sources of heat and ignition.
Flammable gases	Storage of gas cylinders (e.g. hydrogen, acetylene) outside in an isolated, well-ventilated area; signs; no smoking, color-coding.
Flammain solvents	Controlled storage, use and disposal (e.g. limit quantities held), fire proof storage, signs, no smoking, no naked flames, emergency plans.
Heaters	Segregation from sources of combustion, guarding special construction if used in hazardous areas.
Oxidizing agents	Chemicals that are a source of oxygen, e.g. hydrogen peroxide, segregate from sources of combustion(e.g. flammable solvents).
Oxygen (gas and liquid)	S gregate from sources of combustion, controlled storage and usage
Smoking materials	Designated smoking areas with proper ventilation, promote no smoking policy.
Static electricity	Limit use static generators in hazardous areas. Use of anti- static devices seathling.
Gas Leaks	Odourization for the elv detection where possible, proper joining methods, Field survey faining, leak detection techniques.
. OTHER	So,

#### OTHER 7.5.

Hazards	Contellosures
Chemical: Chemical	Avoid use, substitute less harmful substances, use, maintain and
substances, Corrosives (acids,	test engineering controls, monitor for bezardous substances;
alkalis), Carcinogens, Irritants	inform and train employees, use pers nal protective equipment
(e.g. Ammonia)	(PPE), emergency plans for uncontrolled repases.
Martin	Avoid use, substitute less harmful substances use maintain and
Biological: Biological agents	test engineering controls, monitor for hazandous substances,
(micro-organisms, pathogens)	inform and train employees, use personal protective equipment.
mutagens, carcinogens)	(PPE); emergency plans for uncontrolled releases. Periodic
Rodents, Snake Bite	rodent control drive, identification and elimination of snakes and
	other harmful reptiles specially in remote locations of SSGC.
-	Good food hygiene standards, good cleaning / disinfection.
	employee information and training, good personal hygiene.
Food / Water safety	protective clothing. Testing if required from accredited lab
	(AKUH, PCSIR), Involve canteen contractors, c redibility of
	product/Services.
	Educate /; Train employees; avoid repetitive tasks, procure;
Ergonomics	ergonomically design products (e.g. chair, Computer desk,
	Toplatier
hy.	Dept. Content of the second se
	HandBook   February 2022

# 8. DOCUMENTED INFORMATION

Record No.	Record Name	Maintained by	Retention Period
SSGC-IMS/CRM-F-01.	Hazard Identification & Risk Assessment Form	HSE&QA Department	3 Years
SSGC-IMS/CRM-F-02	Environmental Aspect & Impact Assessment Form	HSE&QA Department	3 Years
SSGC-IMP/CRM-F-03	Permit to Work Form	HSE&QA Department	3 Years
SSGC-IMS. CPUI-5-04	Job Safety Analysis Form	HSE&QA Department	3 Years
SSGC-IMS/CRM-F03	Management of Change Form	HSE&QA Department	3 Years
SSGC-IMS/CRM-F-06	Ontext of the Organization	HSE&QA Department	3 Years
SSGC-IMS/CRM-F-07	SWOT Apply is	HSE&QA Department	3 Years
	JIN,	· · · · · · · · · · · · · · · · · · ·	
	OIN.C.D.		
Ω	s and the second s	6	
NK	•	TO	
· · · · · · · · · · · · · · · · · · ·		Roosk	•
· · · · · · · · · · · · · · · · · · ·			

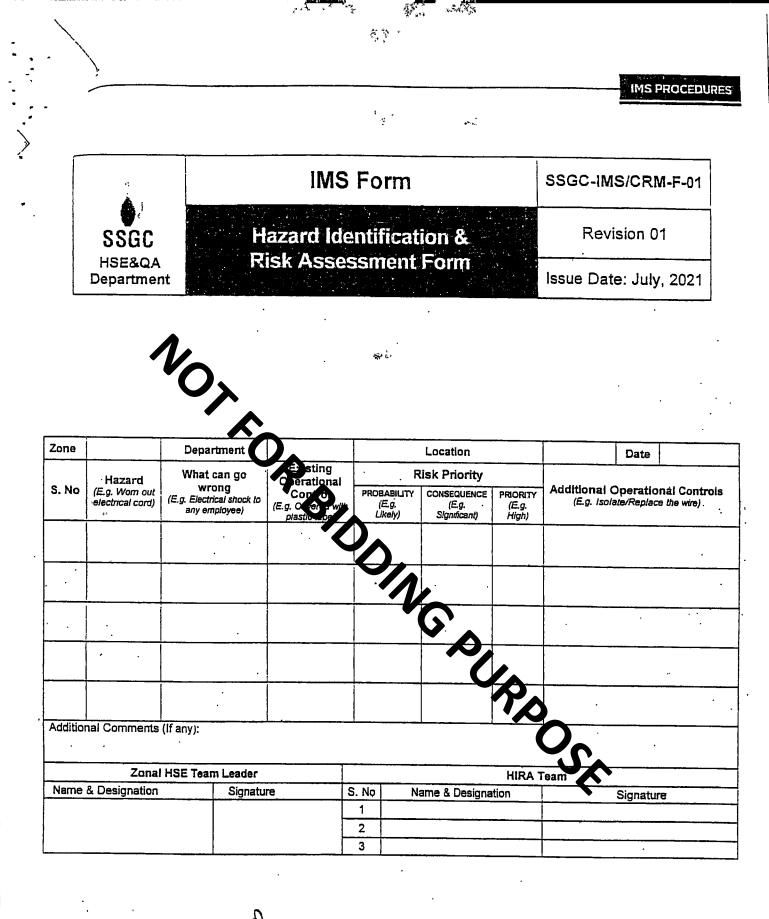
<sup>rocurement</sup> Dept. "shan-e-lu

Integrated Management System

2 5 ÷ <u>-</u>

÷.

ern

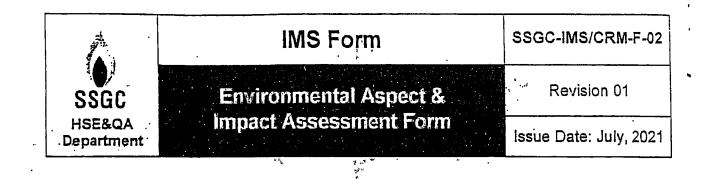




. . .

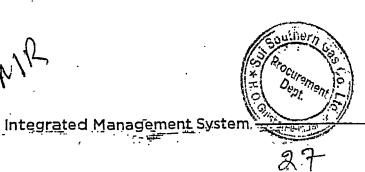
# IMS PROCEDURES

1/



Zone		Department			·   L	ocation			Date	l	
Proce	ss / Operati	ion Descriptio	on:(E.g. ) G	ncation)	× 1						
S.No	Activity (E.g. Fuel Combustion)	Input (E.g. fuel, air)	Output (E.g. Hydrocarbou CO2, H <sub>2</sub> O, CO, particulate matter		rgimental a	ispect ns)	Environmental impact (E.g. Degradation of air, consumption of natural resources, Depletion of ozone layer etc.)	Risk Priority (High/Medium/ Low)	Opera	itional c	ontrois
		··· · ·	54 <sup>1</sup>			1					
					~~~~~	1				۰.	•
:	J .	· ·	· · ·		•		P.		•		•
Additi	onal Comme	ents (If any):		· · · · · · · · ·	, ,		4	2		•	:
	Z	onal Team Lo	eader				EAIA Tea	m			<b>·</b>
Vame	& Designati			S. No		& Desigr	nation	Si	gnature		
				1			·				
	• •			2	<u> </u>				•		

: •\_\_>



· ·

Í		1		· · ·	· *****	nt i's	• * <i>i</i> ý			و بن مواکنه
	Å				IMS	Form	1		SSGC-IM	IS/CRM-F-
	SS SS HSE				Permit To	Work	Form		Rev	ision 01
1	epart	ment					44		Issue Dat	te: July, 20
	Work	Permit Numb	er (To	ce hiled by HS	ELQAI:	Section *	A 11			
		Department	Nam	1e: ·	•	Contracto		Contact Nam		
		Responsible	· _	Name:	۹.	(If Any):		Signature:		
	[_]	Person	_	Signature		4		Date & Time:	•	
		Perrol (allo Fron		<u>Time:</u>		Permit Va	110 URTU 🦟	Time:		
	part	Location		Date: bork:				Date:	· · · · · · · · · · · · · · · · · · ·	
·	å b	Type of Wor	ST 1		·			. Def	all of Work	
	ullu	Hot Work	Ci E	lectricel ma	aintenance work I Working at heigh		al maintenanc	and the second	an or work	
•	Exe		W	10 COM/DI	esed assas	lanifod:	u/Claenina (	Conden		
	. <u>A</u>		0N/   I	renchilla	Handling As	bestos 🛛	Lifting or t	noisting	•	
	p; III	Other (Pleased)	ise pi cols	to be use				·		
	8. 0			• •			•			
	- <sup>14</sup>	Please ment Procedure: Cor	ion t next.	the associ	ated he are not i	this activity	(Please refer IM	S		
-	[: ::]			•		· · ·	_		•	
	ŀ.	Following se	nrvic □ C:	es to be is	olated / lock d o	li cequin	od)			
								e seki i stati të manaketranik et	ويوارد والمراجع ويرد فيترو والمربع والمربع والمراجع والمراجع	المحمد المعادين والمحمد المحمد
		l authorize th	e tas	k / activity	be camed out a		B"		d time. Executing	
	let a		out w	ork in corr	pliance to safely	/ PPE requ	nents identit	fied by HSE&	d time. Executing QA Department in	Department (
	To be f	below. Nan			Designation					1
	, ₽ <u>ŭ</u>				, Designation		Vic sature		Date and Tir	me
					a summer and a state of a summer of the state of the stat	0				
•		Name	·			Section "				·
•			trois	must he in	Designation		S.		Date	
	4 Pa								with the Lask/actr	
	o be filled by HSF&QA	Hard Hat I	]∙Sa	ifety Shoes	S 🖸 Cover all 🖽	Reflective Ja	ickets 🛛 Éar	Plug 🖸 🛃	wut 🗆 🗆 Dust Me	ask 🗆 Face
	으포	Others:	4246 Q	9 0105103			nety Goggles	Hand Gl	Weith D Dust Ma	Apparatus
:	····	Any addition	al op	perational	controis (Please	Specify):	•. •			· ·
			ISTR		ance 🗆 Barricatio		and a first star of a same of a good	the state of the second state of the		
		Area Auth	oct		Section "	D" (Monito	ing & Closin			
· ·	I have	physically ins	pect	ed the	Lideclare that the	ting Departs	nent / activity hae	H	SE&QA Departm	ent
	work	site and verifie	d the		Deen carried ou	t in complian	ca with the	monitoring	Observations duri	ng
·	opera	tional controls	are	in place.	controis / require					
		•		۰.	The task / activities site is safe for re	ly is now cor	npieted and			
			•				•	1.		
			•		Any incident hap			This work	permit is now con	sidered ·
- 1				Date	Name Yes	Sign & stamp	Date	close.		
	Nan	18 Sion & S	tamo				11976	1 hla		
	Nan	Sign & S	tamp	Lune			Dete	· Name	Sign & stamp	Date

រ រ រ រ រ រ

02

Amai ......

28

### – HandBook | February 2022 ت . بر - ب

١

1.4

١.

					Ϋ́,
	.•	IMS FO	RM		SSGC-IMS/CRM-F-04
SSGC HSE&QA	Job	Safety Ana	lysis For	m.	Revision 01
Department				یک برد اور می کند اور برد اور می می اور	Issue Date: July, 2021
	· · · · · · · · · · · · · · · · · · ·		× ·	· · · ·	
Executing Depa			Z	one	Date
Job/Activity:	Activity	Details:			
□ Breathing Ap Any additional □ Fire Extinguil	paratus 🗆 Ollar operational con hser 🗆 Ambuland	e C Palyication C	) Other:	afety Goggle	Ear Muffs □ Dust Mask s □ Hand Gloves
S.NO Step	os of field Activity	tenti	al Hazards		Controis
	•		• •	·	
			1.		· ·.
···   ··	·		Vo		
		·	/		
				/	
•.		**		Yo-	· · · · · · · · · · · · · · · · · · ·
			······	- 10	
	· · · · · · · · · · · · · · · · · · ·				2
· · · .			· ·		J'A
Activit	y Incharge / Sup	ervisor	hlas	d of Expect	
I hereby certif mentioned aboves step of the job. job and the equi- safe to operate.	y that all oper ve, will be imple The team is traine	ational controls, mented at each ed to execute the in this activity are	I authorize t	he team to co	ing Department onduct the job. The team o execute the job safely.
Name & Designation	Sign & Stamp	. Date	Name & Designation	Sign &	Stamp Date
		,			

Integrated Management System ہے جو ا

MR

29

----

uthe

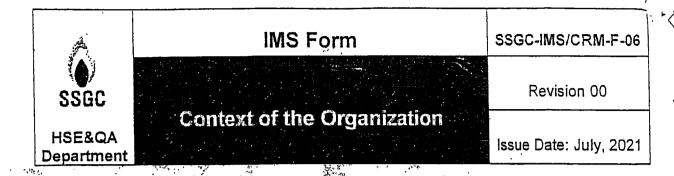
-

			· ;	. <sup></sup>			IMS PRO
		 11	MS FC	ORM		SSGC-IM	IS/CRM-
SS	GC	Manan	ement	of Change		Rev	ision 01
	&QA tment					Issue Dat	te: July,
MO	C No:			, 		Date	
	Secon A : Descript	ion of prop		Location of Wo			
•	Expected Diration of Work		•				
		l	Ту	pe of Change			
Owner		sline construc	tion D Physi	cal structure/building	New or mo	dification in Material	
	Temporary     Se		her:				
MOC	Detail of MOC/Scope	UNDO (SI	ummarize tt	e basis for the pro	posed chance	e and any pote	ntial healt
A A	safety and environmen	t impliers rea	suiting from	the proposed char	ige.)	jo and any pola	indi nean
	,				5-7		
∎ E							
be filled	,			•			
12	· .			•			
	The second shares	- 10 - 000 - 000			- avaluation		
1.	The proposed change Name & Designa	ويجرب التقاري فيستنك استعاديته		and Authority for	evaluation.	Date	
ŀ.	Marile & Designa			gue Stanip		Date	<u> </u>
ł	· · ·					• •	
	Section B : Evaluat	ion of the i	imnact(s)	related the ch	anne		
•	Evaluation Criteria		impaction		Yes	B NO Co	mments
<u> </u>	Does the proposed cha	ange meet a	II applicable	legal or other			
Authority	requirements?						•
	All modifications in the		cess/ equip	ment are Environm	ienif (		
, ea	Manageable and Safe Does the change requ			SE Procedures		<b>)</b> <del> </del>	
Àrea	Does the change will						
<u>à</u>	equipment of the locat	ion					•
filled	Does the change requ	ires any spe	cialized trai	ning for SSGC staff	f		
=	No The proposed chang	ite: in case o	or YES" ple	ase provide details	on a separa	IC Shock	
- <b>e</b>	Name & Design			lin charge HSE&Q		Date	
l B	· · · ·						
To be fill	· ·				·		•
- <sup>-</sup> 8	Section C : Author	zation for	change to	proceed			•
To be		ontrois shoul	d be impler	nented while execu	tion of the jo	b.	
To be			level	Proposed contro	ol Re	sponsibility	Timelin
E&QA To be	Following proposed co Potential hazard/ris						<u> </u>
HSE&OA To be	Potential hazard/ris		1			<b>_</b>	+
by HSE&QA	Potential hazard/ris						
by HSE&QA	Potential hazard/ris						
filled by HSE&QA	Potential hazard/ris			Sign & Stamp		Date	
by HSE&QA	Potential hazard/ris			Sign & Stamp		Date	

17

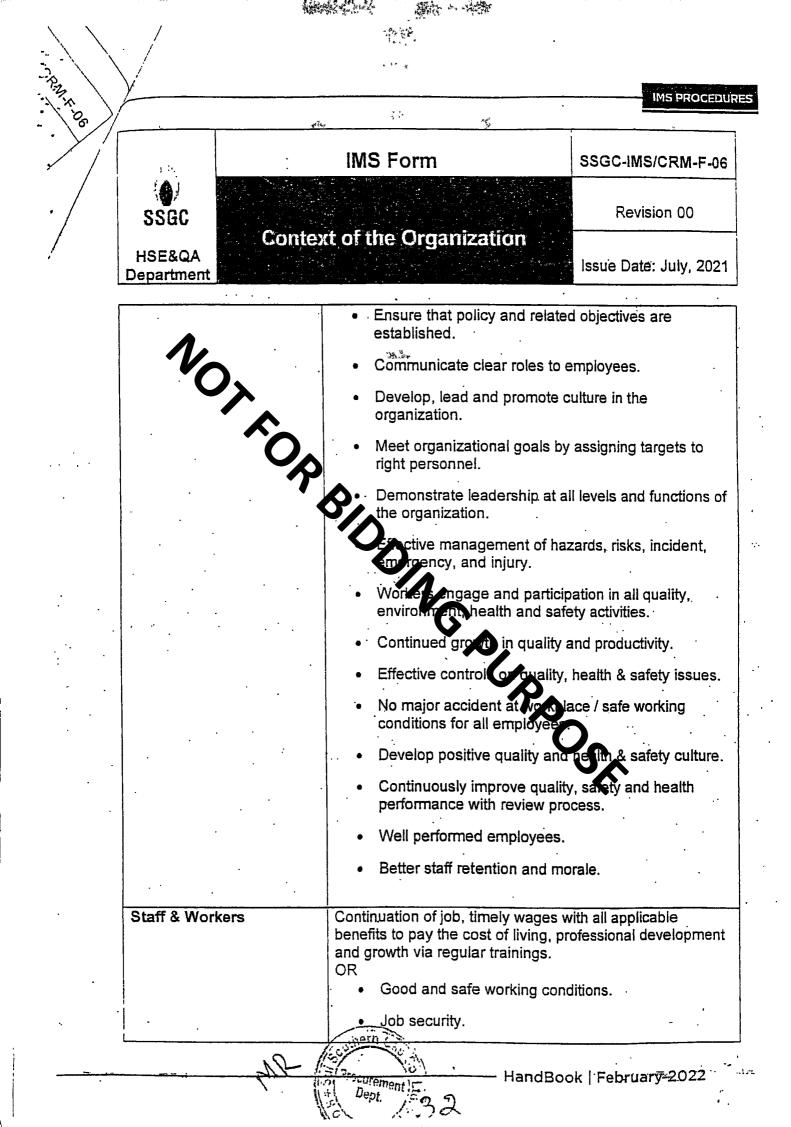
<u> 3</u>0

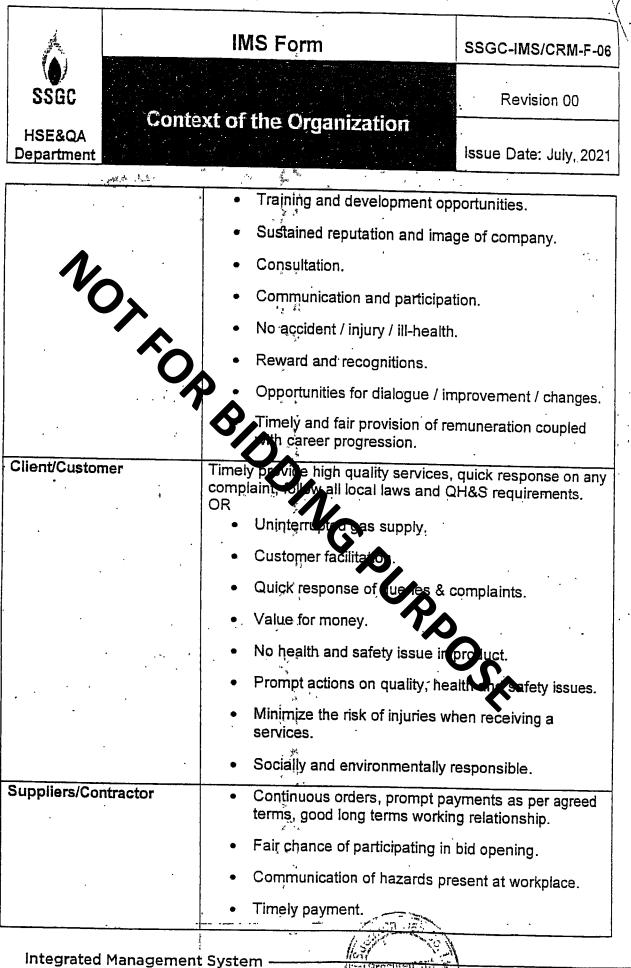
- HandBook | February 2022



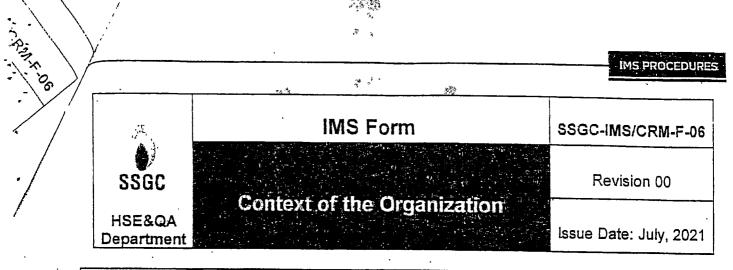
# LIST OF INTERESTED PARTIES

Perties	Needs & Expectation
Board Of Directors	Profitability, good financial and legal compliance, avoidanc of fine and penalty OR
Ĩ, Î	<ul> <li>Protect shareholders interest.</li> <li>Ensure adherence / compliance to GOP / SECP guidelines.</li> </ul>
	Allocate resources to maximize revenue.
	<ul> <li>Follow best practices of corporate governance.</li> <li>Ensign committee meetings are held as per plan.</li> </ul>
· ·	Financial punctits of the organization.
	<ul> <li>Avoidance of any fines / penalties.</li> <li>Reputation enhancement.</li> </ul>
	Corporate Social Responsibility (CSR).
	<ul> <li>Enhanced corporate governance (CG).</li> <li>Allocation of all resources to achieve quality goals.</li> </ul>
	<ul> <li>Achievement of safe and healthy conditions in organization.</li> </ul>
	Commitment to quality, safety and health.
	<ul> <li>Be prepared to seek advices from industry experts as required.</li> </ul>
	<ul> <li>No major accident at company premises.</li> </ul>
Management	Take policy decisions to increase revenue per employee.
Integrated Manageme	nt System





B B C



state.

	Transparency.
Trade Union & Worker Representative	<ul> <li>Effective implementation of national &amp; local labor laws with any non-conformance, good working relationship with management</li> </ul>
	<ul> <li>Conducive and safe environment for work</li> </ul>
$\hat{\mathbf{O}}$	<ul> <li>Timely provision of information necessary for workers</li> </ul>
	No fear of dismissal or disciplinary action while reporting near miss / accident.

External Interested Parties	Needs & Expectation
Media & NGOs	Media m. n.gement.
	Patient and positive attitude.
	Effective communication
Visitors	Safe entry and exit during stry at SSGC.
	Communication of pertinent attornation.
	Emergency response.
	<ul> <li>Briefing necessary safety rules.</li> </ul>
	Necessary PPE available.
	Site access controls.
Emergency Services	Good Risk management.
Fire/Medical etc)	<ul> <li>Emergency procedure in place and drilled.</li> </ul>
	Regulatory compliance.

5 E

	IMS Form SSGC-IMS/CRM-F-06	] `
SSGC	Revision 00	
HSE&QA	t of the Organization	1
Department	Issue Date: July, 2021	
<b>/</b>		L
	<ul> <li>Regular drills for flooding, spillage, site excavation and first aid etc.</li> </ul>	
· · /,	<ul> <li>Availability of adequate resources.</li> </ul>	
Utility Providents	Prompt payment.	1
(Power/watev/frei.Telecom)	Good Management.	
Academic Institute	Effective learning programs for employees.	{
	• Synchronize the linkage of quality, health and safety with technical and non-technical learnings.	.
	earning from SSGC.	
Insurance Companies	Noclaims, risk management, prompt payment.	1
Banks	Financia performance, cash flow.	
Neighborhood/Community/ Society	Safe working conditions.	
•	Environment friend' operations.	
	<ul> <li>Contribute positivel to occur environment and populations.</li> </ul>	
	<ul> <li>No complaint relating to noise, periution, waste and employment.</li> </ul>	•
Share Holders	Minimize risk and losses.	
	Increase market capitalization.	-
•	Return on investment.	:
	Transparency.	
	Rights are protected	1
	Good dividend.	
Federal and local law	<ul> <li>Pay:all applicable taxes timely, follow local laws and</li> </ul>	
enforcement agencies	regulations with regular updating	
Integrated Management	System	

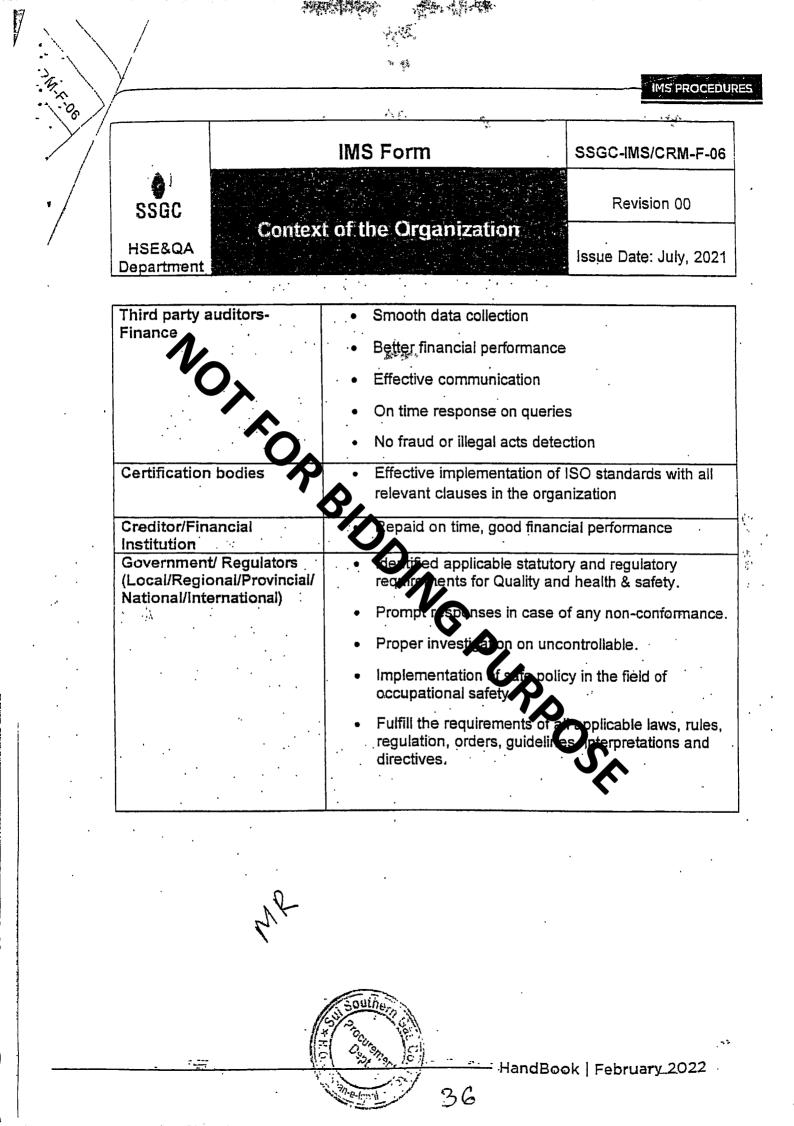
:

.

.

.

.



• •

OCEDURES	*,*k. #X. **	· · · · · · · · · · · · · · · · · · ·
IMS Form	·	SSGC-IMS/CRM-F-07
SSGC SWOT Analys	cic	Revision 00
HSE&QA Department		Issue Date: July, 2021
POSITIME		
STRENGTHS		WEAKNESSES
laving vast experience of Transmission and Distribution of Natural gas	Complex distr UFG.	ibution network leading to
nfrastructure available in wo provinces.	Substantial re gradation.	sources required for up
lighly competent human resource.	Lack of succe	ssion planning.
Certified to international standards.		me to implement all because of big size of the
Sole Meter manufacturing plant in Pakistan.	High price.	· ·
Serving the nation since decades.	Covernment i	new rules implementation.
Positive image of the company is already established in the Society.	Resource tran	nsfers.
		2
OPPORTUNITIES		THREATS
Monopolistic market.	Depleting nat	ural gas
Over 2.8 million customers.	Customers m sources.	ay turn to renewable energy
mport of LNG.	High cost.	
Huge infrastructure of Transmission and Distribution to connect new customers.	Gas theft and loses.	l leakages resulting in huge
Reduction in the lead time to facilitate complainant.	Change in G	overnment policies.
Advancement and use of latest technology to control the system will create more	Criminals thr	eats on security.
effectiveness.	internation of the second second	
Integrated Management System	1/3/ Program	1011

IMS PROCEDURES

# 1. PURPOSE

The purpose of this document is to define a mechanism of incident and near miss reporting investigation & propose corrective/preventive actions against near miss, incidents and accidents.

# 2. SCOPE

This procedure is applicable to all incidents (i.e. accidents & near miss) which take place within SSGC premises or outside SSGC premises i.e. its installations or work -related sites which are under the scope of management system.

# 3. DEFINITION

- a. Incident: Work elated event(s) in which an injury or ill health or property damage (regardless of severity) or fatality occurred, or could have occurred.
- b. Accident: An incident in which an injury or illness or property damage actually occurs.
- c. Near Miss: A Near Miss is an unplanned event that did not result in an injury or proderty damage, but had the potential to do so.
- d. CPR: Cardiopulmonary resuscitation

Emergency: An emergency is a situation that poses an immediate risk to health, life, property, or empronment.

# INCIDENT / ACCIDENT OSSES

Injury to people

Damage to Company Reputation

Damage to Equipment, Building, Tools etc.

200<sub>8</sub> 417

Time and resources utilized in hiring and training new worker

INDIRECT LOSSES (Invisible) Investigation Time

all the second second

"Anything

that can go wrong,

willgo

wrong"

Near

Miss

Harmless

Incident

Accident

Harmful

Clearing the Site and conducting repairs

### Legal costs

integrated Management System

# 4. PROCEDURE

# 4.1. Incident Classification Table

S. No	Incident Type	Classification	Actions to be taken	Responsibilities	Record
	<ul> <li>Major fire</li> <li>Major gas leakage</li> <li>Explosion</li> <li>Bomb blast</li> <li>Vehicular accident</li> <li>Significant</li> </ul>	•	Inform respective departmental head/in- charge and immediately call local rescue departments, such as Fire Brigade, Bomb Disposal Squad etc. Thus, whichever is necessary.	Anyone who has witnessed or received initial information about the incident.	
	anse. / human box due to any untowald situation including		Follow the Emergency Response Procedure.	Security department in case within SSGC premises, Site/ Zonal HSE team leader in case it is outside the SSGC premises.	SSGC- IMS/ER P-04
	natural disaster, damage or	0	Provide Help/Support to the victims such as First Aid or CPR if needed.	Only trained persons in case of CPR/First Aid is needed.	
•	theft of asset / property having an estimated amount of more than		Report the incident using incident notification form via web, portal to in-charge 1928,QA immediately (or within 24 hours) after the occurrence of incident.	Zonal HSE Team leader.	SSGC- IMS/IAM -F-01
1	Rs. 30,000 Injury/illness serious enough to result in two off workdays:	Major	HSE&CA will complete the investigation report via web portal wonin seven working days are receiving incident notification form. Additional days may also be required depending upon	HSE&QA	SSGC- IMS/IAM -F-02
		•	the criticality of investigation	Po l	
		•	HSE&QA will share the report with all concerned for necessary corrective / preventive actions.	HSER	• •
			HSE&QA <sup>*</sup> will maintain incident data base using online web portal and will share the information with all concerned to avoid reoccurrence.	HSE&QA	
			Implement Corrective / Prevențive action.	Zonal HSE Team Leader and anyone who is identified in Investigation report.	
			Follow-up to verify the implementation of recommended corrective/preventive actions:	HSE&QA	i

9

- HandBook | February-2022 🛴

S. No	Incident Type	Classification	Actions to be taken	Responsibilities	Record
		Major	In case of gas loss, transmission/distribution department will quantify the amount of gas loss and shares the same with concerned departments along with investigation report.	Transmission/ Distribution	
	Minor Injuries where only I asic first Aid or less them		Inform respective departmental head / in- charge.	Anyone who has witnessed or received the initial information about the incident.	
2	two of days provided to the victim. • Minor Vehicular accidents		Report the incident using incident notification form via web portal to in-charge HSE&QA within twenty four hours of the occurrence of the incident.	Zonal HSE Team leader.	SSGC- IMS/IAM -F-01
•	where there is no significant injury or loss.	SIL	HSE&QA will share the information with all cronterned to avoid econutrence.	HSE&QA	
3	Any Near Miss Occurred / Observed.		Report e Near Miss using other from Via web portal. Enter-details as mentioned on the form attach evidence (if any) and submit.	All Employees	SSGC- IMS/IAM -F-03

\* It

. 163 - <sup>1</sup>14

# 4.2. Incident Reporting:

- a. Incident that resulted in personnel injury, spill, fire, asset damage its will be considered as accidents and will be reported through online Incident Management System within 24 hours after the accident.
- b. Incident that have not done any damage or lose will be considered as Near Miss and will also be reported via web portal.
- c. All HSE Zonal Team Leaders are responsible to immediately report any incident took place in their respective Zone.
- d. All Employees are responsible to immediately report any Near Miss occurred / observed via web portal.

Procu-eme

Integrated Management System

### 4.3. Investigation and Corrective Action

Incidents are investigated by the team constituted by In-charge HSE&QA. If required, a cross functional team may be formed. Depending upon the situation, Incharge HSE&QA will decide whether to investigate or not any major/minor incident/accident, considering following factors:

- a. Severity of the incident/accident.
- b. Time lapse between reporting of the incident and the actual occurrence of the incident.
- c. Lack of supporting information.
- > The investigation is carried out to determine the root cause of the problem. The investigation process covers: a. Determination of root cause using any suitable method like tripod analysis etc.
- conducted as soon as possible after the incident, following the b. Investigation activities required controlling the hazard.
- c. When indicated by the reverity of the incident, steps to secure the incident site must be initiated immediately we that investigating party can reconstruct the events leading to the incident.
- d. Individual interviews will be considered with each person present at the time of the incident. The following rules are followed for interviews with all individuals:
  - 1. The witnesses should be interviewed are mptly, separately and privately,
  - 2. The interviewer should avoid question The interviewer should avoid questione that give a yes or no answer.
     After the interview, the interviewer should a cument any concerns ide
  - cument any concerns identified.
- e. The investigation will be focused at determining the poot cause and therefore:
  - 1. The investigator or investigating team must focus on getting accurate and complete information.
  - 2. Facts must be separated from opinions, and direct ridence from circumstantial evidence.
  - 3. Each concern identified in the investigation must be fully addressed.
- Upon completion of the investigation, the team will fill and submit the Unline Incident f. Investigation Form (SSGC-IMS/IAM-F-02). It includes Background Information, Root Cause Analysis, Conclusion and Recommended Corrective / Preventive astions.
- g. In all cases, the Incident investigation must be completed within 07 working days from the incident notification date. Depending upon the nature of investigation, in-charge HSE&QA may extend the report submission timeline.
- h. Determination and implementation of viable corrective/preventive actions to eliminate the causes of incident.
- i. In-charge HSE&QA / Zonal HSE Team Leader ensures that the corrective/preventive actions assigned to concerned department/personnel, to be completed within agreed time frame.

......

It is responsibility of the ZopaLHSE Team Leader to:

HandBook | February 2022



- 1. Provide leadership role in implementation of corrective/preventive actions within the agreed timescale.
- 2. Ensure that corrective / preventing actions are effective in eliminating / reducing the risks.
- 3. Maintain record of Incident Notification Form and Incident Investigation Form of their respective zones.

### 4.4. Updating of Assessment

After the incident, depending upon the nature of severity and risk, the assessments (risk assessment, environmental aspect impact assessment) of specific activity / department will be updated including controls, risk level, likelihood etc.

### 4.5. Data Analysis and Review of Actions

32.20

The data of incidents in be evaluated and investigation outcomes will be shared with the management during menagement review meetings to seek advice and to discuss the effectiveness of measures factions implemented.

### 5. DOCUMENTED INFORMATION

Record No.	Record Warne	Maintained by	Retention Period
SSGC-IMS/IAM-F-01	Incident Notification Por 1	In-charge HSE&QA / Zonal HSE Team Leader	,3 Years
SSGC-IMS/IAM-F-02	Incident Investigation: Form	rincharge HSE&QA / Zonal HSE Team Leader	5 Years:
SSGC-IMS/IAM-F-03.	Near Miss Notification Form	In-onal 40 HSE&QA / Zonal HSE Team Leader	3 Years

Integrated Management System -

ine it	V:		IMSPROCEDURES
® 		IMS FORM	SSGC-IMS/IAM-F-01
	SSGC HSE&QA		Revision 01
· [		Date: Fime: Report No Reported by:	ssue Date: Aug, 2021
		Cocation: Cocation Details Outside SSGC Premises	
		Responsible Zon     Zonal HSE Team Leader       Region     Zonal HSE Team Leader       Particulars of Affected Senal No     Details of Affected	Asset (If any)
• .		Senai No     2     3       Name(s)     2     3       Employee ID(s)     2     3	
· .		Permanent           Contractual           Type of Employment	
: 	· · · ·	Age	
· · ·		Note: For further details additional page may be used) Incident Type: Incident Type: Incident Content Accident Asset Damage Work Related I Incident Sabotage Natural Disaster Gas Leakage Other.	
· .		ncident Consequences: atality SSGC Hospitalization Asset Damage First Aid Other Other hocident Classification:	<b>Ç</b> _]
•	•	Aajor Minor Near Miss Incident Detail:	
		HandBook I	February 2022
- <u>,</u>	•	143	· · · · · · · · · · · · · · · · · · ·

1

<b>1</b>	 l	-	-						- 57
		- 1	-1	• 1		E)	 	-	
÷.,	-	-		- 1	_	-	. 4	-	



14

ţs.

19.25 Nor

		IMS FOI	RM SSGC-IMS/IAM-F-02 Revision 01 Issue Date: Aug, 2021	
SSGC	Inciden	t Investig	ation Form	Revision 01
HSE&QA Department			an a	Issue Date: Aug, 2021
•	• •	•	· · ··· ••	•.
Incident N	otification Form Ref. No.	<u>A</u>	Incident Detail (Brief)	
Incident D	ate			
Intestigat	ed by	× # ?•		

IND INFORMATION:

ROOT CAUSE ANALYSIN

	Recommended Actions	A corpy (whom) Action ti (date)
l	· · ·	0
2.	······································	
i	·····	
•		

Incharge HSE&QA

• . .

.

NOTE:

3

1. Please include sketch / photo where ever required to explain the accident scane / conditions

Additional pages can be used for mentioning other details
 Transmission/Distribution department must submit the quantity of gas loss in case of any gas teskage or sabotage.

# Integrated Management System

	$\mathbf{\hat{\mathbf{A}}}$		
10.7		тт	
	44 1	IMS FORM	SSGC-IMS/IAM-F-03
/	SSGC	Near Miss Notification	Revision 00
	HSE&QA Department		lssue Date: Aug, 2019

• ~

۰.

# Personnel Detail (Who Witnessed the Near-Miss):

Category pe:	Unsafe Act Unsafe Condition
Name:	· 一个等于一个地址了每年,新闻和"教育"的记忆,
Executive / Employee Mar	
Designation:	
Department:	
Location / Area:	
Near Miss Detail:	×.
Date:	和"自己"带把你告诉。你们
Time:	
Location:	
Near files Related To:	Leakage     Equipment       Skp / Trip     Chemical       Falling Hazard     Biological       Fire     Transport       Bectrical     Solil       Physical     Other
Briel description of what you saw! (map. 108 words):	
Attach Picture:	Choose File No file chosen
R	set/Empty Form i HandBook   February 2022
	45

### PURPOSE 1.

The purpose of this procedure is to define a frame work for identification of emergency situations which arise in company operations and for developing emergency preparedness and response plans to mitigate and manage risks arising from such situations or events. The Procedure defines

 $a_{2,4}^{2,4}$ 

requirements for business continuity planning post emergency situations to bring the business on-line.

Purpose of the procedure is to

- Formulate plan, responsibilities and actions to be taken to handle any а emergency situation.
- b. Identify potential emergency situations and response plans to minimize or avoid a pual & potential hazards of any emergency situation.
- Define in chanism and frequency to test-plan so as to ensure C. preparedri effectiveness of emergency response system.



### SCOPE 2.

This procedure is applications of SSGC, its employees and any visitor physically present at the location of emergency site. Due to variations in nature of operations, various departments/sections have developed their own ER Plans eating for their strategic, operational and physical requirements. The same includes HSE emergencies arising from company's day to day operations in terms natural calamities, fire, major incidents with loss in our operations, main environmental damage, external terror or bomb threats, public unrest, war and etc.

### 3. DEFINITIONS-

- Emergency Situation: An abnormal situation part calls for immediate and urgent actions for safeguarding life of persons, protecting buildings, machines, vital netallations and other assets. Rescue: It refers to responsive operations that unally involve the saving of life or prevention of injury a.
- b. during an incident or dangerous situation.
- Emergency Response Organization (ERO): It is a group of people, in each section (such as HO, Headquarters etc.), who prepare for and respond to any encodency incident, such as a natural disaster or c. . . an interruption of business operations.
- d. Emergency Response Centre (ERC): It is a room suitably e ippert to handle any potential emergency : situations. All emergencies are to be reported here.
- First Aid: It is the provision of initial care for an illness or injury. It is as all performed by non-expert, but e. trained personnel to a sick or injured person until definitive medical treatment can be accessed.
- Assembly Areas: If an evacuation to the outside is appropriate, the f. in nated assembly areas for personnel shall be far enough away from the building, structure or workslice the ensure that, where practicable, everyone is protected from falling glass and other objects.
- Emergency Evacuation: It is the immediate and rapid movement of people away from the threat or from g.. the place of the hazard.

### 4. RESPONSIBILITIES

Responsibilities for the particular department/personnel are identified in the response plans prepared by various departments and sections. General responsibilities for Emergency response organization are as under:

- Rush to the area of incident without any delay. а.
- b. Immediately assess the situation and initiate the remedial actions.
- Call the fire brigade & other emergency services like ambulances if required. C.
- Ask/inform all personnel present within premises, using megaphone or any other means, for complete d. evacuation if situation goes out of control.
- Inform all to go back to their work places using megaphone or any other suitable means when the situation e. comes under control and the area is free from any hazard.

- HandBook | February 2022 🔩

### 5. PROCEDURE

The HSE&QA In-charge and department heads shall ensure that all emergency situations are identified during risk assessments performed and emergency response plans are implemented within the departments. They shall also ensure that all employees are made aware of their emergency situations and how to respond during a real emergency. They shall ensure that employees including emergency team members in their respective departments are trained to respond to emergencies and mitigate risks arising out of real emergencies. Some of the potential emergency situations that might occur in SSGC along with the response plans are lis ted below. Sequence of actions for any response specified on each section's ER plan may change depending upon the emergency situation.

### **Emergency Considerations** 6.

The following areas of needs to be given consideration while identifying potential emergency situation but the same need not plimited to these areas:

- Fire & Excl
- Heavy Spilla oxic/flammable chemicals or leakage of gas
- Heavy rain/ flo
- Earth quake
- Bomb threat
- Building & office lockdown er in place
- Active shooter/hostage si

### 6.1. Fire & Explosion

In case of fire & explosion each personne within the premises must act as per but not limited to the following instruction

- а. Give voice alarm - FIRE! In case of fire for all inter-
- at employees in the area. Push the nearest located call point button in b. fire (if present):
- Immediately inform Emergency Response Organization C. through phone or in person.
- Try to control the fire by using fire extinguishers. Use d. ttinguisher only if you have been trained.
- Remove all explosive, inflammable and poisonous materia e. the maximum possibility.
- Shut off main valves of gas and circuit breakers. f.
- Stay away from the fire in case it is not controllable. g.
- Report to the designated Assembly Point away from the scene of fire re h. ion if asked by Emergency Response Organization through emergency exits and wait for the further instruct ins.

FIRE TRIANGLE

# 6.2. Heavy spillage of toxic/flammable chemicals or leakage of gas

In case of heavy spillage of toxic/flammable chemicals or heavy leakage of Gas each personnel present within the premises must act as per but not limited to following instructions:

- Immediately inform Emergency Response Organization through phone or in person, a. b.
- Eliminate all ignition sources (sparks/flames/heat) from the immediate areas. C.
- Turn off gas supply from nearest control valve. d.
- In case of gas leakage in confined space, proper measures (opening windows, doors etc.) should be taken to ventilate the gas. Ensure the availability of fire extinguishers. e.

n sureman Dept.

- Stop leaks if this can be done without having any risk.
- Do not touch or walk through spilled material. f. .
- Prevent entry into waterways, sewers or confined space. g. h.
- If available wear the Personal Protective Equipment recommended. i.
- Arrange immediate cleaning of spilled chemical by taking suitable precautions

Integrated Management System

9 kg

# 6.3. Heavy Rain / Flood

In case of emergency situation of heavy rain/flood, personnel must remain present within SSGC premises if the situation gets worst outside. In case of water entering in department/office each person must act as per but not limited to the following instructions:

1.2.4

- Try to stop water by keeping sand bags. а. b.
- Protect building, machines, equipment, tools, parts & material. C.
- Shut off Electricity and Gas if necessary.

Following precautions should be taken by the departments/sections, located under rain/flood threat areas:

- Ensure no material is placed outside in open area which may be affected by rain. а. Ь.
- per drainage system at vital installations so that every valve, equipment, electrical board etc. Ensure, be acces case of any emergency. C.
- Sufficient quantity of tarpaulin and rain suit is available to meet the rainy condition. . d.
- Keep the drawning open all the time. e.
- All pumps used for draining out the rainy water are in running condition. f.
- Sufficient quantity of send bags is available to stop entering the water inside, which may be placed in

Class	Material	Examples	Type of Fire Extinguisher to be used
A	Solids.	Paper, woodquartic, etc.	• Water
B	Flammable Liquids	Paraffin, petrol, oil arc	CO2     Dry Powder
0	Flammable Gases	Propane, butane, methode, etc.	Dry powder
D	Metals	Aluminum, magnesium, titanium etc.	Sodium chloride based dry powder fire extinguisher
E	Electrical Apparatus	Short-circuiting, over loaded electrical cables, etc.	CC2 Fire Extinguisher
F +'	Cooking Oil & Fat	Animal fat, etc.	• Dry membral based: Potassium bican potat

# 6.4. Earthquake

In case of earthquake shocks each personnel present within the premises must act as per but not limited to the

- Immediately inform Emergency Response Organization through phone or in person. a.. b.
- Immediately Evacuate to Assembly Areas (in open space where you can keep distance at least one half of the height of the building) after the shocks dampen. с.
- Shut off all switches and valves of main supplies of gas and electricity. (If possible) d.
- Maintain your senses, do not let them disperse. e.
- Protect yourself by sitting on side of tables, furniture & under strong structures. Be aware of falling walls, debris, heavy objects and electrical wires. f.
- Stay away from loosely hanging objects that may fall after initial shock and tremors. Wait for further instructions from Emergency Response Organization. g.
- h.
- ERO should keep in touch with the metrological department / media for aftershocks and future forecasts.

HandBook | February 2022

- The Bomb Disposal Department shall be allowed to operate in the company premises as deemed e.
- On getting clearance from Bomb Disposal Department normal routine shall be adopted as advised by f. Emergency Response Organization.

### 6.5. Bomb Threat

In case of bomb threat each personnel present within the premises must act as per but not limited to the following

- Immediately inform Emergency Response Organization through phone or in person. a. b.
- Maintain your senses, do not let them disperse. C.
- Report to the designated Assembly Point if asked by Emergency Response Organization through emergency exits and wait for the further instructions. d.
- Bomb Disposal Department shall be called by Emergency Response Organization. e.
- The Bomby sposal Department shall be allowed to operate in the company premises as deemed appropriate. On getting tharance from Bomb Disposal Department normal routine shall be adopted as advised by f. Emergency Fespinse Organization.

Take care:

others in danger

unexpected

emergency

Don't try to be a hero in

do not place your own

life on health or that of

Berprepared for the

situations;

# 6.6. Building or Office Lockdown/shelter-in-place-

If a situation calls for building or ice lockdown, the personnel present within premises should act as per but of livited to following instructions:

- Remain calm and stay with you to eagues. a.
- Try to stay in pairs. b.
- Do not leave the room and/or building uder a lockdown situation C. until asked otherwise.
- d. Keep quiet and away from doors and window
- If a gunshot is heard, lay down on the floor е. id under/behind furniture as much as possible.

# 6.7. Active Shooter/Hostage Situation

In case of shooter/hostage situation each personnel present while the premises must act as per but not limited to the following instructions:

- If it is safe to do so, exit the building; if not, lock or barricade yourse a... · inside a room.
- b. Turn off lights, cover and lock the windows, and lay on the floor.
- If the shooter(s) leave the area, go to a safer place, if possible. Have an e route/plan in mind, keep your hands open and visible, and follow any instructions given by law enforcement d.
- Call the Police/Rangers when it is safe to do so. Remain calm, use a quiet
- information as possible (your name and location, details about the shooter(s) appearance, weapons, etc.).
- If you can't speak, leave the line open so the responding authority can listen and up to propoint the location. Cooperate and negotiate with the shooter, in order to buy as much time as possib e. ' ' if he rescue team reaches.

### 7. **EMERGENCY NUMBERS**

In consideration of the emergency numbers to be included in the emergency plan, the following should be taken. into account:

> III'em Usņ

- Fire brigade/civil defense or equivalent.
- Police.
- Ambulance service.
- Hospitals/Clinics.
- Mutual aid agreements/neighbors.
- Environmental protection agencies.
- Key company personnel.

Integrated\_Management System

### 8. **EVACUATION**

All Emergency evacuation routes/doors should be accessible at all times. No hindrances should be placed in the route. All employees should be familiarized with the evacuation routes of their premises.

All employees should immediately evacuate their premises and assemble at the assembly areas (identified by each section). During evacuation following instructions should be followed. Take only keys, wallets and essential belongings with you. a.

- b.
- Leave the building/premises immediately, do not try to investigate the source of the emergency. c. Walk, don't run, to the nearest exit.
- d.
- Use stairs, not elevators, e.
- Assist people with special needs. f.
  - nake your way out, encourage those you encounter to exit as well. As you

### 9. THING BE EVACUATED

In case of emergen , evacuation should be carried in the following order:

### 9.1. Personnel

Those personnel who do ave sound health such as patients of Heart, Asthma and physically/mentally disabled people are to be wardated on priority basis.

# 9.2. Raw Material

Raw material which is explosive, immable and poisonous must be removed. Similarly, important, lightweight items that are easy to care nuct also be removed.

# 9.3. Documents

Important records and files must also be for

### 9.4. Equipment

Cash Lockers, Computer Sets, External Hard-o xpensive Tools and Fixtures must also be removed.

# **10. TESTING AND EXERCISES**

Testing and exercise of the emergency response plane ould be conducted at each location of SSGC to evaluate the effectiveness of the preparedness plan. The registration of the exercise should be recorded on Emergency Drill Form (SSGC-IMS/ERP-F-01). Each section should nominate the person who is responsible to

iodically conduct the exercise. The frequency and type of drill at each location should be as below:

Location	Type of Emergency Drill	Frequency
<ul> <li>a. Head Office</li> <li>b. Regional Offices</li> <li>c. Billing Offices</li> <li>d. P&amp;C Offices</li> <li>e. Store (all locations)</li> </ul>	Evacuation and Mock Emergency Drill (all employees)	Six Monthly
<ul> <li>f. KT (Transmission)</li> <li>g. Distribution (Zonal and Sub-zonal offices)</li> </ul>	Fire Fighting Drill by Emergency Response Team	Six Monthly

Dept

HandBook | February 2022

1.1					
11.54	C . F	1777		1.1	
	- H -		222	8121	ES
			-		

<b></b>		
Meter Manufacturing	Evacuation and Emergency Mock Drill (all employees)	Six Monthly
Plant	Fire Fighting Drill by Emergency Response Team	Quarterly
Headquarter Stations	Evacuation and Emergency Mock Drill (all employees)	Six Monthly
	Fire Fighting Drill by Emergency Response Team	Monthly

# 11. AVAILABILITY AND MAINTENANCE OF ER EQUIPMENT:

Zonal HSE transferred ensure that emergency detection and response equipment are identified, available and property remained in their respective zones. A joint inspection will be carried out periodically to verify the efficacy of ER Equipment. The record shall be maintained on Inspection and Monitoring of ER Equipment ERP Form (SSGC-IMS 02). Each zonal HSE team leader shall maintain record of their respective zone and share with In-charged ISE&CA as and when required. The need for the emergency response equipment is determined by considering the hazards and associated risks with the particular

- location/operation/equipment installation etc. The response equipment usually include but are not limited to: Fire extinguisher. a:
- b.
- Fire hydrant/hose/bucket/wate
- C. Smoke/gas detectors.
- Communication equipment. (Meg d. . s, Alarm systems, walkie-talkie etc.)
- First aid box. e.
- ſf. ER vehicles/Ambulance.
- Breathing apparatus. g.
- Emergency lights. h.
- Hammer/Axe/shovel/ropes etc. i.

Frequency of inspection and monitoring of ER Equipment vibbe as per table given below. However, if situation warrants, this frequency can be changed on the instructions of Inclarge HSE&QA or Zonal HSE team leader.

'On

	Location	Frequency
.a.	Head Quarter Stations	
Ъ.	Meter Manufacturing Plant	Monthly
	K.T (Transmission)	
а.	Head Office	
b.	Regional Offices	
c.	Billing Offices	
	P&C Offices	Quarterly .
e.	Store (all locations)	· -· -
	Distribution (Zonal and Sub-zonal offices)	

### 12. DOCUMENTED INFORMATION:

Record No	Record Name	Maintained by	Retention Period
SSGC-IMS/ERP-F-01	Emergency Drill Form	HSE&QA Department	3 Years
SSGC-IMS/ERP-F-02	Inspection and Monitoring of ER Equipment Form	HSE&QA Department	3 Years

Integrated Management System

ocureme

的外生物学 Monthly IMS PROCEDURES IMS FORM SSGC-IMS/ERP-F-01 SSGC **Revision 01 Emergency Drill Form** HSE&QA Department Issue Date: Aug, 2021 1. Zone Region Location Date Type Of E Pergency Drill ion 🗆 Heavy spillage of toxic/flammable chemicals 🖽 Heavy gas leakage 🗆 Earthquake □ Fire and Bomb Threat \* Observations S.No Des Notion: Time Comments Emergency Siren 1 2 Evacuation started Ьt Last person reached a sembly 3 point γ. Firefighting/Bomb disposal so d other 4 interested party reached at si Emergency under control at 5 OIN CO Total time of Drill (minutes): Additional Observations (If any): S.No Assessment Yes. No 1 Emergency responders were present at the site 2 Employee were properly instructed 3 Behavior of employees was satisfactory 4. Evacuation route was satisfactory . 5 SSGC firefighters were well trained 6 Firefighting equipment were up to the mark 7 Response of the medical staff was satisfactory **Overall Assessment:** Unsatisfactory D Satisfactory S.No Corrective Actions/Improvements Required Responsibility Target Date Security Services Representative **HSE&QA Representative** Name Signature . Name Signature

rocurement Dabt'

52

HandBook | February 2022

IMS PROCEDURES	

		·	* •		:
	IM	S FORM		SSGC-IMS/E	RP-F-0
SSGC HSE&QA	Inspection a	and Monit ipment Fg	oring of	Revision	
Department	<ul> <li>A start for the second s</li></ul>	-leurent i f		Issue Date: Au	_
Zone .	legion	Rr.		a	-9, 202
YPE Of Enginment	the second se	Locatio	n	Date	
	Fire Hydrant/Water Pum	p/Buckets/Hose 🗆	Smoke/Gas Detec	tor Date	
			her :	for C Emergency light	
S,No	What to check	CHECKLIST			
Fire Exting our			Yes No	Comments.	
expired.	rs are in operable conditi	ion and not	TT	•	
02 Pipe and noze	do not have cracks.		+	·	
US Lever and lever	pin in place and task	ed.	+		
Fire Hydrant/Hose/Bud		ccessible.	╉╼╌╄╼╌╞╼╍		
	e hydrant system.		<u> </u>		
02 Hydrant valves a	re properly lubrication		TTT		
03 Hose pipe is rolle	and property place.				
		oznes are			
04 Fire buckets are	maintained and adequate	Fleringh	├──┼──┼──		
First Ald Box		-U-			-1
01 All necessary/reg	ured medicines are avail	able in First in		۰۰ به	
02 Medicines are not	expired and valid for use				
					<u> </u>
01 Alarms and Smok	e/gas detectors are prope	erly functioning			
Other Equipment (if any		* t		-	
02					<u> </u>
No					
	Observations				
1 .			Recon	nmerdatins	7.
2					-1
		. T	·		
3	, }				
ditional Comments (if an	y):				<u>]</u>
· · ·		,			-  ·
Security Services	Representative			· ·	
Name & Designation	Signature		HSE&QA Repres	entative	1 .
		Name & D	esignation	Signature	<b>-</b>   ·.
			•		4
	1	1	•		1 .

Integrated Management System -

. . . .

2.4

---

1010 1010 1010 53

:.<sup>\_\_\_</sup>

### 1. PURPOSE

The HSE&QA guidelines for suppliers and contractors are developed to assist suppliers/contractors to meet ssgc's hse&qa policies, procedures, commitment & requirements to ensure safety, integrity and quality of goods/services provided.

all and an and a

1.0

### 2. SCOPE

The procedure is applicable to all suppliers and contractors providing goods or services to SSGC whether on SSGC premises or outside SSGC premises.

### 3. DEFINITIONS

- Contractor: Is an independent employer/organization who will be responsible to execute jobs a. agreed v SSGC.
- Supplier: s independent employer/organization that is responsible to provide goods or b. services.
- Contract coordinator: Is an executive of SSGC procurement department, who has been C. delegated/given responsibility and authority from the head of department to initiate and maintain the contract.
- ď. NEQS: National Environ Quality Standards.
- SEPA: Sindh Environmental Protection Agency. e.

### 4. **RESPONSIBILITIES**

# 4.1 Suppliers/Contractors and Sub contractors

- a. The contractor must take all necessary salety precautions related to the performance of the contract in order to protect the work site, including all personnel and property of the SSGC, the
- contractor, all third parties involved.
- b. Suppliers/Contractors are responsible for safety an well-being of their employees.
  c. The contractor will also be responsible to provide relevant safety equipment (PPE) to their workforce where required. Suppliers/Contractors who are their own HSE&QA management system, shall provide details of the same on request.
- d. The contractor shall ensure that all personnel are adequated thanks to perform the task assigned. e. Supplier/Contractor shall ensure compliance with SSGC policie opedures and applicable legal and regulatory requirements.
- The contractor shall adhere to set standards and requirements for environmental protection. f.

### 4.2 Contract Coordinator

The contract coordinator is responsible to arrange training sessions/meetings between contractors and HSE&QA department within 10 days of issuance of a letter to proceed.

### 4.3 HSE&QA Department

- a. In-charge HSE&QA and contract coordinator are responsible to evaluate the capability and competence of Supplier/Contractor regarding HSE&QA.
- b. In-charge HSE&QA is responsible for providing necessary information and training to Suppliers/contractors regarding applicable SSGC's HSE&QA policies and procedures.
- c. HSE&QA department will carry out inspections and audits to ensure safety and well-being of employees and adherence to set standards, technical specifications and guidelines.
- d. In-charge HSE&QA is responsible to highlight critical nonconformances related to HSE&QA. Strict decisions may be taken against any violation/breaches of SSGC's safety policies/procedures/contract terms during the execution of contract.

HandBook | February 2022

- 5. PROCEDURE
- a. The contract coordinator should ensure that this procedure is part and parcel of every contract made
- b. The contract coordinator must notify in-charge HSE&QA to evaluate the capability & commitment of potential suppliers/contractors regarding HSE&QA during technical evaluation phase.
- c. The contract coordinator arranges a meeting between supplier/contractor and HSE&QA department after issuance of letter to proceed. HSE&QA awareness form (SSGC-IMS/GSC-F-01) will be communicated and duly signed by supplier/contractor as well as HSE&QA department.
- d. HSE&QA department will conduct periodic inspection/audit of worksite/supplier facility to identify gaps on issues related to HSE&QA.
- e. The contractor/supplier shall educate and adequately train their employees in order to understand the requirement of this procedure.
- f. Supplie adhere to technical specifications provided by SSGC to ensure quality of goods provided.
- g. The contractor hat perform hazard identification and risk assessment related to their activities for the proper implementation of possible controls/personal protective equipment (PPE) or otherwise consult SSGC's HSE department to seek guidance and awareness on risk/hazards related to Activity and its possible can ols. h. The contract is liable to adverse
- record and implement "permit to work (PTW), job safety analysis (JSA)" where required. Please refer to isk assessment and management procedure (SSGC-IMS/CRM-02). i.
  - The contractors are responsible provisions of any waste generated during their activities in anti-The contractors must ensure that only
  - an ed individuals meeting necessary requirements/skills will carry out the required job. • .
- k. Any equipment used by contractor during the orniect must not pose any environmental and/or safety concerns, and should be in accordance with SSG/ suffety procedures and NEQS and SEPA set standards.
  I. Any identified hazards discovered by the contractor that is beyond their ability and/or responsibility to fix must be immediately reported to the contract coordinator and HSE&QA department in writing. \* m. The contractors must ensure that the workforce involved must be physically fit and should not carry any contagious disease. SSGC reserves the right to medical examination/tests of any
- employee. Contractor will bear all expenses incurred during the modical examination/tests. n. For contracts related to providing food services/canteen services indical reports from accredited
  - labs must be submitted to head of administration services department for entire crew once the contract is awarded and annually for following diseases hepatitis berculosis, and chest · X-rav.
- o. In case of violations from SSGC safety standards/policies/procedures, will be taken to penalize the contractor depending on the severity/recurrence of breaches, as yes onowing matrix:

S. No	Violation	Action
1	Single Minor Non-Compliance	Verbal warning
2	Multiple Minor Non-Compliance	Written warning
3	Single Major Non-Compliance	Written warning / Stop the work on site
, <b>4</b> .	Multiple Major Non-Compliance	Written warning / Financial penalization, discontinuation of contract

Integrated Management System

### 6. ACCESS

Prior to comencement; the contractor will submit a list of their workforce personnel who will be on the a.

- site. This data will be updated each time the contractor changes site personnel. b. All contractor personnel should park vehicles in the designated parking area. Provisions should be
- made in advance by the contractor to allow for unloading of equipment and materials inside the facility property. No vehicles shall remain inside the building except for unloading tools or equipment and vehicles will be subject to search and inspection upon exit.
- A written pass by the SSGC representative is required in order to remove tools equipment or material from SSGC property. Toolboxes, lunch box bags, etc., are subject to inspection prior to removal. SSGC will prosecute any person, or persons caught removing SSGC property from the premises.
- d. All contractor personnel should enter and leave premises through the main gate, and will be required to sign in and out upon entering and exiting the property. Security will issue an ID badge to each sign-in and at the beginning of each day all contractors must receive a new badge from security. e.
- Contractor en must stay in their assigned area(s) at the job site and not visit other areas or make any adjustments to any piece of equipment or device unless authorized to do so by an authorized SSGC representative. Failure to abide by this work rule will result in immediate dismissal from the facility and incluring prosecution.
- f. Each zone maintains se ork areas with limited access at all times. No one is permitted to override any security device of convenience. If access to a secured area is required contact the SSGC representative for authorization. A continue should contractor or subcontractor employees enter the area without prior authorization. g.
- Any work not performed during normal as ness hours must be approved in advance by the SSGC representative.
- h. All contractor employees will go through o ntractor safety/induction training upon initial work at SSGC and annually thereafter. A copy of authorized ent) personnel for contractors will be updated and , kept at guard shack.

# 6.1 Tools and Property

- For any situation in which the Contractors activity may endanger by а. removing ceiling tile or any other job which creates metal fragment, shr lings or dirt in exposed product of manufacturing equipment areas, approval must be made through the SS to epresentative and conditionally and quality such as: drilling, welding, approved by the ZTL or representative before work is to commence. The contactor must abide by conditions established by the Zonal Team Leader or representative to protect the equip
- b. Soliciting, selling of any merchandise, gambling or distribution of literature for any cap is forbidden on
- c. Use of company telephones is restricted, unless prior approval is attained from the S Pay telephones are not available. Resentative.
- d. Horseplay, throwing any object and scuffling are dangerous and forbidden.
- e. Cameras of any kind are not permitted in SSGC/ work site unless prior written approval is attained from Guns, knives or any other weapons are NOT allowed on company property in any case. f.

Procuremant Dept.

g. SSGC expects all contractors and subcontractors to maintain a drug-free and alcohol-free workplace. Contractors shall maintain a substance abuse program that includes post-offer and for-cause testing. It will be the responsibility of the Contractor Management to inform their employees and subcontractors that the use of, or evidence of use of, intoxicating liquor or illegal drugs are prohibited at all times while on Zone property. Reporting for work under the influence of alcohol or drugs will not be tolerated. SSGC management reserves the right to remove any contractor or subcontractor employee from Zone property who is believed to be under the influence of alcohol or drugs. It will be the contractor's responsibility to enforce these rules.

HandBook | February 2022



b

- Contractor activities are prohibited in overhead areas of the Zone during the times of production or otherwise that may pose a hazard to personnel or product/material. Deviation from this section will be permitted only with the prior consent of the SSGC representative and affected area is isolated and marked off.
- Contractor material will not be shipped directly to the Zone without approval of the SSGC representative. i.

### 6.2 Quality Assurance and Personal Hygiene

While working on SSGC premises or at any worksite:

- a. All persons shall maintain a high degree of personal cleanliness, conforming to the same SSGC standard as SSGC employees.
- b. Pens, pencils, tools and supplies must be carried in a secure manner to eliminate the possibility of product contamination or and teration, (i.e., nothing is to be carried in shirt pockets, lapel, and etc.).
- c. Appropriate PPEs were by all personnel, including dress as appropriate. Contractor is responsible to provide PPE to their workfolce
- d. Proper clothing must be worr at all times. No tank tops, cutoff shirts, or short pants will be allowed. Jewelry and rings are safety and contamination hazards and are not to be worn in working areas.
- e. Persons with suspected communicable diseases, respiratory infections, infected open cuts, sores or skin abrasions will not be permitted to work if any area that could result in contamination of SSGC personnel.
- f. The use of tobacco in any form is prompted at all times except in the designated Smoking areas.
- Chewing gum, candy, storing lunches, eating or drinking beverages are not permitted in or adjacent to the SSGC premises and storage areas. The storage area designated area for contractors to eat. (Cafeteria) a.
- the SSGC premises and storage areas. The source a designated area for contractors to eat. (Cafeteria) h. In the event that there are open tanks, or exponed product/materials, containers or storage, the contractor must erect temporary partitions to eliminate the pressibility of any foreign material. (This shall include: grinding, cutting, core drilling, masonry work, jack hammering, suppling, metal drilling, pipe threading, wiring, welding and other hot work, etc., where any dust, mist, chips or the deprise may be generated.)
- The use of containers, boxes, cans, jugs etc., for how goor storing parts, lubricants, solvents or i. construction material is strictly prohibited.
- The contractor is responsible to notify the SSGC representative immediately if foreign material used or j. generated by the contractor's activity, was accidentally spill into the zone area/SSGC premises.
- k. Contractor will follow 'Spill Response Procedure' of SSGC in case of any boccurred.

### 7. CONTRACTOR SAFETY REQUIREMENTS

### 7.1 General Safety Rules

- a. All applicable Occupational Safety and Environmental regulations must be followed.
- Contractors shall supply to their personnel and to the SSGC representative: emerge no Nontact SSGC. b. phone numbers, and pager numbers as well as emergéncy procedures appropriate to the ne work.
- c. Contractors shall provide the SSGC representative with a current copy of their Safety Program including: Confined Space Entry, Lockout/Tagout, and Hazard Communication procedures (if applicable) and associated training certificates.
- d. The Contractor shall supply all required first aid supplies and safety equipment to support his/her personnel.
- e. Contractors are responsible for providing all required Personnel Protective Equipment (PPE). Contractor employees and subcontractors are required to adhere to all established and/or posted PPE requirements while on SSGC property. Industrial grade safety shoes and safety glasses with side shields are required to be worn at all times. Hearing protection in designated areas.
- Only SSGC personnel may operate any valve, electrical switch or other equipment connected to operating f. sections of the Zone unless prior authorization has been obtained from the SSGC representative. Lockout/Tagout is the standard for energy isolation and MUST be adhered to at ALL times with no exceptions. Contractors are responsible for using their own locks and tags for completing their lockouts. In addition, SSGC personnel may initiate we/they lockout system to ensure compliance.

Integrated Management System

- Contractor, contractor employees or subcontractors are NOT authorized to dismantle, shut down, or g. otherwise make ineffective any fire protection device or system. This requires a special permit obtained by the
- h. Materials, tools, equipment and supplies will be stored neatly and safely so as not to obstruct roadways, walkways, stairways, emergency doors etc., or allow any condition which may be a potential safety or fire hazard. No tools or materials should be left on steps, walkways, platforms elevated equipment, pipes or i.
- Materials are not to be thrown or dropped from scaffolds or other overhead areas. İ.
- Fire lanes and aisles to firefighting equipment are to be left unobstructed at all times. Contractors are to provide fire extinguishers for each welding and burning operation and complete HOT WORK PERMITS.
- Material should not have been kept in such a way to block access to fire extinguishers, fire doors, hydrants or k.
- All electrical equipment must be property grounded. L
- m. Any lights carried into and used in a hazardous location must be explosion-proof type and suitable for use in
- g explosive actuated fastening tools should be used according to the manufacturer's safety guidelines. ressed gas cylinders must be supported and secured standing upright according to Pakistan and When hoses and valves are removed from cylinders, a protective cap is to be installed on all tanks
- whether empty or full. Acetylene cylinders, when in use must have a wrench in place. Areas where overead hazards, excavations or other unsafe conditions exist must be properly blocked off Ð. with appropriate varying signs. In the case of an excavation, barricades must be provided. In reference to night excavation parects night lights shall be provided by the contractor.
  - In the event an oil, get
- In the event an oil, ges, yable or other harmful volatile release is caused or discovered, the contractor and/or his employees shall report at once to the nearest SSGC office and request for further actions immediately. Vehicles in Zone are required to enhere to the declared speed limit.
- r subcontractor violating Zone area safety or security rules shall be. subject to immediate dismissal.

# 7.2 Accident Reporting.

- a. Accidents occurring in Zone jurisdiction must be reported immediately to the SSGC representative.
  b. In the event of a fire, medical or other emergence contractors are required to notify zone security or the SSGC representative immediately. When providil a potification give all pertinent information, including your.
- c. All contractor injuries requiring medical assistance beyond of and first aid must be reported in writing with a full investigation within 24 hours of the occurrence (Contractor scorent Investigation Form). This report must be submitted to the SSGC representative for forwarding to the HSE
- Department. d. All contractors and subcontractors must maintain their own OH&S, equite i document/record.

# 7.3 Confined Space Entry

- a. The SSGC representative will notify the Contractor prior to being hired, confined spaces. The form included in documents will be used to make this notification. mark will involve entry into
- b. All Contractors who conduct confined space entries must adhere to the SSGC confined space entry С.
- At no time shall a contractor, contractor employees or subcontractors enter a confined space in Zone. without specific authorization from the SSGC representative. Failure to adhere to this policy will result in
- d. All contractors are required to keep and maintain their own equipment for confined space entry.
- e. In the event of a confined space entry by contractors, their employees or subcontractor, a standby rescue team must be assembled in Zone assembly area. This rescue team may be SSGC personnel or contractor personnel, however, all arrangements must be made and documented prior to entry.
- f. All contractors and subcontractors who enter a confined space, serve as entry supervisors or rescue team members must have the appropriate training and certification according to the Zone requirements. Copies of all training certification documents must be provided to the SSGC representative & HSE&QA

STOCUTORS D::1.

Integrated Management System

### 7.4 Cranes and Overhead Work

- a. All Contractors who conduct work at height, e.g., all work occurring at an elevation above 72 inches without a standard railing must adhere to the SSGC Work at Height Requirements.
- All work at height requires the use of a safety harness. All safety harnesses. lanyards and related fall protection Ь. equipment must comply with applicable local and ANSI requirements. C.
- All contractor employees working in forklift baskets, scissors or man lifts are required to wear a safety harness,
- d. Working with cranes and denicks require compliance with the SSGC Lifting Equipment requirements and the equipment manufacture's recommendation. Zones and generally accepted practices for safely operating and rigging procedures and methods must be used.
- e. All cranes used on company property must be inspected once per shift and any problems identified must be corrected prior to crane usage. Copies of all inspection records must be provided to the SSGC representative upon request
- hat overhead work must occur in locations within the Zone where high voltage, overhead power f. In the ever lines are locked, all cranes and overhead lifting devices must maintain a 10-foot clearance. In the event cannot be maintained, the power lines are to be de-energized and locked out prior to proper cleara performing work. The event the lines must be de energized, prior approval must be given by the SSGC representative.

### 7.5 Hazardous Energy Clas ockout) Procedures

- All contractors, contractor employees and subcontractors must comply with the SSGC Energy Control Requirements.
- b. In the event that a contractor, contractor employee or subcontractor servicing or entering a piece of machinery where the danger of injury exist in m unexpected energizing of the equipment or unexpected lock/tag out this equipment before beginning we k.
- In the event that SSGC employees or other unit °C. In the event that SSGC employees or other unit over persons have locked/tagged out equipment, the contractor is not to remove the lock/tag or energize the say poment. Likewise, the contractors are not to LO/TO any machinery without approval of SSGC representative or remove LO/TO without communicating to all affected associates.
- Contractors are required to supply their own lockout locks, tags a dasps. d.
- e. In the event that a contractor or subcontractor has de-energized and locked out a piece of equipment; the equipment specific lockout procedure must be adhered to. Contractor, contractor employee or subcontractor can acquire the specific equipment lockout procedures from the SSGC representative. The lockout tag used by the contractor must have the contractor's phone duror and a person name, SSGC
  - to be contacted concerning the lockout.

### 7.6 Zone Equipment and Tools

- a. Contractors will provide their own equipment to their employees.
- b. The use of SSGC vehicles and equipment is prohibited for contractors: Contractors can only acquire this authorization from the Zonal Team Leader. Authorization, when provided, will be documented by use of the Equipment Loan and Indemnification Agreement. Use of all shop equipment is prohibited.
- c. Misuse of SSGC material, equipment or products is prohibited.
- d. The use of SSGC powered industrial vehicles (i.e. forkiifts) is strictly prohibited. In the event that SSGC forklifts are required, they can only be operated by certified SSGC employees. There will be no exceptions to this policy. Any contractor, contractor employee or subcontractor who operates an SSGC forklift will be requested to leave the property immediately.
- e. All contractors, contractor employees or subcontractors who operate a powered industrial vehicle in Zone Area must possess a current operator certification.

- HandBook | February 2022

### 7.7 Hazard Communication

- Contractors, contractor employees or subcontractors who bring hazardous chemicals on-site, must prior to a. i.
- Provide the SSGC representative with a listing of all hazardous chemicals. ii.
- Property label all containers, adhering to SSGC labeling requirements. iii.
- Provide the SSGC representative with copies of all SDSs (Safety Data Sheet) for the hazardous chemicals.
- The SSGC representative will provide all contractors with a list of hazardous chemicals that the contractor, b. contractor employees, or subcontractors will come in contact with during the work on Zone property.
- At no time should hazardous materials or fuels be left unattended in open containers or unsecured areas C. overnight, during weekends, or during holiday periods. Temporary storage of such material must be reviewed
- the use or storage of explosives or other hazardous materials or equipment is necessary for the d. non of the work, the Contractor shall exercise the utmost care and shall carry on such activities under the on properly qualified personnel and in conformance with all applicable Zone Requirements and supe local environmental and safety regulations.
- The contractor thall be responsible for all necessary Personal Protective Equipment (PPE), training, and e. informing their er ployees of all hazardous substances in use at the job site and of the appropriate safety

# 7.8 Emergency Procedure

C.

- In the event of a fire, medical or other emergency, Contractors are required to notify zone security or the SSGC 2. representative immediately. Telk the security personnel the location of the fire and any other pertinent information. In the event that Zone security or SSGC representative cannot be reached, evacuate the area and call area/city emergency department as soon as possible. b.
  - and call area/city emergency department as soon as possible. All contractors, contractor employees and succeptractors are required to follow the predetermined exit routes and emergency evacuation procedures poste
    - All contractors, contractor employees and subcontractors are required to exit the work area/building in the event of emergency alarm activation or if instructed to an SSGC representative. In the event of an evacuation, contractors are required to go directly to the en byee staging area located at guard shack.

### Gasoline and Propane Powered Equipment 7.9

- Contractors are required to inform the SSGC representative of any a. that is to be used indoors. or gasoline powered equipment
- SSGC Management discourages the use of internal combustion engines b. no reasonable alternative means are available to complete the job. and will only permit it when

# 7.10 Temporary Electrical Connections

a.

Integrated Management System

All wiring & electrical installations are expected to follow National Electric Code practices. All temporary electrical hook-ups for equipment must be approved by the SSGC representative, prior to b.

> ocurenter 11624

installation. All temporary installations must be removed as soon as the task requiring them is complete. Electrical outlets for portable power tools not a part of permanent wiring of the building should have C, ground-fault circuit interrupters (GFCI).

# 7.11 Cutting, Welding and Other Hot Work

- All Contractor and subcontractor employees must comply with the SSGC Cutting, Welding and Other Hot a. Work procedure.
- The SSGC representative will issue the Cutting-Welding-Hot Work Permit after confirming that the b. necessary precautions have been taken.
- The permit is valid for ONE SHIFT ONLY. When the work overlaps with the next shift, the SSGC C. representative will issue a new permit.
- The contractor employee designated as the "fire watch" shall sign the permit after the final check has been d. made and return the signed permit to the SSGC representative.

### 7.12 Ladders and Scaffolding

- All ladger beinging to the contractor must be labeled with the contractor's SSGC and possess safety feet a. and meet STGO Work at Height Requirements. All ladders user of Kone property must be properly secured. All scaffolding must be equipped with railings and toe boards.
- b.
- C.
- All "swinging" type scales must be inspected by the contractor and repaired if necessary before use. d:
- All overhead work from a constit must be conducted from a secured safety cage. Standing on forks or pallets .e. is not permitted.

# 8. CONTRACTOR ENVIRONMENTAL RULES

SSGC requires that contractors comply With applicable environmental rules & regulations.

### 8.1 Non-Hazardous Waste

а.

b.

C. · .

d.

e.

: **f.** 

a.

- Construction refuse and debris will not be allowed o accumulate and will be removed daily by the contractor at its expense, unless otherwise negotiated in the contract document. Contractors shall take ownership of all waste and dear generated from materials they brought to the job site or from demolition activities, and shall dispose of succeaste and debris in accordance with all applicable laws and regulations.
- Reference to SSGC, The SSGC Company or any of its trademan shall not be used in any documentation associated with the disposal of such waste and debris.
- Contractors shall coordinate with the Zone, whenever practical, to see te debris or waste which may be recycled or re-used in a safe and environmentally responsible manner
- Worksites may be periodically inspected by the SSGC representative to ensure that the contractor is fulfilling its obligations under its contract. Final payment will be withheld until such time as preventsite and property have had a final inspection and removal of all containers, debris, wastes and materials less been confirmed. by the SSGC representative and documentation has been printed that all hazardars wastes have been property disposed.
- For those contractors working outside, it is illegal to dispose of any liquid, including water, onto the ground/outside drain for any reason. All water, provided it was not contaminated, shall be disposed of at a drain inside of the facility.

### 8.2 Hazardous Materials

- Contractors, contractor employees or subcontractors who bring hazardous chemicals on-site, must prior to bringing them on-site:
  - i. Provide the SSGC representative with a listing of all hazardous chemicals.
  - ii. Provide the SSGC representative with copies of all MSDSs for the hazardous chemicals.
  - iii. Properly label all containers, adhering to SSGC labeling requirements.

- HandBook | February 2022

b. No hazardous wastes will be placed or discarded into any drain or sewer on SSGC property. Sewers include: process sewers, sanitary sewers and stormwater sewers. Contractors shall use drain covers, dikes or other appropriate means to prevent a potential release into a drain. In the event that material enters an SSGC sewer, the contractor shall notify the SSGC representative immediately.

. .

Contractor is solely responsible for any and all hazardous wastes generated by contractor's activities on the C. property. All hazardous material/waste generated by contractors must be disposed of in an approved container and properly labeled. It is the contractor's responsibility to properly dispose of all waste and hazardous materials, and remove containers that store or contain any waste or hazardous materials. Such containers/materials shall be removed from SSGC's property daily and shall be property disposed of by the contractor/supplier in accordance with all applicable Federal, State and Local laws, rules and regulations. No waste, containers, debris, etc., are to be disposed of in SSGC dumpsters by Contractor, without approval from the SSGC representative. At no time should hazardous waste be manifested or labeled with reference SSGC Company or any of its zones or subsidiaries without authorization from the SSGC repre d.

The contractor shall assure that all employees dealing with hazardous materials and hazardous wastes have had all legals required training and are familiar with the hazards presented by such wastes or materials.

### 8.3 Spill Response rouedures

a. Each contractor is require have a written emergency response plan to handle spills and releases which

- Each contractor must provide and be equipped with appropriate spill response equipment. All contractors, b. contractor employees or subcontractors who engage in the emergency response of a hazardous material release must have been trained and have the appropriate spills response certification and meet response C.
- Contractor must provide documentation to verify that it has contracted with at least one reputable outside spill response contractor, that is reasonably agreeable to SSGC, to respond to larger spills or releases which may occur during transport, delivery or use of hazar loas materials. d.
- The contractor shall be responsible for appropriate clean so f spills caused by their activities. Such clean-up will include removal or remediation of any materials impacts obvisuch spill; such as: building materials, soil, e.
- In the event that a spill or release of contractor's material occurs of s not respond to the release to the satisfaction of SSGC, SSGC share 's property and the contractor does necessary steps to respond to or remediate such spill or release. The contractor shall reimburse SSGC for the right to take any reasonably all costs incurred by SSGC to respond to such spill or release.
- Spills and releases of hazardous materials must be reported immediately by the contractor to the SSGC f. representative. g.
- Any spill or release that exceeds an applicable reportable quantity must be reported by the contractor to the appropriate governmental agencies according to applicable laws and regulations. Prior to notifying the responsible outside parties (i.e., governmental agencies), contractor shall first inform SSGC of its intent to h.
- Contractor is also bound to follow SSGC's 'Spill Response Procedure'.

# 8.4 Special Circumstances

SSGC acknowledges that, from time to time, specific work regarding hazardous materials investigation or response may occur. Under such circumstances, the contractor shall supply a copy of the Work Plan (WP) and Health and Safety Plan (HASP) to SSGC for review and approval prior to commencing work.

> (Procurement Dept.

Integrated Management System -



# 9. CONTRACTOR ACCEPTANCE OF WORK RULES AND REQUIREMENTS

All contractors are required to sign a statement that they have received a copy of this program and have read and understand the program. Each contractor shall sign the following Contractor Acceptance of Work Rules and Requirements form and return it to the SSGC representative. A copy will be kept in the project management file and the Zone's HSE Manager's files.

In consideration of admission to the premises of SSGC, we agree to hold in strict confidence and not to divulge to any other person or entity all proprietary information observed or disclosed by SSGC personnel. This includes information that relates to SSGC's past, present, or future research, development and business activities or any client or customer to whom SSGC provides services and/or materials. We will not remove any document, material, or equipment, nor photograph or record any data without specific written permission from a duly authorized representative of SSGC.

This agreement of condentiality will terminate only when and as SSGC proprietary information becomes public knowledge.

We have read and understruct the visitor agreement and will abide by the document while visiting the SSGC facility as required.

# 10. CONTRACTOR ACCEPTANCE OF WORK RULES AND REQUIREMENTS

The undersigned hereby acknowledges in the have received a copy of the SSGC Contractor Work Rules. We have read and will be able to abide by the name instructed in the SSGC Contractor Work Rules. We understand and agree that any persons and/or contractors who violate these rules will not be permitted to work for SSGC. We also understand that we are responsible for ensuring that all employees working directly for us, as well as any contractor and/or subcontractors that we hire, completed in these rules.

Compliance with the SSGC Contractor Work Rules does not many way relieve any contractor or person from complying with any applicable Federal; Provincial or local safety environmental and other regulations which may apply. The work rules are only a compendium of certain legal requirements and Zone policies. They are not an exclusive discussion of any and all legal requirements applicable to contractors and/or suppliers.

The undersigned represents and warrants that we shall comply with all applicable Federal, State and Local laws, regulations and rules while we are engaged to work or perform services for SSC, including but not limited to any and all OSHA, Federal, EPA, Sindh, and other health, safety, and environmental equirements. In addition, in consideration of SSGC hiring us, we hereby agree to indemnify and hold hamiless SSGC against any and all liability, including defense cost and attorneys' fees, arising from or relating to breach of the above warranty and/or any violation of applicable laws, regulations and/or rules.

Integrated Management System

Ye was ٠., - **N** 

		*		
		<u>\$</u>		MS PROC
C	ompany			¥
			_	
			_	
			-	
Si	gnature			
Ti	ile		-	
S	SGC Representative		<b>-</b> .	
CC	: Project winninger File		· · .	
• • • •	Zone HS Manager Contractor			
.1	1. DOCUMENTED IN O	MATION	_ · ·	
	Record No.	Record SSGC	Maintained by	Retention Period
	SSGC-IMS/GSC-F-01	HSE&O/Avareness Form	HSE&QA Department	3 Years
-		0/1	L	ļ
•		1/2		
	NP	<u> </u>		
	p1P-			•
	NR		U.R.	
	MP		URD	
	MP		A Society	· · · · · · · · · · · · · · · · · · ·
	NP		PURDOSE	
	NP		PURDOSF	
	NP		I RDOSE	
	NP		I ROOSE	
	NP		PURDOSK	
	MP		URDOSK	
	MP		I ROOSE	
	MP		I ROOSE	
· · ·	MA		HandBook   Februa	ary 2022

		IMS For	m	SSGC-IMS/GSC-F-0	
SSGC	HSE&QA Awaren		iess Form	Revision 01	
HSE&QA Department	(Guidelines f	or Suppliers	and Contractors)	Issue Date: Aug, 202	
Organization			Contact name		
Name			Contact number		
	Description	HSE&QA A	wareness Ren	narks	
ISO & OHSAS S	tandards				
HSE&QA Policy	<u></u>			· · ·	
PPE Policy		· · · · · · · · · · · · · · · · · · ·	<u> </u>	····	
	t and Management Pr				
,	ident Management Pr	ocedure		·····	
· · · · · · · · · · · · · · · · · · ·	ponse Procedure fications/Performance	and Testing			
Remarks:		· ·		0	
• •• •	<b>nt</b>	entative	HSE&QA R	epresentineve	
Suppli	er/Contractor Repres				
I have received Requirements a be applicable w within company I shall make sure Contractor com	er/Contractor Repres	SSGC's HSE&QA requirements will works or services ompany premises. company and Sub- ind agree to the	provided basic informatio Integrated Management s shown its commitment in HSE&QA Policies/proced	ontractor's representative and n of HSE&QA Policies and System. The Contractor has n adherence to Company's ures/technical specifications to ensure quality, safety and ces provided.	
I have received Requirements a be applicable w within company I shall make sure Contractor com requirements ap	i and reviewed the S nd understand that the hile supplying goods, premises or outside co all employees of our co panies understand a	SSGC's HSE&QA requirements will works or services ompany premises. company and Sub- ind agree to the	provided basic informatio Integrated Management s shown its commitment in HSE&QA Policies/proced /and related requirements integrity of the goods/servi	n of HSE&QA Policies and System. The Contractor has adherence to Company's ures/technical specifications to ensure quality, safety and	

•

. /

al Bach		SSGC-HSEQP-F-10
SSCIC	PENALIZATION MECHANISM	Revision 01
HSE&QA	for Service Compacts Only	Issue Date: Sep, 2022
	nt (	

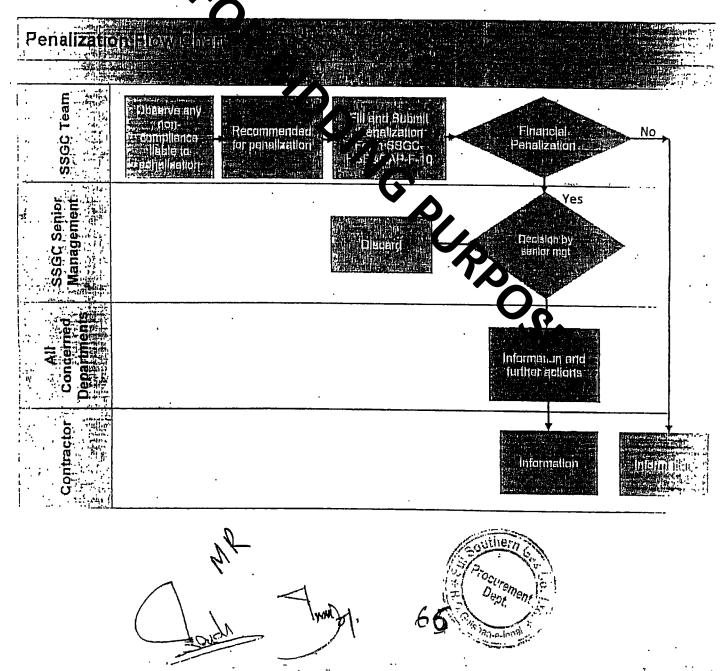
-5

# 1. Penalization

SSGC management reserves the right to penalize the service contractors in case of any nonconformance during course of the project (addressed in respective ToR / Tender Documents in detail). Penalization will vary according to severity of nonconformance and mode of penalization is provided in respective Terms of References. SSGC management decides the mode and degree of penalization.

# 1.1 Penalization mechanism

Following flow chart depicts the mechanism/ hierarchy, which will be followed for the penalization of the primactor. Penalization Form and *Annexure-J-1* can be found below.



<b>()</b>			SSGC-HSEQP-F-
ISE&QA	· ·	ZATION FORM	Revision 01
epartment -	r Service (	ontracts Only.	Issue Date: Sep, 20
Project			
		Date	·
Section		Contractor	
Jser Dept.		Focal Person	
Naturo of Non	Compliant	per Annexure J-1)	
Λ.			
Mode of Penali	zation		
Mode of Penali		O JIN	
Mode of Penali		Initiator	
Mode of Penali		Initiator	gnature
Mode of Penali		Initiator	
Mode of Penali	Name	Initiator Si	
Mode of Penali	Name	Initiator Si nmended by HSEQA	gnature
Mode of Penali	Name	Initiator Si nmended by HSEQA	

Following Section is applicable ONLY in case of Financial Penalization

DMD (Ops)	DMD (Finance)
Copy to: Procurement/Finance/P&D Department, Co Note: Adequate evidences MUST be furnished along	with form by initiator MA 67 10 10 10 10 10 10 10 10 10 10

HSE&QA Department

1

# PENALIZATION MECHANISM

SSGC-HSEQP-F-1

Revision () (

Issue Date: Sep. 20

S. No.	Nature of Non- Compliance	Mode of Penalization
HSE	-	
I	PPE related	1 <sup>st</sup> Time Verbal Warning trop site in charge 2 <sup>nd</sup> Time Written warning ' Explanation Letter 3 <sup>rd</sup> Time Removal of worker
2	Underst / Unsafe Condition	from duties          1 <sup>st</sup> Time Stop work         2 <sup>nd</sup> Time Stop work along with         written warning letter         3 <sup>rd</sup> Time Removal from duties
3	Not reporting any major incidents within the time frame specification Tender documents / HSE&QA Plan	Financial Penalization up to Rs. 200,000 for each accident
4	No proper tag out/ locks barrication / signage boards and system at PPE non- compliance as advised by SoGO representative(s) at Site or mentioned in SSGC SOPs, work instructions or ToRs.	1 <sup>st</sup> time Warning Letter 2 <sup>nd</sup> time Stoppage of Work
Quali		
5	Deviation in actual manpower provided vs the manpower (Organogram) submitted in tender documents	Correct unavailable staff, as listed in BOO or once related documents
	No. O	
v I	Non-Compliance related to Quality Parameters outlined in ToR, BOQ, applicable international Standards & Codes and SSGC's SOPs.	Up to 2% of the invoice amount of the billing period
lepor	Standards & Codes and SSGC's SOPs.	Up to 2% of the invoice amount of the billing period
leport	Standards & Codes and SSGC's SOPs. ting Non Submission of time bound reports (as mentioned in Tender documents / Construction Plan	Financial penalization up to 2% of the
7 8	Standards & Codes and SSGC's SOPs. ting Non Submission of time bound reports (as mentioned in Tender documents / Construction Plan Unavailability of documents such as drawings, SOP manuals, inspection reports and other Technical data at site office.	
7 7 8 9	Standards & Codes and SSGC's SOPs.         ting         Non Submission of time bound reports (as mentioned in Tender documents / Construction Plan         Unavailability of documents such as drawings, SOP manuals, inspection reports and other Technical data at site office.         Providing wrong / insufficient information in invoicing pertaining to equipment and mannower	Financial penalization up to 2% of the invoice amount of the billing period

68

000

	and the second se		
	, , , , , , , , , , , , , , , , , , ,	SSGC-HOEQP-F-10	,
	PENALIZATION MECHANISM	Ravision 01	8
HSE&QA	ANNEXURE J-1	Issue Date: Sep, 202: 35	

# Ethics & Conduct

1

Non-cooperation with SSGC team by any staff. of Centractor. Non-cooperation includes non- sharing of construction site data, supporting documents, future work execution strategies etc. compliance of Company protocols or instructions related to works given by SSGC's representative(s).	Removal from duties in case the request in made against this non-Compliance Note: Approval will be taken from contract owner i.e. User Departmental Head:
Repeatediz       03) absence/Unavailability of site         12       Contractor cash fouring surprise visits of         SSGC teams       SSGC teams	Financial penalization (One day salary deduction of entire site staff of audited site)

Aalization am. Three (03) non-comp 19 contractor, Managemen. A Performance Bank Guardine Jacklist (Blacklisting will be up form. Tender/ Projectspecific requirement and p. ToR under special requirement section. If Three (03) non-composite ( on any one issue or combination of issues) are issued to any contractor, Management will decide to impose additional penalization ( e.g. forfeiling of Performance Bank Guan (1, s) retention money), termination of contract or temporary blacklist (Blacklisting will be up to one (01) year. 1. Note: 2. and penalization are outlined in tender dottiments/ 3.

Procureme Dept